

**GLENORCHY CITY COUNCIL
ATTACHMENTS
MONDAY, 29 APRIL 2019**



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Advertisement placed in The Mercury: 27 March 2019 and 17 April 2019

GLENORCHY CITY COUNCIL

**NOTICE OF INTENTION
TO DISPOSE OF
PUBLIC LAND**
*Local Government Act 1993
Section 178 (advertisement 1)*

In accordance with Section 178 of the *Local Government Act 1993 (the Act)*, notice is hereby given of Glenorchy City Council's intention to sell or dispose of public land being Certificate of Title 157350, Folios 1 and 2, located at:

**Wilkinsons Point
601A and 601B Brooker Highway, Glenorchy**

Under s. 178 of the Act, Council is required to notify the public of its intention to dispose of public land by (among other things) publishing that intention on at least 2 separate occasions in a daily newspaper circulating in the municipal area.

A copy of Council's resolution and a plan of the site can be viewed during business hours at Council's Chambers, located at 374 Main Road, Glenorchy, and on Council's website (gcc.tas.gov.au).


Objections to the proposed disposal may be made to Council's General Manager within 21 days of the date of publication of the first notice. Objections must be lodged and received before the midnight on **17 April 2019** addressed to:

**General Manager
(Attn: Property Assets section)
Glenorchy City Council
PO Box 103, Glenorchy 7010**

Objections can also be submitted by email to gccmail@gcc.tas.gov.au, or in person at Council's Chambers, located at 374 Main Road, Glenorchy.

For further information, please contact Council's Property Sales and Acquisitions Officer, **Merv Graham**, on (03) 6216 6419.

**Tony McMullen
General Manager**



GLENORCHY CITY
COUNCIL
GLENORCHY TASMANIA

Attachment 1 – Responses to the section 178 process

Date	Name	Support or Object	Comment/s
Received within time limit			
27 March 2019	Isaac Dalla-Fontana	Support	Generally in support of proposed sale, but emphasized the need to maintain public access and parklands, and protect GASP.
28 March 2019	Jen Mannison	Object	Concerned about loss of access to foreshore and public access and also impacts on natural beauty and views. Does not want to see land sold to 'highest bidder'. Supports sale of DEC site, but not Wilkinsons Point.
11 April 2019	Josephine Murray	Object	Concern about the sale of GASP (copied bullet points from web site).
12 April 2019	Anna McKee	Object	Concern about sale of GASP and potential harm to community from loss of public access to GASP.
13 April 2019	Christine Scott Vincent	Object	Concern about potential loss of open space and community access to site and GASP. Does not want to see unsightly development on the site.
16 April 2019	Megan Townsend	Object	Objects to the sale of GASP and loss of access to foreshore.
16 April 2019	Amanda Carson	Object	Concern about the sale of GASP (copied bullet points from web site).
16 April 2019	Barry Jones	Object	Opposed to sale of community assets along Montrose foreshore (DEC/GASP etc).
16 April 2019	Adrian Gordon	Neutral	Concern about the potential loss of the facilities at the site and GASP. Sought clarification on a number of issues.
16 April 2019	Deirdre Tranter	Object	Concerned about the sale of GASP.
16 April 2019	Gemma Holton	Object	Concern about sale of GASP and loss of community access to the site.
16 April 2019	Phil Brew	Object	Concerned about the loss of walking space and public access and associated impacts.
17 April 2019	Lisa Rime	Object	Opposed on basis of loss of public access and open space, and cultural impacts of the loss of GASP
17 April 2019	Anna Abela	Object	Concern about the sale of GASP
17 April 2019	Barry Jones	Object	Clarification of earlier objection. Concerned about sale of land and impact on public amenity through loss of access.
17 April 2019	Josh Santospirito	Object	Concern about impact on GASP and wants to see Wilkinsons Point kept as public land.
17 April 2019	Angela Strk	Object	Concern at loss of natural areas for recreation and impacts on aboriginal cultural heritage and bird life.
17 April 2019	Tim Slade	Object	Concern at loss of access to natural areas and public land (including GASP)
17 April 2019	Kate Kelly	Object	Opposed on basis of loss of public access and open space, and cultural impacts of the loss of GASP. Letter is copy/paste of Lisa Rime's submission.

Date	Name	Support or Object	Comment/s
17 April 2019	Janine Foley	Object	Concerns about probity and process followed by Council in relation to DEC sale.
17 April 2109	GASP	Neutral / support	Generally in support of proposal but wants to quarantine GASP licenced area from the sale to ensure ongoing commitment to GASP and maintenance of community, access to foreshore and meeting objectives of Planning Scheme. Also seeks to be involved in any negotiations to a potential purchaser.
17 April 2019	Priscilla Beck	Object	Primarily concerned about the loss of GASP
17 April 2019	Joshua Madgwick	Object	Objects to public land being placed under control of a private developer. Concern at loss of public space and associated impacts on amenity. Concerned about potential impact on GASP.
17 April 2019	Emily Keeling	Object	Objects to public land being placed under control of a private developer. Concern at loss of public space and associated impacts on amenity. Concerned about potential impact on GASP.
17 April 2019	Grant Stokes	Object	Concern at sale of land for short term gain and long term disadvantage.
17 April 2019	Adrian Gordon	Object	Concern at lost opportunities for enhancement of the site through increased public infrastructure and taking the long-term improvement of the site out of the hands of the community.
17 April 2019	Judith Abell	Object	Concern about the loss of public access to the site and community infrastructure, and impact on GASP. Commented that if the site is sold, legal constraints (such as subdivision) ought to be imposed to protect public access and community values.
17 April 2019	Le sey Graham	Object	Concerned about impact on/loss of GASP.
17 April 2019	Janiece Bryan	Object	Concerns about the loss of GASP and loss of public open space. Concerns about land tenure and Council's ability to dispose of the Land (previously addressed).
Received outside time limit			
18 April 2019	Sarah Jones	Object	Concerned about impact on/loss of GASP.
18 April 2019	Julie Gough	Object	Concerned about impact on/loss of GASP.
18 April 2019	Debra Russell	Object	Concerned about impact on public amenity and views, and the loss of a community asset.
18 April 2019	Tess Campbell	Object	Concerned about impact on/loss of GASP.
18 April 2019	Judith Clark	Object	Concern at loss of community access to public space and expressed view that area should be enhanced through community facilities rather than private development.

From: I J Dalla-Fontana
Sent: 27 Mar 2019 23:36:51 +1000
To: GCC Corporate Mail
Subject: Disposal of land at Wilkinsons Point

Dear General Manager,

I write to you in general support of the proposed disposal of council land at Wilkinsons Point, as part of the public notification process.

I do want to express a wish that the land surrounding GASP!, including the foreshore boardwalk, be retained in council ownership. GASP is a landmark cultural and architectural success for Glenorchy, and I believe its future should not be subject to the proposed sale process. Likewise, though Wilkinsons Point—as little more right now than an unsealed carpark—has few natural values of concern, the narrow foreshore strip has significant cultural and natural values, and is integral to the GASP project.

Though council has undertaken that any purchaser would need to commit to public access to the foreshore, I would prefer that a subdivision was used to carve out GASP and the foreshore from the land proposed for sale.

The Wilkinsons Point Master Plan mapped an Elwick Bay Public Open Place Area, and noted:

“The intent for this area (see Map 4.3) is to maintain the natural values and enhance community, cultural and recreational use of the foreshore as a linear open space link between Montrose Community Park, Wilkinsons Point and beyond. The enhancement of the foreshore is to be in accordance with the GASP! vision and plans to build on Tasmania’s cultural tourism offerings and to increase liveability and enhance commercial opportunities through improving the place values and vibrancy of the area.”

I strongly support these objectives, and encourage council to subdivide this area as mapped in the Master Plan from the site, to retain it as public open space and/or for GASP, and to proceed with a sale of the remaining area.

Looking elsewhere for inspiration, council can see the value created by investment in high quality public parkland and cultural spaces as part of a property development process, with Sydney’s Barangaroo headland park one high profile example. I believe council should reinvest some of the sale process in such a project, and consider funding GASP’s unrealised vision for a social enterprise and cultural hub to be built on the headland site, along with a high quality linear park and restored wetlands. This would further build public support for the sale of the remaining land.

For the part of the site to be sold, I would strongly encourage you to pursue a process which would prevent the worst possible outcome—another single-lot residential subdivision, cut off from the city and rendered unwalkable by the Brooker Highway. The best outcome would be a denser, mixed-use precinct, which would attract residents and visitors and be a foreshore destination in itself. Apartments and townhouses, combined with shops, cafes, bars, restaurants, and a hotel or two, all alongside high-quality green space and cultural facilities, would make Wilkinsons Point one of Hobart’s finest places to live, work, and play.

Most importantly, denser and more vibrant places are walkable and support public transport—hopefully including a stop on the mooted Hobart commuter ferry network at Wilkinsons Point. Well designed mixed-use neighbourhoods are a solution to Greater Hobart’s twin challenges of sustainability and congestion.

To make this a reality, look to the processes used by the Tasmanian Government at Parliament Square, by Clarence City Council for Kangaroo Bay, and by Kingborough Council for Kingston Park, all of which have involved the binding consideration of a development concept by proponents in advance of the sale of public lands for development. This is too important an opportunity for Glenorchy to be squandered on a poor outcome—and a sprawling residential subdivision would be the worst outcome I could think of.

Cheers,

Isaac Dalla-Fontana
7 Yelgun Place
Lenah Valley 7008

From: Jen Manison
Sent: 28 Mar 2019 13:29:22 +1000
To: GCC Corporate Mail
Subject: Objection to the disposal of Wilkinsons Point

Dear General Manager,

I am not objecting to the disposal of the Derwent Entertainment Centre, only to the disposal of Wilkinsons Point. My partner and I were delighted to buy a house in West Moonah three years ago and despite a large increase in rates, are happy to fund the places, events and experiences that we love in this municipality.

I found one of the places we love to walk and take friends and relatives is Montrose Foreshore and we walk to Wilkinsons Point. I also attended Glenorchy on the Go walking club and we often walked there. I have also enjoyed a variety of Arts events there, mainly organised by GASP, such as the Island film night, and was hoping these would increase, to include and welcome even more from the Glenorchy community. There is much scope to give people the chance to participate, contribute, connect, support and celebrate, and Wilkinsons Point should therefore remain the property of Glenorchy City Council, so all can enjoy it with its wonderful views of the mountains, hills and the Derwent.

I do not want it disposed of to the highest bidder so they can develop it, or build on it, thus changing its beauty, views and public access forever. Quality of life is about more than selling assets; it's about a long-term vision of celebrating the fantastic natural assets we already have at places like Wilkinsons Point.

I have a rich life here, not because I earn any money, but because of the views, nature and beauty I can see and experience every day: because I choose to live in West Moonah and Glenorchy. Macquarie Point should enrich the lives of all who live in and visit it; it is even more important that Wilkinsons Point is a vision for the people of Glenorchy. Do not dispose of Wilkinsons Point, please.

Jennifer Manison 2 Cranleigh Crescent, West Moonah, TAS 7009

From: Josephine Murray
Sent: 11 Apr 2019 05:54:22 +1000
To: GCC Corporate Mail
Subject: I don't support the disposal of GASP

Glenorchy Councillors

Dear Sirs/Madams,

- selling the GASP is short-sighted
- the GASP is more than a foot path – it's a scenic space the public can enjoy
- the GASP is a unique location and when it's sold it will be lost to the public forever
- the GASP has value beyond the land
- the GASP connects the community
- the GASP provides public multi-purpose open space
- the GASP promotes an active and healthy lifestyle

Please represent these views.

--

Jo Murray
jomurray.edublogs.org
metanoiadesign.blogspot.com
Tel: 0427026990
Skype: jo_murray

From: Ann McKee
Sent: 12 Apr 2019 16:27:07 +1000
To: GCC Corporate Mail
Subject: Proposed sale of land, Wilkinson's Point: attn Property Assets section

Good afternoon,

I am writing to express my deep concern about the GCC proposal to sell off land at Wilkinson's Point which includes part of the GASP site.

It is not clear what community benefit there can be in disposing of impinging on cultural assets such as those which comprise GASP. Council has an important role in the provision of cultural services which add to general well-being and community cohesion. This is even more salient in a community which is economically disadvantaged with high crime rates and social dislocation. I wonder if Council has allowed for the measurement of the social impact the proposed sale could have on the community?

I hope Council will take note of concerns and not proceed with the proposal and ensure that its actions will not cause harm .

Yours sincerely

Ann McKee

8 Reid St Moonah 7009

From: Christina Vincent
Sent: 13 Apr 2019 11:43:54 +1000
To: GCC Corporate Mail
Subject: Wilkinsons Point

Good morning

I've just heard about the council intending to sell/dispose of Wilkinsons Point to lure a buyer for the DEC.

What????????

Learning of this has disheartened me.

This land is for the people. It is a popular spot, frequented by my family often. Open spaces such as this are invaluable in the community, as are the flora and fauna that inhabit the vicinity. GASP is a jewel; a world class pavilion and needs to not be surrounded by crass development or the trash that is presented at DEC. The entertainment offerings that fester within DEC is like a Disneyland amplified to the worst degree. Change the DEC to be a more inclusive, cultural venue (look what MONA has done for us) instead of one that supports trashy mass-produced mainstream stage shows that are doing nothing for people's cultural development or understanding. They can get enough of that crap on television, I believe.

Please PLEASE do not fall into the Greed Trap. The GCC needs to be progressive and solve financial woes without the loss of cultural spaces. DEC is NOT a cultural space in its current form.

We love that spot. It will be a massive fail to bundle it into the DEC sale, with a big risk of development of the most hideous kind.

.....
Christine Scott Vincent
+ 61 414 391 154

From: megan townsend
Sent: 16 Apr 2019 06:11:35 +1000
To: GCC Corporate Mail
Subject: Sale of public land objection

To Whom It May Concern,

I wish to object to the proposed sale of the GASP. It is a unique public area of land that is utilized constantly by the public. I go there myself on average once a week to walk from Montrose Park to Wilkinsons Point and back. There are usually many people using this space for walking, walking their dogs, jogging, riding bikes or scooters. It is used by a broad age range and is a popular meeting place for family and friends. It offers the opportunity to be close to nature, with the outlook onto the river and also the mountains and hills that surround our great city. There is nothing else like it and if it is sold it would be a huge loss to the community of Glenorchy.

Yours sincerely,

Megan Townsend

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From: Ralph !
Sent: 16 Apr 2019 09:45:42 +1000
To: GCC Corporate Mail
Subject: Objection to sell GASP

I do not support the disposal to sell GASP!

I am a ratepayer in this municipality.

I object and I believe the following:

- selling the GASP is short-sighted
- the GASP is more than a foot path – it's a scenic space the public can enjoy
- our young people value this space
- the GASP is a unique location and when it's sold it will be lost to the public forever
- the GASP has value beyond the land
- the GASP connects the community
- the GASP provides public multi-purpose open space
- the GASP promotes an active and healthy lifestyle

Amanda Carson.

From: Barry Jones
Sent: 16 Apr 2019 10:22:52 +1000
To: GCC Corporate Mail
Subject: Objection to sale of gcc land around gasp area

I am strongly opposed to the sale of our community assets along the montrose foreshore/Dec/gasp etc

I know we are broke but really? Selling this? Our future?

Yours sincerely
Barry Jones

From: Adrian Gordon
Sent: 16 Apr 2019 13:04:18 +1000
To: GCC Corporate Mail; Adrian .
Subject: Wilkinson's Point disposal questions

Hi GCC,

I have a few questions about the Wilkinson's Point disposal - hoping you can direct me to the right person.

I'll note that the minutes from the council meeting are not currently available - so I can only refer to the agenda and am not aware of what was discussed or agreed to in the meeting.

Public access

The report in the agenda recommends "full public access to the entire foreshore, and the access road must be maintained."

Is this something that will be guaranteed as part of the sale and change of ownership?

It appears to just be a recommendation from the public officer without any certainty.

GASP licence

What exactly does "terms of that agreement would need to be resolved" mean?

Could that potentially mean ceasing the GASP operations at the Wilkinson's Point site?

Or would the sale include a condition to continue the licence?

If so - what is the length of the current licence?

I'm trying to ascertain if the disposal of the Wilkinson's Point essentially means the disposal of the GASP - by literally selling the land beneath it.

Existing infrastructure

Will the disposal include the existing infrastructure (e.g. the foot bridges, pavilion, toilets, shelter, jettys)?

Or would/could there be costs in relocating or demolishing these?

Jetty

RACT recently announced their '30 Year Greater Hobart Mobility Vision' which had a strong emphasis on ferry boat travel via the Derwent River.

Wilkinson's Point currently has a functional jetty for ferry boats - as well as supporting infrastructure such as parking, electricity, plumbing, shelter, toilets. It's also directly accessed from the Brooker Highway - making it a perfect location for future ferry boat transport.

Will these still be available for future use if the disposal is approved?

What concerns me is that a disposal seems so certain with no guaranteed conditions - this land and infrastructure could play an important role in the future needs of Hobart - but if the disposal goes ahead this won't ever be an option.

Regards,

Adrian

From: Deidre Tranter
Sent: 16 Apr 2019 13:44:40 +1000
To: GCC Corporate Mail
Subject: GASP

Please don't sell GASP!

My little one and i use it almost every weekend. It's a place where we can go that's free, easily accessible, fun to ride the bikes, where we enjoy being outside, check out the art and bridges, picnic in the pink pavilion and feel as though we are in a community. It's aesthetically lovely, promotes health and wellbeing and is a unique spot in Hobart. It should be made better with more art, not sold.

Deidre

From: gemma holton
Sent: 16 Apr 2019 13:50:06 +1000
To: GCC Corporate Mail
Subject: Please dont sell wilkinsons point/GASP

I think this is short-sighted! Not only has a lot of money been spent to make this a place that many people enjoy on a daily basis, but the potential for this site into the future is huge- ferry terminal, light rail, other community developments....

Kind Regards,
Gemma Holton

From: Brew, Phil (THS)
Sent: 16 Apr 2019 13:57:40 +1000
To: GCC Corporate Mail
Subject: Objection to the sale of Wilkinsons point.

I am outraged at the proposal to sell off this community asset in an area where few public and recreational spaces are available. I am a social worker working in the local area and have numerous clients that utilise this walking space – a popular space for my client group due to easy access, level ground and aesthetic appeal. The area is an asset for all and will be lost forever if given over to private ownership.

Kind regards

Phil Brew

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From: Lisa Rime
Sent: 17 Apr 2019 11:33:06 +1000
To: GCC Corporate Mail
Subject: Proposed Sale of Wilkinson's Point

Dear General Manager,
I am writing to express my deep disappointment about the proposed sale of the land at Wilkinsons Point. I must object to this decision.

As someone who has always lived and worked in Hobart's northern suburbs and has had family living and working here for 8 generations I have an invested concern for the welfare of our community and this place. I witnessed the positive change in the Wilkinson's Point foreshore area as it was successfully transformed (at ratepayer cost) from a stinking, sludgy place littered with rubbish to a healthy and beautiful area that we love to visit and use.

Like many people I regularly use Wilkinson's Point and the GASP facilities to walk my dog, walk with friends, run and jog, watch and draw the bird life (did you know we can watch peregrine falcons hunting rabbits here? The fastest bird in the world)
As a musician I regularly appreciate the main pavilion for its wonderful acoustics and have performed there publicly at the GASP LIGHT NYE 2017 event. This structure has great potential as a venue for future cutting-edge events in the arts.
I also appreciate the sculptures, the flow of new works on display, curated for our community and relevant to us. There is nowhere else that does this. I appreciate that this is done with sensitivity to our indigenous peoples and to the land itself.

In Hobart we talk about the relevance of the mountain and river to our identity, and Wilkinson's Point is the best (possibly the only) place where we can stand at the water's edge, hear the lapping water and bird life instead of the traffic, and feel the presence of the river, kunanyi /Mount Wellington, and Mount Direction. The GASP buildings through their design invite us to see these vistas framed by the lines and windows as important, and as art. Barely a week goes by that I don't see a post by someone on social media with a photo looking through GASP's coloured windows, posting about healthy lovely times had there.
Every time I go there I see children learning to ride bikes, trikes and scooters. The other day there was an entire family including someone with a wheelchair. This is not unusual because the area is perfect for it.
It could be argued that with Wilkinson's Point sold these people could still use the Montrose section of the foreshore, but anyone can see that area (paths, play equipment and parking) is crowded already on any day, and with the population growing I imagine unfortunate limitations would have to be put in place eventually, limiting community use, particularly for off lead dogs. There is no similar place nearby for us to take our dogs off lead. Our growing population is changing our Glenorchy. We are struggling directly with the housing crisis and transport challenges. The council has a deep responsibility to manage its roles in these aspects as carefully as possible, and I see the disposal of the Wilkinson's Point as being extremely short sighted and crazy in this respect. Wilkinson's Point has a functioning jetty in place, toilets, parking and is accessible to Glenorchy via both the Brooker highway and Loyd Lane. There is nowhere else so perfectly suited to Hobart's upcoming ferry service (which I believe is inevitable and necessary) and Wilkinson's Point's ease of access will bring value to Glenorchy's businesses and real estate.

Leading up to the last council election I put a lot of care into contacting candidates, discussing our vision for Glenorchy and researching them thoroughly. I felt after the election that the current council was one that represented the values of my community. I feel sorely disappointed that the disposal of Wilkinson's Point has been voted on unanimously without community consultation, when it directly affects us and our quality of life living in Glenorchy. Apparently there is a sign about the disposal of land at Wilkinson's Point, but I visit the area several times a week and I have not seen it. Most of my friends are unaware this is on the cards and are mortified to find out. If it goes through it would be a slap in the face to rate payers given Mayor Kristie Johnston's promises for transparency and community representation.

Please, I urge you to reconsider the disposal of this land. We value it for so many reasons. It is of immense current and future value, culturally and financially and these values are unique and irreplaceable.

I want to be able to trust that you are representing us.

Sincerely,
Lisa Rime

From: Anna Abela
Sent: 17 Apr 2019 13:39:11 +1000
To: GCC Corporate Mail
Subject: object to the GCC disposal of Wilkinson's Point and GASP

To whom it may concern,

As someone who has grown up in the area, just bought property across the road from GASP (13/9b McGough street) and has been a performer at GASP, I find the proposal to privately sell off this land extremely upsetting.

If anything, I feel that the council should be doing more to capitalise on MONA and the arts and expand this area out. It would be wonderful to have more areas for the community and for artists to use. This space is very under utilised and has the potential to be a wonderful space.

Kind regards,

Anna Abela.

From: Barry Jones
Sent: 17 Apr 2019 14:20:04 +1000
To: GCC Corporate Mail
Subject: Re: Acknowledgement of Correspondence Received

Just to clarify. I am objecting to the sale of Wilkinson's Point and GASP

I am a resident of GCC mainly being 26 Montrose Road Montrose 7010

I do not approve the sale of this land as it is a vital public amenity that will only increase in value over time as a community space (not a piece of real estate)

Yours Sincerely

Barry Jones
26 Montrose Road
0439382514

On Tue, Apr 16, 2019 at 10:23 AM GCC Corporate Mail <gccmail@gcc.tas.gov.au> wrote:

Thank you for contacting Glenorchy City Council. Your email has been received and will be forwarded to the team responsible for your request.

If the nature of your email is regarding an incident that immediately threatens life or property or one that may cause environmental harm, please call 6216 6800 during business hours or after-hours.

For Council's Service Charter providing further information on our service standards click here <https://www.gcc.tas.gov.au/customer-service/customer-service-charter.aspx>

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From: Josh Santospirito
Sent: 17 Apr 2019 14:24:41 +1000
To: GCC Corporate Mail
Subject: Sale of land at Wilkinsons Point

I am writing to express my dismay at the idea of the GCC selling off the wonderful buildings at the end of Wilkinson's Point that make up part of the current formation of GASP.

As a resident within GCC and as someone who has been involved in events that have been held in those extraordinary buildings I am very concerned that I (and others) will no longer be able to access them.

Questions that I think the public would like to have clarified
Would the act of selling of the land still ensure public access to the buildings (that I *presume* have been built with public funds), and the general shoreline in that vicinity? And allow public activities to continue in the area?

From what i understand from the outside - this would not be something that could not, or cannot, be guaranteed.

GASP has been, in my opinion, one of the great achievements of the GCC's broader activities, I consider that to also be true of the Moonah Arts Centre - both of these activities have been achieved, in some ways despite the local council being in various forms of disarray or there being a general disinterest in the vision of those same workers. It is a testament to the various arts workers who were employed directly and indirectly by the GCC that these projects have managed to get off the ground. The fact that part of GASP is now potentially to be sold off really just seems to be a continuation of those issues. Arts is, and must be, a core council area of interest.

Whilst the concept of ensuring that the DEC is no longer a direct GCC concern makes some sense to me personally, and including larger parcels of land as part of that may indeed be the recommendations that the GCC has received. However, I think that it is extremely disappointing that the vision that is (was?) the GASP is being eroded through the decision to include that parcel of land within the sale.

I implore you to keep that area as GCC property, as public property.

Regards
Josh

Joshua Santospirito
p - (61) 431 217 870
a - 71 Central Avenue, Moonah,
Tasmania, Australia 7009

Document Set ID: 2695219
Version: 1, Version Date: 17/04/2019

From: angela strk
Sent: 17 Apr 2019 15:07:01 +1000
To: GCC Corporate Mail
Subject: PROPOSED SALE OF WILKINSONS POINT

I am writing in relation to the proposal to sell Wilkinson's Point.

As a Glenorchy resident who has been involved with GASP's development from 2006 I am deeply concerned at the proposal sale of this area of land. It's my understanding not only that area around the DEC is being put forward but all the area, stretching around to Montrose Bay.

Recent studies at Deakin University in Urban design note the value to public mental and physical health by having access to natural areas for recreation. I am wondering if these would be compromised if a sale went ahead that even if these are maintained through a sale, what caveats would be in place to protect the bridges build (with taxpayers money), and to maintain the wetlands, continuing their rehabilitation?

These assets are owned currently by the community and Glenorchy heads up the state if not the nation in the top 5 of obesity and mental health stats. It also comprises some of the highest levels of families with young children who need access to these spaces.

My query is also about how indigenous values will be preserved and how that community is being consulted? Have Birds Tasmania been consulted?

I use GASP every week, I see it's usage by a wide cross section of the community.

I look forward to being involved with further discussion regarding this area and strongly oppose its sale.

Angela Strk
17 Walker St
Rosetta 7010
0437249731

From: Tim Slade
Sent: 17 Apr 2019 17:43:39 +1000
To: GCC Corporate Mail;Ald Johnston, Kristie
Subject: Submission to oppose the proposed sale of land at Wilkinson's Point and GASP.

April 17, 2019.

Dear Glenorchy City Council Mayor, Councilors and General Manager,

I am writing to express my opposition to the proposed sale of the land at Wilkinson's Point and GASP.

I grew up in Lutana. My father was a clerk at the Zinc Works for 25 years. My grandmother lived her whole life just near this land. I therefore have a connection with this area.

I am not satisfied that any clause to prevent a new owner from changing the present enjoyment and use of this land and facilities, can or would necessarily extend to a future new owner.

It is fundamental that the present council – which is supposed to now be free from cronyism, and rather, to be a progressive council, with the community in its heart at all times – give protection, and do not casually expose the community to potential loss of use and value of these natural areas and facilities further down the track, whether at the hands of a developer, or a less progressive, less community-orientated council.

I formally ask that a more extensive community engagement program be initiated prior to any decision to sell, and furthermore, that the detail of Council's reasons for wishing to sell be made public.

I ask you to preserve, free from equivocation, this land and facilities for the people who use it.

Thank you for your consideration.

Yours sincerely,

Tim Slade.

Tim Slade (B.Ed.)

Telephone: (03) 6354 2200

E-mail: cricketgalah@gmail.com

Postal address: 8 Moore Street, Pioneer, TAS, Australia, 7264.

Published poems: <https://www.austlit.edu.au/austlit/page/A138946?mainTabTemplate=agentAwards>

From: kate kelly
Sent: 17 Apr 2019 16:15:23 +1000
To: GCC Corporate Mail
Subject: Objection to private sale of GASP land

Dear General Manager,
I am writing to express my deep disappointment about the proposed sale of the land at Wilkinsons Point. I must object to this decision.

As someone who has always lived and worked in Hobart's northern suburbs and has had family living and working here for 8 generations I have an invested concern for the welfare of our community and this place.

I witnessed the positive change in the Wilkinson's Point foreshore area as it was successfully transformed (at ratepayer cost) from a stinking, sludgy place littered with rubbish to a healthy and beautiful area that we love to use.

Like many people I regularly use Wilkinson's Point and the GASP facilities to walk my dog, walk with friends, run and jog, watch and draw the bird life (did you know we can watch peregrine falcons hunting rabbits here? The fastest bird in the world)

As a musician I regularly appreciate the main pavilion for its wonderful acoustics and have performed there publicly at the GASP LIGHT NYE 2017 event. This structure has great potential as a venue for future cutting edge events in the arts.

I also appreciate the sculptures, the flow of new works on display, curated for our community and relevant to us. There is nowhere else that does this. I appreciate that this is done with sensitivity to our indigenous peoples and to the land itself.

In Hobart we talk about the relevance of the mountain and river to our identity, and Wilkinson's Point is the best (possibly the only) place where we can stand at the water's edge, hear the lapping water and bird life instead of the traffic, and feel the presence of the river, kunanyi /Mount Wellington, and Mount Direction. The GASP buildings through their design invite us to see these vistas framed by the lines and windows as important, and as art.

Barely a week goes by that I don't see a post by someone on social media with a photo looking through GASP's coloured windows, posting about healthy lovely times had there.

Every time I go there I see children learning to ride bikes, trikes and scooters. The other day there was an entire family including someone with a wheelchair. This is not unusual because the area is perfect for it.

It could be argued that with Wilkinson's Point sold these people could still use the Montrose section of the foreshore, but anyone can see that area (paths, play equipment and parking) is crowded already on any day, and with the population growing I imagine unfortunate limitations would have to be put in place eventually, limiting community use, particularly for off lead dogs. There is no similar place nearby for us to take our dogs off lead.

Our growing population is changing our Glenorchy. We are struggling directly with the housing crisis and transport challenges. The council has a deep responsibility to manage its roles in these aspects as carefully as possible, and I see the disposal of the Wilkinson's Point as being extremely short sighted and crazy in this respect. Wilkinson's Point has a functioning jetty in place, toilets, parking and is accessible to Glenorchy via both the Brooker highway and Loyd Lane. There is nowhere else so perfectly suited to Hobart's upcoming ferry service (which I

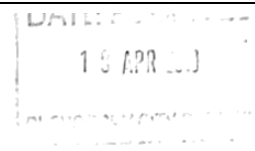
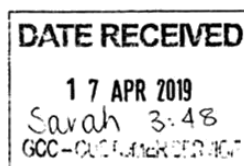
believe is inevitable and necessary) and Wilkinson's Point's ease of access will bring value to Glenorchy's businesses and real estate.

Leading up to the last council election I put a lot of care into contacting candidates, discussing our vision for Glenorchy and researching them thoroughly. I felt after the election that the current council was one that represented the values of my community. I feel sorely disappointed that the disposal of Wilkinson's Point has been voted on unanimously without community consultation, when it directly affects us and our quality of life living in Glenorchy. Apparently there is a sign about the disposal of land at Wilkinson's Point, but I visit the area several times a week and I have not seen it. Most of my friends are unaware this is on the cards and are mortified to find out. If it goes through it would be an incredible slap in the face to rate payers given Mayor Kristie Johnston's promises for transparency and community representation.

Please, I urge you to reconsider the disposal of this land. We value it for so many reasons. It is of immense current and future value, culturally and financially and these values are unique and irreplaceable.

I want to be able to trust that you are representing us fairly.

Sincerely,
Kate Kelly



17 April 2019

General Manager T. McMullen

374 Main Rd,

Glenorchy TAS 7010

Objection to proposed disposal (sale) public asset – Derwent
Entertainment Centre and GCC identified areas Wilkinson Point.

Objection relates to capacity of Glenorchy City Council as authorising entity with regards concerns around past behaviour in relation to (including but not limited to):

Organisation capacity

Organisational governance mechanisms and procedures

Risk identification and management procedures

Previous failures around obtaining 'value for money/investment' for Glenorchy community

Inability to measure and understand current community use and sentiment in relation to public asset base being considered for disposal

Refusal to comply with community engagement policy which details appropriate levels of community engagement around the potential sale of the Derwent entertainment Centre

Ongoing concerns around apparent inability of organisation to develop and socialise compliant organisational 'settings' - risk appears to be GCC defaults to dysfunctional organisational setting and lacks capacity or awareness to manage this high/catastrophic risk to the ratepayer community

Throughout 2017 – 2018 Glenorchy City Council was the subject of the following ‘investigations’:

Board on Inquiry Report – 2017

Tasmanian Audit Office Report of the Auditor-General

No. 1 of 2017-18 Investigation into procurement of goods and services from

CT Management Group Pty Ltd by Glenorchy City Council - 2017

Tasmanian Integrity Commission “Report of Three Investigations relating to Glenorchy City Council ‘- 2018.

In 2018 Glenorchy City Council was subject to the operation of the following act:

TASMANIA GLENORCHY CITY COUNCIL (DISMISSAL OF COUNCILLORS)
BILL 2017

“12. Expiry of Act This Act expires on 1 December 2018.” (p.9)

In 2018 the Glenorchy City Council should have been subject to organisational capacity and consultative expectation supported around the GCC Community Engagement Policy – Procedure – Toolkit – Public Participation Manual.

Note document ‘Community Engagement Procedure’ prepared in relation to better practice promoted by organisation International Association for Public Participation (IAP2) Australasia. Page 35 details the Level of Impact Grid and provides as an example of ‘High Impact to the LGA’ as ***‘Provision, removal or major changes to a regional facility or infrastructure, e.g. MAC, DEC, etc.’*** (p.35) The description of this potential is described as ***Issue has higher level of real or perceived impact on the whole or large parts of Glenorchy LGA. A community engagement plan is essential.***(p.35)

It should be noted that document 'THE AUDIT PANEL CHARTER OF GLENORCHY CITY COUNCIL' states that PART 4 - FUNCTIONS OF THE AUDIT PANEL 4.1 *The Audit Panel is to consider in a review of Council's performance:* (p.4)

(f) *whether Council is complying with its internal policies and procedures;* (p.5)

It should be noted that document Ministerial Directions Local Government 1993 TASMANIA GLENORCHY CITY COUNCIL (DISMISSAL OF COUNCILLORS) BILL 2017 created, integrated, and implied that organisational function would be rebuilt in relation in the effective operation of a framework that would support and enforce compliant, competent operation in which appropriate risk management would occur.

It should be noted that document 'Statement of Expectations' – Good Governance across Council relies on material found in the (1) *Good Governance Guide* and (2) *Good Governance Guide for Local Government in Tasmania*. (p.2 PDF) 'Good Governance across Council' (pp 9-13) details the levels of expected service/capacity/integrity/awareness of risk/governance that GCC would have been capable of providing to the community in 2018.

The Glenorchy community had the reasonable expectation that in July of 2018 the Glenorchy City Council would have been operating with appropriate levels of competence, compliance and a supported ability to understand, identify and manage risk in a local government setting.

Local Australian Broadcasting Corporation (ABC) reported:

Glenorchy Council to consider offer to buy Derwent Entertainment Centre

By Cameron Gooley and Christopher Ham First posted 9 Jul 2018, **10:14am**

Updated 9 Jul 2018, **6:05pm**

The entertainment centre is an expensive asset for the council; in the 2016-17 financial year, operational losses and depreciation on the centre's value cost \$1.1 million.

<https://www.abc.net.au/news/2018-07-09/derwent-entertainment-centre-sale-proposal-before-council/9957064>

On Monday 9, July 2018 a "Special Council Meeting" was held by GCC in response to the apparent receipt of an 'unsolicited offer' (p.1)/ 'unsolicited approach' (5)/ 'unsolicited proposal'(7) from a potential buyer. None of these terms around 'unsolicited' were defined in document 'Special Council Agenda – Monday, 9 July 2018'.

The financial year report described as the 'most recent' was from the year 2016/17

Two (2) financial indicators were provided by GCC in a 'report' that allowed the public asset Derwent Entertainment Centre to be represented in media (local to global) as an entity experiencing an operational loss \$234,000 and depreciation \$860,000.

No contextual information was provided in relation (including but not limited to):

GCC management plan (lack of)

Operational requirements relating to DEC status as SBA

Ratepayer spend in reporting period

Usage of facility and partnerships relating around operation of facility.

No public input was allowed. No questions were able to be asked. No comprehensive report was provided to members of the public who attended this meeting. The public access to the meeting was terminated at 15:44. GCC moved into 'closed session'. Following this meeting members of the public were invited to make submissions in relation, in part to informational context constructed by the GCC acting in the role of 'authorising entity'. No capacity – verbal submissions- appeared to be considered for members of the community who cannot read and write and for CALD. Considering GCC community engagement strategy highlighted the potential sensitivity of such a sale - it remains a perplexing way to start the process around potential disposal of a public asset.

Glenorchy Mayor insists council will not be pressured into selling Entertainment Centre By Leon Compton Posted 27 Jul 2018, 4:01pm

“This is not a fire sale’

There is little love for the Entertainment Centre at Glenorchy City Council (GCC), primarily because it is a drain on council finances.

This year the venue will record a \$200,000 loss with another \$800,000 written off as depreciation.”

<https://www.abc.net.au/news/2018-07-27/derwent-entertainment-centre-sale-raises-concerns/10042678>

Throughout this process GCC must act in the capacity of authorising entity. GCC remains the responsible entity for establishing and informing market parameters for any potential disposal. The establishment of, and informational matrixing around a financial market is expected to be anchored by stable, reliable, dependable, authentic, unchanging data.

On Monday, 20 August 2018 GCC convened another "Special Meeting" continuing the process around the potential sale of a public asset – Derwent Entertainment Centre. Public submissions were now closed.

At that meeting GCC extinguished all financial data previously provided at 9 July 2018 meeting. GCC replaced/updated/changed estimated depreciation for current financial year to \$186,000. GCC stated that 2018/19 budget projects a \$162,000 Net Profit for the current financial year. (p.22) in this meeting GCC explained changes in relation to Tasmanian Audit Office requirement around **compliance** with Australian Accounting Standards.

1. It remains unclear why GCC acted in the way it did as authorising entity if its intention was to inform the market about the performance, capacity, potential and reliable economic reality relating to the operation of the public asset it was seeking to dispose of and ensure best value option for the Glenorchy community.

2. It remains unclear why there appears to be a disjuncture between information 9 July 2018 – GCC claims around timeframes - information 20 August 2018.

3. It remains unclear why GCC released information to the market it must have realised or known as a realistic possibility that would most likely be subject to extinction and replacement and – in light of recent organisational history – the potential it might cause itself around reputational damage.

4. It remains unclear why GCC appeared to refuse to proactively correct market information that it originally released that it would most likely have known may have caused unrepairable reputational damage to a public asset it was preparing for (potential) disposal. This has a direct implication on obtaining best value for the community.

5. It remains unclear why GCC did not seek to begin the process with the most reliable, dependable, compliant, stable data. GCC acted in ways that at best can be described as non-compliant and at other spectrum end in light of recent organisational history curiously sub-optimal.

Regardless of motivation the fact remains that the reputation of the public asset may have been damaged by the organisation whose stated aim was to ensure best value for the community.

This strange process of which GCC is now attempting to return the public asset to market and extend the area and expose it to potential realisation of full market potential seems very, highly, unlikely.

I am fully and totally opposed to any disposal until the competence, compliance and capacity to appropriately manage risk is proven to the Glenorchy community. GCC has an inglorious history and appears to be unable or unwilling to provide the levels, standards and frameworks the Glenorchy community was promised and rightly expected after the hideously embarrassing debacle of the recent past.

The loss of capacity and potential around the publically accessible areas will never be able to be undone. Future generations may ask why the GCC acted in the way it has around the loss of a public commons that has served generations of Tasmanians who continue to expect better governance from their governments and are unfortunately , sadly always left asking – what just happened?

Document prepared by

J. Foley

PO Box 1005

Chigwell 7011



**Glenorchy City Council Proposal to Dispose of Public Land
- Wilkinson's Point
(Item 16, Council report 25 March 2019)**

**Representation from the Board and management of GASP
17 April 2019**

POSITION SUMMARY

The Board and management of GASP believe there are many potentially positive outcomes for development of the land including the DEC and Wilkinson's Point as outlined in the GCC report. The Board and management are keen to work with the Council to ensure that:

- The GASP licensed area is quarantined from the parcel of land for sale in recognition of Council's stated commitment to both GASP and the assurance of community access and amenity of the Elwick Bay foreshore and meeting the vision and planning directives as outlined in the Glenorchy Interim Planning Scheme.
- Any development of the land adjacent to the GASP licensed area is planned in consultation with GASP to ensure:
 - that development is in sympathy with the natural and cultural values of the foreshore area including identified TASI sites;
 - community access and amenity to the foreshore of Wilkinson's Point via the development parcel is assured and enhanced;
 - opportunities for creative partnerships in the design of infrastructure and public amenities are realised;
 - that wayfinding and signage in the development area include access to the GASP site;
 - that consideration of access to GASP is included in placement and design of transport hubs and parking within the development area;
 - that the moral rights of artists whose works have been installed at GASP and form its permanent collection, are upheld;
 - that GASP activities are enhanced and not adversely impacted or restricted by subsequent development.

While the GASP Board and management acknowledge that Council has a committed position that any development must include access to the foreshore, the Board is concerned there has been no discussion or stated consideration of the parameters of this commitment. Additionally there has been no acknowledgement or recognition of the reality of GASP's central location in the land offered for disposal. Therefore the GASP Board and management seek to be an active participant in negotiations over any future planning and development of this site.



BENEFITS OF POTENTIAL DEVELOPMENT

GASP recognises that there are significant benefits to the community and GASP's ongoing viability in development of Wilkinson's Point including the likelihood of increased:

- transport options (river-based);
- amenities and options for activities in proximity to the Elwick Bay foreshore;
- residential opportunities; and
- commercial activities leading to more jobs; and
- safety and security along the foreshore at night through passive surveillance.

Compatible and sympathetic development will also provide GASP with long-awaited additional context, via adjacent residential and commercial populace, and increased activity at the site which it has been lacking since GASP's inception. Development increases the likelihood of the inclusion of Wilkinson's Point in river-based public transport planning, particularly with the recent announcement of the Hobart City Deal and proposal by Robert Clifford of INCAT to provide the boats, and importantly, *decreases* the likelihood of vandalism on the site.

Increased local usage of and movement through the site, as well as the potential for an increase in tourist visitation (which currently GASP, in its isolated context is unable to secure on its own) will be welcome and beneficial. This will also provide context for GASP to increase its attraction for government and philanthropic support and investment, which has been understandably limited to date, given this geographic isolation and the ongoing 'pending' nature of adjacent development.

Conversely, GASP provides an attractiveness for developers with its infrastructure and artworks. GASP's revised program of creative cultural activity and public art will only serve to further enhance this and the reputation of the site as a cultural destination. The combination of GASP with suitable development of the adjacent land has enormous potential to enhance the texture of Glenorchy as a modern city.

GCC Community Plan

GASP figures significantly in the Council's Community plan, particularly with regard to arts and cultural pursuits, natural values, recreation and the expression of our diversity:

"It is 2040 ...

We are a proud city; a city of arts; of opportunity; of partnerships; a city that makes exciting things happen.

This is the Glenorchy of the future, created by over 7,500 ideas and thoughts of the people and communities of Glenorchy today.

Today, locals love:

- The community feel and inclusion
- Multiculturalism
- Convenience in location, great shopping and affordability



- Emerging arts and culture
- MONA, GASP, Derwent Entertainment Centre, Moonah Arts Centre
- Parks, playgrounds, walking and bike tracks and sporting venues
- Events
- Open spaces, the environment and natural accessible beauty, the River Derwent, Wellington Park, Tolosa Park, Myrtle Forest, the hills and parks.

The community wants to keep these strengths and build on them for the future."

GASP is ideally placed to support and partner with Council to deliver on the desires of the community. As a small, flexible and independent organisation it is able to attract funding, for instance, that the Council cannot. GASP also has a longevity at the site that provides historical knowledge and focus for the sympathetic development and enhancement of the foreshore. Notably, GASP achieved significant investment from all tiers of Government of over \$8 million for award winning public infrastructure including boardwalks, pavilions, pathways and landscaping.

Community priority and social licence

The Glenorchy community, through the Community Plan, has expressed its desire to be "the creative arts and culture hub for Tasmania and forging a national and international reputation as a leading destination for arts tourism."

GASP is well placed to work with the GCC in pursuing this desire through its specialist vision for a major public art collection based on kinetic, light and sound art, and the brokering of creative partnerships with community organisations and groups to ensure an enduring sense of ownership, inclusion and welcome.

While the early development of GASP was focused on the creation of foundational infrastructure, GASP is ready - and this will be assisted by adjacent development - to move into a future that works with the community and the Council to fulfil its potential as a major cultural site.

Health & Wellbeing

Via its licence, GASP manages open space and as such renders an important benefit by working with Council to ensure this open space is a valuable community asset, providing a range of personal, social, cultural, environmental and economic benefits. The benefits of such open space include:

- opportunities for a diverse range of physical activities, including organised sports and informal recreation - usually free of charge;
- contributing to the 'livability' of towns and cities, including linear linkages for alternative transport (e.g. off-road cycling and walking routes), providing safe spaces to gather and socialise, and enhancing scenic quality;
- 'green spaces' for relaxation, contemplation, and play opportunities for people to connect with, and learn about their local environment, contributing to psychological as well as physical well-being;
- conservation of natural and cultural values, such as native flora, wildlife habitat, cultural heritage and aesthetic values;



- contributing to the viability of local economies through encouraging capital investment;
- encouraging healthy lifestyles and providing opportunities for physical activity, potentially reducing healthcare costs through lowering diseases associated with inactivity and stress (e.g. obesity, diabetes, heart conditions and depression);
- opportunities to engage with natural areas to undertake recreational activities (e.g. riparian reserves along waterways allow access for walking and fishing);
- maintenance of utilitarian values, such as water storage, flood mitigation, and other environmental services (e.g. clean air and water); and
- the emerging function of contributing to climate change adaptation and mitigation (e.g. through carbon storage, buffers to sea level rise, and by encouraging non-motorised transport etc).

Further, the State Government has announced a goal to make Tasmania the healthiest population in Australia by 2025¹. It recognizes that:

- 21.7 per cent of Tasmanians smoke, compared to 18 per cent nationally;
- 69.4 per cent of Tasmanians are physically inactive, compared to 67.5 per cent nationally;
- 65.6 per cent of Tasmanians are now overweight or obese, compared with 63.9 per cent five years ago; and
- 39.4 per cent of Tasmanians have high cholesterol – compared to 32.8 per cent nationally.

Importantly it recognizes that a healthier Tasmania must also start with promoting a healthy lifestyle and preventing chronic disease. The GASP foreshore is a regionally significant open space with well-developed trails and other facilities. The retention of public access and use of the foreshore around Elwick Bay to Wilkinson's Point is vital for fostering community events, public art, recreational and educational activities which contribute to improving the health of Tasmanians.

Infrastructure and Community Use

GASP branding and its iconic boardwalk are well recognised. GASP is known for its 24 hour open access to the community, utilised in the main for passive recreation – walking, cycling, dog exercise etc. It is accessible via both the Montrose Bay Foreshore Park and the DEC roadway. Development at Wilkinson's Point will improve access to the GASP pavilion, particularly at night time and during events and via the river.

While cultural activities have been sporadic at the GASP site, due in part to the primary focus on major infrastructure, an inhibiting factor has been the lack of development of the adjacent land parcels. GASP's current focus on nurturing integrated relationships within the Glenorchy LGA as a priority, as well as statewide and nationally, will spur a burgeoning of arts and cultural activities on the site and a steady increase in the permanent and temporary public art collection - using an inclusive and participatory model for cultural development.

¹ http://www.premier.tas.gov.au/releases/a_healthy_tasmania



GASP pavilions and the boardwalk are used frequently - by walkers, joggers, photographers and drone operators, as dog exercise and cycling paths and in some instances for fundraising activities (for example 'Fred's Walk for Parkinsons'). The pavilions are utilised by locals for family outings and celebrations or simply as a resting point along the foreshore. GASP attracted approximately \$3million in funding to build these assets for community cultural amenity and they are utilised frequently. The foreshore walkway in particular, is a high-traffic area for passive recreation used every day of the week. The iconic and photogenic Wilkinson's Point pavilion and the boardwalk, particularly, are commonly used for photo shoots for everything from local fashion designers to BMW.

Cultural Values

The *Aboriginal Heritage Values Survey* (2007) written by Leigh Maynard, identified ongoing habitation by the muwinina people and indicated several sites of Aboriginal significance in the vicinity of Wilkinson's Point. Two of these sites are listed on TASI and another is believed located underneath the current pavilion and concreted areas at the Point itself. In as much as these sites have already been disturbed by past development, it is crucial that no further disruption occurs with regard to any future use or development of the Point. While later studies suggest that some of the material identified in the study was in fact a result of dredging from the riverbed, there is no doubt that Wilkinson's Point particularly but the entirety of what was the foreshore area is of intrinsic significance and value for the local Aboriginal (and statewide) community and a site at which Aboriginal history should be acknowledged and contemporary life be celebrated.

Glenorchy is acknowledged as the most culturally diverse LGA in Tasmania - a source of pride, and a complex and exciting resource in terms of the breadth and types of activities and events that might be sited at GASP, at the apex of the Glenorchy 'amphitheatre'. It has lengthy folk history as a site for recreational activity and known as a 'safe space for difference' and 'being yourself'. To this end GASP's potential as a site for community celebration is enviable. For example, Moonah Taste of the World saw ~12,000 visitors this year but complaints about parking marred what was otherwise a highly visible display of community solidarity. Sited at GASP and coordinated in collaboration with GCC, Moonah Art Centre and MCOT, the Taste of the World would have ample parking by utilising adjacent facilities at DEC etc, and could accommodate a steady increase in visitors, duration, size and scope for years to come, the result of which with careful and visionary planning could be a significant annual Festival attraction intra- and inter-state visitors.

Natural values

The GASP licensed area of Wilkinson's Point and Elwick Bay is priceless and unique.

The Master Plan (Section 3 Planning Framework) expresses the core views from the community as being (amongst others):

"... it is critical that community accessibility to the area is achieved and maintained with any development of the area ..."

and

“... that preference should be given to promoting site development opportunities through leasing rather than allowing freehold titles over public owned land ...”

to which the framework for the Master Plan was to:

- take advantage of the value of the site within the larger landscape setting;
- recognise the area as a major gateway opportunity to Glenorchy and Hobart;
- protect the natural values of the foreshore and bay;
- promote public health and well being through the provision of significant amount of open space and the promotion of linkages within the area and to the broader City;
- consider a mix of appropriate uses and development that would create the opportunity for feasible investment and partnership arrangements in the redevelopment of the area;
- facilitate development that would reinforce the DEC as a publicly owned asset that is not required to pay for its operational and replacement costs²;
- support the selection of development sites/building form(s) that respond to the context, setting and use of the area;
- encourage all land to remain in the freehold ownership of the Glenorchy City Council;
- improve access, parking, pedestrian and cycling infrastructure to cater for future growth in the area;
- provide comfortable and continuous foreshore open space, including the development of shared trails, along the entire length of foreshore through the study area;
- support and where possible, extend the recreational values of the foreshore and provide facilities;
- provide for future use and development of open space and facilities within the means and resources of the Council and community to manage, maintain and upgrade; and
- improve linkages to the surrounding facilities, suburbs and the Glenorchy CBD.

The Elwick Bay foreshore has some of the most intact natural riparian values that are difficult to access along the lower Derwent. This is a significant asset to the community and has been well respected and enhanced through the ongoing efforts of GASP. Renewing the GASP licence ensures that these values continue to be protected and preserved for community access. Plans to establish a ‘Friends of GASP’ bushcare group in collaboration with GCC that will allow community members to participate in the preservation of these values and amenity. For example, a recent GCC collaboration with Dr Vishnu Prahalad (UTAS) and the Derwent Estuary Program identified and mapped saltmarsh vegetation along the GASP foreshore boardwalk and suggested there was interest in



To define sculpture as purely three-dimensional objects in space however, is to seriously limit the potential for creativity and value that be gained at GASP. Space can also be described by sound, words, light and movement as sculptural. While at the lower end of standard practice for a sculpture park in any given context - as good public art is expensive, takes time to develop and to install - the installation of a limited number of three-dimensional works over the period is not abnormal, but symptomatic of many issues and similarly does not reflect the wealth of temporary and event-based works that have occurred on the site.

GASP has produced and hosted significant art events and festivals in partnership with MONA, Contemporary Art Tasmania, Constance ARI, Ten Days on the Island and Moonah Arts Centre, for example. These relationships remain and are to be extended to other organisations and groups statewide that reflect wider and local community aspirations, particularly those outlined in the GCC Community Plan.

The permanent GASP collection now contains works by significant international artists including Susan Phillipsz, Julie Gough, James Geurts and Natalie Jeremijenko et al. These works are for the most part subtle and contained, not all of them are fully functioning and this is to GASP's regret, therefore repair has been prioritised as urgent. Regardless of the outcome of the Section 178 process, it is crucial that consideration of GASP's future include recognition of the moral rights of these artists, and the future of those collected works.

With limited geographic area and substantial inherent values to consider, each work needs to be chosen and located with care. Areas with clearly identified natural values are to be preserved and only enhanced when considering the installation of artworks. Likewise, areas identified with Aboriginal cultural significance would be excluded except with community support and commissioning of a directly relevant work. The dynamic climate is a particularly double-edged element. Any permanent or temporary installation must cope with the prevailing winds, the potential for storm spray or inundation and eventually, rising sea-level. Conversely the climatic *advantages* of the site recommend specialisation for kinetic art - movement and sound works that utilise these characteristics. Additionally, the scope of the site across water and with broad sightlines lends itself to the installation of light works. The lighting of the Ryoji Ikeda lightwork at MONA for the upcoming Dark Mofo will more than adequately illustrate the potential here.

All public art is expensive due to the intrinsic requirements for robustness for climate and vandalism, public safety and amenity, longevity and maintenance. It would be both unreasonable and inappropriate for GASP to undertake commissions or installations without careful planning and consultation with the community. Funding for public art - sparse and extremely competitive - is also based on these factors and much ground work is required before making applications.

There is no doubt that fulfillment of the GASP vision has been hindered by slow progress of development as outlined in the Master Plan, and recent uncertainty over the future of the DEC. The proposal in consideration, when leading to the development of Wilkinson's Point would benefit the progression of the GASP vision - by decreasing opportunities for vandalism, increasing visitation via the river for example, and increasing interest in the location and enhancing GASP's community context. Given the impact GASP has already made on the site, and it's work to bring it to this point, it is crucial that new development take not only GASP's work into account, but include GASP in the ongoing discussions and planning.





BACKGROUND

GASP was established by GCC in 2008 as a precocious and ambitious vision for cultural amenity and pride in the Glenorchy LGA and an internationally resonant site. In the intervening ten years GASP has attracted Federal, State and philanthropic funding for foundational infrastructure including pavilions, planting, lighting, paths, signage and the beginnings of a nationally significant collection of public art.

In 2011 GASP was established as a separate legal entity and given a 10 year licence over the foreshore area. GCC commitment to renewal of the licence (expiring end of December 2021) would illustrate GCC's resolve and support for GASP as a developing site for the exploration of creativity in a dynamic environment and a unique community asset.

In effect, the idea of GASP was well ahead of its time, so further development of the area adjacent to the foreshore would end GASP's 'isolation' and provide the wider context of that original vision.

"GASP fundraising strategies rely on the completion of the water front urban design. The full implementation of the design ... will significantly benefit adjoining developments. Best practice urban design reflects Council's strategic intent for the foreshore at Elwick Bay. The urban environment including safe and enjoyable access to Wilkinson's Point is the foundation on which all activity takes place and provides the best possible armature for progressive developments and community activities including full use of the jetty infrastructure at Wilkinson's Point."

(Wilkinson's Point Vis Services Council Report, Item 10, Council Agenda 28 Feb 2011)

GCC Interim Planning Scheme (2015)

GASP figures prominently in the Interim Planning Scheme as a community asset:

Item F2.1 Wilkinsons Point and Elwich Bay Specific Area Plan - Purpose of Specific Area Plan

identifies, amongst other important aspects, that GASP is a significant community facility (d), and encourages "all land to remain in the freehold ownership of the Glenorchy City Council" (h). Provisions in the Scheme allow for continuous and safe access to the foreshore.

F2.5.1 Local Area Objective - Montrose Foreshore Community Park Precinct

- (a) "To strengthen the Precinct as the major hub for the GASP! initiative including social enterprise, recreational facilities and activities, display of art, interpretation and training functions and education.";
- (b) "To provide for social enterprise facilities, services and activities that foster engagement, education and enjoyment with the community; including uses related to the existing sports clubs, playground facilities, picnic facilities, trails, boat launching ramp, display of art, interpretation and the opportunity for education and training functions."

F2.5.2 Desired Future Character Statements



- (g) "Access to and within the Precinct is upgraded with the extension of the GASP! foreshore pathway, with the potential for separate paths to cater for bicycles and walkers and new paths constructed to the play, picnic and toilet facilities.: (NB completed.)

F2.6.1 Local Area Objective - Elwick Bay Foreshore Public Open Space Precinct

- (a) To maintain the natural values and enhance community, cultural and recreational use of the foreshore as a linear open space link between Montrose Community Park, Wilkinsons Point and beyond.
- (b) "To ensure that the enhancement of the foreshore is in accordance with the GASP! Vision for a dynamic, inspirational and internationally resonant open space providing unique encounters with art and creating memorable experiences for all in the natural environment."
- (c) "To build on Tasmania's cultural tourism offerings."
- (d) "To increase liveability."
- (e) "To enhance commercial opportunities by improving the sense of place, connectivity and vibrancy of the area."
- (f) "The whole of the area is retained primarily for public open space uses and uses that support public open space use with provision for pop-up, mobile or temporary commercial use."

F2.6.2 Desired Future Characteristics - Elwick Bay Foreshore Public Open Space Precinct

- (a) "The crescent-shaped GASP! boardwalk and pathway around Elwick Bay is constructed." (NB completed.)
- (b) "Public shelters, toilets, sea walls, earthworks and landscaping constructed as part of the GASP! project." (NB completed.)
- (e) "Sculptural art work is installed along the foreshore trail as part of the GASP! project."

F2.7.1 Local Area Objective - Brooker Highway Frontage Precinct

- (a) "To recognise the Precinct's role as part of an open landscape setting of Elwick Bay with the potential to create a strong visitor entry facility and services to the City while supporting the role and function of the DEC and GASP!."

Wilkinsons Point and Elwick Bay Precinct Master Plan (Revised 2012)

The Master Plan signals GCC intent to further develop Wilkinsons Point, simultaneously referring to GASP:

"As a major and strategic development in 2007 the Council initiated the Glenorchy Art and Sculpture Park (GASP!), which ultimately enhances the role and significance of Wilkinsons Point and Elwick Bay.

GASP! is a unique and bold project to transform the Elwick Bay foreshore from Montrose Bay to Wilkinsons Point, into a unique destination for locals and visitors. The GASP! vision builds on Tasmania's cultural tourism offerings, increases liveability and enhances commercial opportunities through improving the place values and vibrancy of the area. Through the GASP! development, Council has determined to create a more cohesive foreshore environment and to this end constructed a crescent shaped boardwalk and pathway around Elwick Bay, jointly funded



by the Australian Government, the State Government and the Council. In 2011 Council approved the expansion of the GASP! project with an extension of the land area at Wilkinsons Point to become available for public use facilities and open space. In early 2012 Council approved the second stage of GASP! works including seawalls, earthworks, landscaping, a pathway, public shelter and toilets. Stage three of the project completes the infrastructure requirements and upgrades at Montrose Bay and assist in implementing the recommendations in this master plan. As of October 2012 this project is in the early planning phase."

The Master Plan (pp26-27) also identifies common viewpoints expressed in a wide range of previous, related studies and documents:

"the importance of the 'sense of place' of the Elwick Bay – Wilkinsons Point area to the local and regional community for recreational activity and community use;

"the importance of GASP! in inspiring future access, use and experience of the foreshore and community culture;" and

"that Wilkinsons Point is under-utilised and has potential for a range of future commercial and residential development opportunities that benefit from its river setting, existing and surrounding facilities (especially entertainment and events), GASP! and proximity to the national highway and Glenorchy CBD;".

Further the Master Plan identifies the importance of retaining community access (p34):

"The purpose of the Master Plan is to give the community and future developers the sense of how the site might be approached, rather than setting specific footprints for buildings, roads or path layouts, landscaping, etc. Ultimately, developers can develop the site with a hand that is only constrained by the amended statutory provisions of the Planning Scheme: the intent, rationale, opportunities and development guidelines for which are set out in Section 4.

Note, it is the intention of the Master Plan that all public land remain in the ownership of Council or the Crown and that no freehold land be created. The preference instead is for the leasing of land to prospective developers for a length of time that will enable them to make a return on investment that is independent of the sale value of the land."

The stated intent and rationale for the Elwick Bay Foreshore Public Open Space Area (4.2) is:

"The intent for this area ... is to maintain the natural values and enhance community, cultural and recreational use of the foreshore as a linear open space link between Montrose Community Park, Wilkinsons Point and beyond. The enhancement of the foreshore is to be in accordance with the GASP! vision and plans to build on Tasmania's cultural tourism offerings and to increase liveability and enhance commercial opportunities through improving the place values and vibrancy of the area." (4.2.1)



"GASP! has the support of Council and sits comfortably with the framework for the site and as its success grows will have synergies with new development to achieve the Council's vision for the place;"

"the foreshore is currently being used as a linear open space with a foreshore trail and community art features and provides the physical setting for the implementation of the GASP! program;

"the foreshore around Elwick Bay to the DEC is relatively narrow and has limited scope for any major future development other than as a landscaped public open space with trails, shelters, visitor features and public art; and"

"the foreshore north of the DEC has been largely reclaimed and is wider allowing greater scope under the GASP! initiative to create attractive open space areas and public facilities that maintain public access to Wilkinsons Point." (4.2.2)

4.2.5 Development Guidelines state that:

"The following points serve as a guide to the form, function and siting of new development to address the intent for the area:

- retain the whole of the area primarily for public open space uses with provision for pop-up, mobile or temporary commercial use;
- all works to be consistent with the implementation of GASP!;"

CONCLUSION

In Appendix A to the Master Plan - *Towards a settlement morphology for the City of Glenorchy* - Leigh Woolley notes that GASP:

"Re-engages community affection for the waterfront and maximises growing interest in art and the natural environment."

The strength of GASP lies in its ability to engage with and include our community at all levels and degrees of interest in art, natural environment, recreation and cultural values. The complexity of the site - climate dynamics, flora and fauna, separation from the LGA and the isolation of Wilkinson's Point etc, can only be enhanced through development that is holistic, sympathetic and community-focused. GASP has put in place significant amenity that is well-loved and utilised by the community at large while the ambitious vision that established GASP has taken root more slowly. GASP supports and is enthusiastic to participate in development at Wilkinsons Point that reflects all of the values and views expressed above, and that will allow GASP to flourish in the manner first envisioned by the community over ten years ago.



References

Proposal to Dispose of Public Land - Wilkinsons Point - Item 16, Council Agenda, 25 March 2019.

Wilkinson's Point Vis Services Council Report, Item 10, Council Agenda, 28 Feb 2011

Glenorchy City Council Interim Planning Scheme (2015)
<https://www.iplan.tas.gov.au/pages/plan/book.aspx?exhibit=gccips>

Wilkinsons Point and Elwick Bay Precinct Master Plan (Revised 2012)

Designing Our Future - Glenorchy City Council Community Plan 2015-2040, The Regional Development Company 2015

http://www.premier.tas.gov.au/releases/a_healthy_tasmania

An Aboriginal Heritage Values Survey of The Wilkinson Point & Elwick Bay Master Plan (Glenorchy)
compiled by Leigh Maynard, Consulting Aboriginal Heritage Officer (October 2007).

Protecting our Precious Saltmarshes - GCC Media Release, 10 April 2019

From: Priscilla S. Beck
Sent: 17 Apr 2019 18:29:53 +1000
To: GCC Corporate Mail
Subject: RE: Proposed Wilkinsons Point disposal of land

ATTENTION: General Manager - Glenorchy City Council

Selling the land containing the GASP site would be a devastating blow to the Glenorchy community, as well as to the wider Hobart community in general. I sit on the board of a local Artist Run Initiative, Constance ARI, and have collaborated with GASP on artistic projects several times.

Public art is not always physical, sometimes it can take the form of ephemeral and performative investigations into the nature and meaning of a place. Things that last longer in the minds of the people that witness it than have a physical presence in the world. The last event we facilitated with GASP was a group show of local emerging and experimental artists responding to the site of the public barbecue area, where Julie Gough's works are still positioned. This project alone supported several early career artists, most from Tasmania, who engaged with different aspects of the Glenorchy community. The works culminated in a well attended public event that saw Hobart City and Glenorchy City's creative communities coming together in the park.

Recently we also hosted a project at GASP for HOBIENNALE at the Wilkinson's point site. HOBIENNALE saw Artist Run Initiatives from all over Australia and New Zealand come to Hobart to put on exhibitions, performances and happenings all throughout the city. GASP's Wilkinson's Point lends itself particularly well to performances, sound works, writing and works that respond directly to nature and we often consider it when planning future shows.

Just as Darwin leasing its port to private interests for 99 years, this is a short sighted act that will inevitably hurt these community in the future, denying the people, and the council, any profit from future ventures.

I plead with you to reconsider, and think about severely restricting the imposition on the Wilkinsons Point site that includes GASP.

Yours sincerely,
Priscilla Beck

From: Joshua m
Sent: 17 Apr 2019 20:51:35 +1000
To: GCC Corporate Mail
Subject: Proposed sale of 601A and 601B Brooker Hwy

To the General Manager
(Attn: Property Assets section)

I oppose the sale of Wilkinsons Point and the land 601A and 601B Brooker Hwy.

The Glenorchy Council did not take the disposal of the land at Wilkinsons point to an election and has no mandate from the ratepayers to dispose of this important community cultural site.

While a sensitive and appropriate development of some of the disused land between GASP and Elwick Racecourse may be desirable, the rate payers of Glenorchy will only own the site at Wilkinsons Point once - once the control of the site is ceded to private development the opportunity for Glenorchy Ratepayers to ensure the appropriateness of any development, and ensure continued public access will be greatly diminished.

The residents of Glenorchy have the right to determine what is built at Wilkinsons Point, it should not be left to private development to determine what is appropriate.

Wilkinsons Point is an important cultural place for the residents of Glenorchy, hundreds of people access the board walks and sculpture park everyday. As a new resident and ratepayer I am extremely disappointed to hear Deputy Mayor Matt Stevenson characterise the area as a failure, it is the place I have felt most connected to my new community, I have made friends there through the weekly ParkRun and it has become a significant part of my families connection to the landscape and people around us.

Regards
Joshua Madgwick
12 Norman Circle
Glenorchy
0402281306

From: Emily Keeling
Sent: 17 Apr 2019 20:57:56 +1000
To: GCC Corporate Mail
Subject: ATTN: Property Assets Section - Sale of Wilkinsons Point 601A 601B Brooker Highway Glenorchy

To the General Manager

I oppose the proposed sale of Wilkinson's Point 601A 601B for the following reasons:

This is one of the only open spaces that provide access to the Derwent River in our community. I access this space regularly to maintain my connection to community and nature. It's important to my overall wellbeing to be able to use this space independently and with my family.

The beauty and layout of this area is something that makes me proud about my community and I have brought visitors here from both Tasmania and interstate to share it with them. Contrary to the opinion of Councillor Stevenson, I don't see GASP as a failure. I found his remarks rather disparaging of what is a widely used amenity. If the rationale to sell this area is due to a lack of sculpture, then let's engage local artists to submit additional sculptures that will enrich and refresh the area.

While I am not opposed to development per se, my concern is that the community has not been consulted with regards to what a sale of this area might lead to. The sale of the DEC and Wilkinsons Point were not a part of the platform that the council took to the last election. Once this land is sold off for private development, the Glenorchy ratepayers will never have the opportunity to own it again. A private developer will have no obligation to preserve this space as one which is accessed by the community. Having moved to Glenorchy last year, I have participated in Parkrun as a way of connecting with my community and local environment. I can't imagine that maintaining this experience will be high on the agenda of a developer.

Emily Keeling
12 Norman Circle
Glenorchy, TAS, 7010
0468964277

From: Grant Stokes
Sent: 17 Apr 2019 21:59:37 +1000
To: GCC Corporate Mail
Subject: Proposed Wilkinsons Point disposal of land

To whom it may concern ,

The proposed disposal of the land at Wilkinsons Point will be selling the future of Glenorchy – short term gain for long term disadvantage.

As a rate payer and member of the Glenorchy community I object to the proposal.

Regards
Grant Stokes

From: Adrian Gordon
Sent: 17 Apr 2019 22:18:45 +1000
To: GCC Corporate Mail
Subject: Submission to proposed Wilkinsons Point land disposal - Adrian Gordon
Attachments: Submission to proposed Wilkinsons Point land disposal - Adrian Gordon.pdf

Please find the attached submission to the proposed Wilkinsons Point land disposal.

Regards,

Adrian Gordon



SUBMISSION TO PROPOSED LAND DISPOSAL

Wilkinsons Point - 601a and 601B Brooker Highway, Glenorchy

Adrian Gordon - 17 April 2019

SUMMARY

The notice to dispose of public land – identified as “Wilkinsons Point - 601a and 601B Brooker Highway, Glenorchy” – was published by the Glenorchy City Council on 27 March 2019.

The public land is currently used by the community for several uses, including:

- the Glenorchy Art and Sculpture Park (GASP)
- exercise – walking, running, bike riding
- community events
- off leash dog park

The land features significant infrastructure, including:

- footpaths (~720 meters)
- boardwalk (~90 meters)
- sheltered pavilion with cantilevered lookout across the Derwent River
- toilets
- ferry boat pier

As a community member, rater payer and regular user of this land – I object to the disposal presented.

I believe the disposal will be selling the future of Glenorchy – causing long term hardship with no other similar facilities available.

SELLING THE FUTURE

The public land has significant potential as a key part in the future of Glenorchy.

The greater Hobart area has seen significant changes in recent years – with increased migration from mainland Australia resulting traffic congestion.

Both the Hobart City Deal and RACT '30 Year Greater Hobart Mobility Vision' identified ferry boat transportation on the Derwent River as a way to address this traffic congestion.

Wilkinsons Point currently has a functional jetty for ferry boats - as well as supporting infrastructure such as parking, electricity, plumbing, shelter, toilets.

It's also directly accessed from the Brooker Highway - making it a perfect location for future ferry boat transport.

GASP AS THE FACE OF GLENORCHY

Photos of the Glenorchy Art and Sculpture Park (GASP) are a prominent feature in the council annual reports, state government publications and editorials about Glenorchy.

This recognition helps raise the profile of Glenorchy – a city that often struggles to shake the “blue collar bogan” reputation it’s had for years.

It presents Glenorchy as a culturally active, healthy and attractive place to be.

By disposing of the public land, which covers more than half of the GASP, we risk losing this recognition – or even worse – becoming the city that failed to recognise the benefit.

ECONOMIC BENEFIT

In the Glenorchy City Council 2017-18 annual report the Glenorchy Art and Sculpture Park (GASP) is listed as a \$95,000 expense. Assuming this has remained consistent over the last eight years the total expense to the community would be \$760,000.

Over this time the GASP has attracted over \$8 million in infrastructure and project grants.

That’s an economic benefit of more than \$7.2 million in Glenorchy.

Disposing of Wilkinsons Point will cast doubt on the future and viability of the GASP – risking its capacity for future activities and funding.

FUTURE DEVELOPMENT

As identified in the council report, future development of the site could enhance the public land.

The public land, and community which use it, could benefit from future developments such as:

- transport infrastructure (via the Derwent River)
- amenities to support community events
- hospitality – such as a restaurant or a suitably sized hotel
- residential

However, I fail to see why a disposal is necessary to facilitate this and why alternatives such as leasing the land or partnerships have not been investigated.

CONCLUSION

There are many potential positive outcomes for the development of the public land at Wilkinsons Point.

However, a disposal will take that potential out of the hands of the community – resulting in lost opportunities.

A disposal means no guaranteed conditions - this land and infrastructure could play an important role in the future of Glenorchy - but if the disposal goes ahead this won't ever be an option.

From: judith@judithabell.com
Sent: 17 Apr 2019 22:29:29 +1000
To: GCC Corporate Mail
Cc: info@gasp.org.au
Subject: Regarding: NOTICE OF INTENTION TO DISPOSE OF PUBLIC LAND
Importance: Normal

I write in response to the City of Glenorchy's intention to dispose of the land in Certificate of Title Volume 157350 Folios 1 and 2, more commonly known as Wilkinsons Point.

I am a designer, artist and writer and I currently work for the City of Hobart as a Public Art Coordinator. I have had an association with this site from the early days of the development of GASP and was involved in an intensive design workshop which established the overarching concept for the site as a long arc of path that made rooms for art along the way. This concept was then evolved via competition with Room 11, who developed the concept that has since been implemented on the site to tremendous, multi-award winning effect. I was also involved along the way in developing various aspects of the GASP project on a freelance basis working with Pippa Dickson.

I am genuinely concerned about the sale of the point and feel it is a mistake the Council will regret into the future. You might immediately assume that it is simply due to my involvement in the project but actually I'm more concerned about the great loss to Glenorchy of its public, waterfront land.

I duly note, in the report to Council, that it specifies that the waterfront be accessible to members of the public, but ultimately, this will be privatisation of public space and it won't be space where anyone is welcome.

If, for example, a buyer of this land sets up an exclusive resort complex that takes advantage of the waterfront position, then I see it being only a matter of time before public access is restricted, dogs are not allowed, people of certain ages or types not welcome, a security guard installed to "keep people safe". Diversity will not be welcome and clientele will be prioritised over the general public.

And in terms of the GASP licence, I expect this will then need to be negotiated with a private owner, should it even be possible for the organisation to continue. I'm not sure of the financial arrangement with the City of Glenorchy in relation to this licence, but I sincerely doubt that it will remain an affordable arrangement for an organisation like GASP, once the site is in private hands.

The thing that really kills me is that back in that early design workshop, we debated what should be prioritised - the infrastructure, or the art. And we agreed that it was best to make the site a place that people could occupy, prior to the installation of art. And this is what Pippa Dickson did during her time, to great effect. It is now a place that people can walk, enjoy, exercise, spend time. Before it was a waterfront wasteland with a great view (and great potential). It needed time to fully develop and now that possibility will be lost or severely degraded.

If the Council do see fit to sell this land, I would plead with you to create a legal constraint around retaining public access to the waterfront section of land... a right of way at the very least, or more ideally a subdivision. Then Glenorchy will keep its only section of publicly accessible waterfront (Clarence has kept much of its waterfront public to fantastic effect and use - that is a Council that obviously had foresight at a moment of development).

In conclusion, I'll pass on a story of a mistake made by the Council in Hobart in 1933. In this year, the Council of the time resolved to refuse to purchase a significant, waterfront parcel of land in Battery point which ran right down to water from above what is now Clarke Avenue. The owner offered it for sale to the Council, for use as public parkland. In recent years, the Council has tried to bring back public access to the waterfront in this very popular area of Hobart and failed, against the highly paid lawyers of the very wealthy waterfront owners, who do not want the general public walking on their high tide line. This is a tale of regret that cannot now be undone.

I'd hope that Glenorchy doesn't make a similar mistake, in this case placing real estate value above public value, just because of its current financial instability. Find another solution. Subdivide and sell of part of

the Council's depot instead or some other Council property... somewhere that doesn't take something away from the public.

I hope that mine is one of many representations to Council on this issue.

Judith Abell

Judith Abell

Design|Write|Sculpt

judith@judithabell.com

www.judithabell.com

0408909784

From: LESLEY GRAHAM
Sent: 17 Apr 2019 23:27:28 +1000
To: GCC Corporate Mail
Subject: Feedback on proposed sale of wilkinsons point

I am quite frankly appalled to hear that the Glenorchy CC would consider selling off public land in this way. Having just been through the experience of the Clarence CC s selling off and privatisation of Kangaroo Bay I can say the this proposal will not ultimately benefit the local council but will instead not be doubt attract investors with little or no care for the local community's needs. The foreshore should not be privatised.

GASP IS A PREVIOUS JEWEL IN GLENORCHYS CULTURAL LANDSCAPE

Unlike the deputy Mayor (who spoke on Ryk Goddard's show this morning). I can clearly see the art all along GASP The art works are integral to the park itself. Clearly the Deputy Mayor doesn't not understand the concept of site specific work. Art The is part of the very structure and design of the built and natural environment in which it is place in both temporary and more permanent ways. This important park offers a space unlike anything else in Hobart.

Please do not consider any development / sale of land which would take this important park away from the people who own and love it.

Regards Lesley Graham.

Sent from my iPhone

Page 1 of 3

Janiece Bryan

14 England Avenue

MONTROSE TAS 7010

17th April 2019

General Manager

Glenorchy City Council

PO Box 103

Glenorchy Tas 7010

Objection RE: Intention to DISPOSE OF LAND Wilkinson's Point,

601A & 601B Brooker Highway Glenorchy

This Objection is submitted for your attention in response your Intention to DISPOSE OF LAND, Wilkinson's Point, 601A and 601B Brooker Highway, *Certificate of Title, 157350, Folios 1 and 2* notified on 27th March 2019 and 3rd April 2019 under

Section 178 of the Local Government Act 1993.

The Land is zoned Community Use (Refer Glenorchy Planning Authority Agenda 19th March 2012) and the community would be disadvantaged by the loss of this Public Park and Open Space.

Zone Intent: Special Community Use – C2. A Special Departure applies to the area. The departure was set forth in Schedule 10 of the Glenorchy Planning Scheme 1992 and related to Wilkinson's Point and Elwick Bay Master Plan.

Elwick Bay Foreshore Public Open Space Area Intent states:-

To maintain the natural values and enhance community and recreational use of the foreshore as a linear open space link between Montrose Community Park, Wilkinson's Point and beyond.

The following references are in regard to the Tenure and Status of the land being disposed of - Certificate of Title 157350, Folios 1 & 2:-

The *Lands Resumption Act 1957* is "AN ACT to consolidate and amend the law relating to the acquisition or resumption of estates and interests by the Crown." The land on Certificate of title 157350/2 was acquired for public purposes under the *Lands Resumption Act 1957*.

Refer Section 63 (*Crown Lands Act 1976*)

Objection in regard to sale of Wilkinson's Point and Foreshore PID 2984138 & PID 2984111

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63- (1) Any land purchased, acquired, or taken in accordance with the provisions of the *Lands Resumption Act 1957* may be leased to any person, or a licence may be granted to any person in respect thereof, by the Minister, as if that land were land reserved under Section 8, or were Crown Land.

Crown Lands Act 1976, Section 8 specifies Public purpose for which land may be reserved. Column 3 of Schedule 5 details purposes of reservation.

Section 8 (3) states "Except as otherwise specifically provided, no land reserved under this section shall be sold or leased, or *The Land Acquisition Act 1993* No. 23 of 1993 states:-

AN ACT to make provision for the acquisition of land by the Crown, public and local authorities and promoters, to authorize the acquisition of land undertakings of a public nature, to provide for matters incidental to, and consequential on, that acquisition, and repeal the *Lands Clauses Act 1857*, the *Lands Resumption Act 1957* and the *Public Authorities' Land Acquisition Act 1949* [Royal Assent 3 June 1993]

Land acquired by Crown becomes Crown Land reserve

75 – (1) On the acquisition of land by the Crown, the land acquired becomes land reserved to the Crown under section 8 of the *Crown Land Act 1976* for the purpose for which the land was acquired.

Please refer to the following Council record from the Glenorchy Planning Authority Meeting on 19th March 2012

The reference below relates to the Authority for Works Application which is necessary when undertaking construction on Crown Land.

PROPOSED USE AND DEVELOPMENT – SHELTER AND TOILETS AT WILKINSON'S POINT WITHIN 30METRES OF A LISTED WATERCOURSE –DERWENT ENTERTAINMENT CENTRE -601 BROOKER HIGHWAY, GLENORCHY.
Property ID 7597188 – Title Reference 110871/1

Stated Owner: Glenorchy City Council and Crown Land Services (Reference Council Document 19th March 2012)

PROPOSED USE AND DEVELOPMENT- LAND LINKAGE TO WILKINSON'S POINT INCLUDING SEAWALLS, EARTHWORKS, LANDSCAPING AND PATH WITHIN 30M OF AMLISTED WATERCOURSE, PARTLY ON CROWN LAND- 601A BROOKER HIGHWAY, GLENORCHY . Property ID 2984138 - Title Reference SP157350/2

Stated Owner: Glenorchy City Council and Crown Land Services (Reference Council Document 19th March 2012)

"Crown Services:..... Pippa Dickson on behalf of GASP has lodged an application to lease Crown land for the reclamation, sea wall and cut and another application for the pavilion building at the point. CLS is currently assessing the application and I am hoping to submit for approval to the Minister's delegate next week with the following conditions associated with the lease and works: 1. That the Deputy Secretary approve the lease to Glenorchy City Council on the following basis: Purpose: public recreation (pavilion & park, boardwalk) Term: ten (10) years with an option to renew for a further ten (10) year term Rental: \$1.00 if asked in accordance with the Tasmanian Crown Lands Rental Policy 2008."

"All works are subject to the Council seeking approval of all necessary planning and building permits for the development."

Objection in regard to sale of Wilkinson's Point and Foreshore PID 2984138 & PID 2984111

Page 3 of 3

In accordance with the *Crown Lands Act 1976* Crown Land cannot be sold by Local Government (GCC) and can only be sold by the Minister.

The Ferry Terminal is on Crown Land within 30 metres of the watercourse and should not be sold by Local Government (GCC). It should remain Public Reserve.

Road Reservations shown on all titles being disposed of are managed under the *Crown Lands Act 1976* and cannot be sold by Local Government (GCC).

The Road Reservations (e.g. Lloyd Road) are shown on the Titles 110871/1, 157350/1 & 157350/2. "Reserved Roads that have not become a public road are managed like any other Crown land under the *Crown Lands Act 1976*. Land owners who wish to use such Reserved Roads for access to their properties, or for other purposes, must first apply to Property Services" - (Refer Crown Land Services)

**The Certificates for 157350/1 and 157350/2 were dispatched to Crown Land Services
& are both on Sealed Plans**

"Reserve" means any land of the Crown reserved from sale, lease or private occupation or for any special purpose under any Act;

The Local Government Act 1962 - Section 468 Conveyancing Provisions (1) Where land comprised in a sealed plan-

(b) is described as a reserve it shall be deemed surrendered to and accepted by Her Majesty by deed enrolled of record of transfer, as the case may be, and subject to the *Crown Lands Act 1935* as if excepted and reserved under seven of that Act for the purpose appearing on the plan or, if no purpose or no lawful purpose appears on the plan, for such lawful purpose as the Governor by proclamation declares, a memorandum of which proclamation shall be entered by the Surveyor-General on the proper maps and records kept by him.

Hansard Record in December 1988 states in relation to Section 468 of the *Local Government Act 1962* "Disposal is defined as being not only the sale in fee simple – freehold – but also includes a lease where the land is disposed of for a period of years with the reversion at the expiration of the lease remaining in the Crown."

Wilkinson's Point has a Ferry Terminal constructed in approximately 2011-2012 and it should remain a public asset and Public Reserve. The Derwent Entertainment Centre Car Park with 1000 spaces should be retained for the benefit of the community by using for Pay and Display parking for Metro Bus and Ferry Services and this is consistent with other Council's generating revenue from parking areas such as this. This is an ideal site to cater for the travelling public in the Northern Suburbs and address the congestion and parking issues being experienced in the City Centre. The ongoing revenue stream generated from this proposal would be in the best interests of ratepayers and contribute to increasing revenue for Glenorchy's much needed capital works program etc. In the best interests of ratepayers this would also assist in limiting future rate increases. Why would Council not take advantage of this opportunity and consider the best interests of ratepayers?

Submitted by: Janiece Bryan 14 England Ave MONTROSE 7010 Signed:



Objection in regard to sale of Wilkinson's Point and Foreshore PID 2984138 & PID 2984111

From: sarah jones
Sent: 18 Apr 2019 12:16:12 +1000
To: GCC Corporate Mail
Subject: PLEASE DON'T SELL GASP!

PLEASE RECONSIDER THE SALE OF EVEN THE SMALLEST PART OF GASP!

GASP has completely transformed the Glenorchy foreshore. GASP! has turned Wilkinson's point in to a social, beautiful, accessible place for all of Glenorchy and surrounding suburbs. GASP! is part of the reason that I chose to buy a house and base my family here in Glenorchy. Years of work and resource has been spent to establish the incredible place/space that GASP is.

GASP! is PUBLIC SPACE for the use of THE PUBLIC. Do not sell off our precious green and waterside space, our world-class designed pavilions, our boardwalk! - Most importantly, demonstrate your commitment to cutting edge art and design practices and projects! Glenorchy has an opportunity to make itself INTERNATIONALLY relevant as a WORLD CLASS ARTISTIC DESTINATION... look at who is around the corner.

GASP! delivers incredible arts / science and education programs. *Swimmable! Reading the River* (2014 - 2016), of which New York based artist Natalie Jeremijenko's "Amphibious Architecture" is a major component, is a world famous work! If you do not support internationally acclaimed artists, how could we ever believe you would support local ones? How could the Glenorchy city council fail to see the benefits of strong arts and culture investment for community?

THIS IS AN INCREDIBLY SHORT SIGHTED DECISION.

GASP! Needs to be quarantined from potential sale - IT IS NOT PART OF THE DEC COMPLEX - IT IS NOT VACANT LAND.

I strongly object to the sale of GASP! as part of the Wilkinson's point area.

Sarah Jones

53 Windsor St.
Glenorchy
Tasmania 7010

From: Julie Gough
Sent: 18 Apr 2019 12:55:44 +1000
To: GCC Corporate Mail; Julie Gough
Subject: SUBMISSION RE: GASP! - Please forward to GCC mayor and GCC Aldermen - RE: GASP! Future. (18 April 2019)

SUBMISSION RE: GASP!

Dear Mayor Matt Stevenson and GCC and Alder"men",

I am contacting you and GCC in shock at the recent public announcement that some of the GASP! precinct is under consideration to be sold. GCC please dispel hasty, ill informed short sightedness and work properly, with trust, with the arts sector.

The arts is vital - it works for community well being, employment and engagement and connectedness .

As a Tasmanian artist, and Tasmanian Aboriginal person I wish on the record to protest this action as extremely hasty and ill advised.

I have worked on and with various GASP! Projects and workshops and it has been an incredible experience of great personal growth on site with many diverse people participating. My 2018 artwork: Hunting Ground incorporating BBQ area is installed at GASP! and I have received much positive response to it.

This is one little known strength of GASP! It is a gathering place, a place to gather ideas, and work together. The reeds and rivulet would have provided gathering resources for Aboriginal people for tens of thousands of years previous to now, and in the same way the place still offers, given the chance to continue, this experience of working together today.

GCC needs to accept and embrace and promote (and obviously first listen and learn about!) what GASP! has done and will continue to do with so many people if it is not destroyed in part or in spirit by this disrespectful action by GCC in proceeding to sell some of it, and also by not recognizing all the efforts of the community and so many artists in working with and at GASP! to date.

GASP! Now has award winning national legendary status as a precinct working in a Best Practice way with local community, including the Aboriginal community, multi generation immigrants, and recent migrant community, and with artists of national acclaim, by properly presenting arts events, as well as permanent works, over a slow and steady timeframe.

A go slow longevity approach is wise and much needed to continue at GASP! Love, dedication, appreciating/valuing, contributing takes decades and generations to achieve

and continue. Everything / every decision is so rush, rush, rush. 220 years of rushing has achieved mostly destruction and loss for Australia.

I urge Glenorchy City Council to protect and support the entire GASP! Precinct to continue its arts and culture purpose and remit as it appropriately, slowly builds, and as it forms incoming connections/partnerships to other arts precincts, with river/boat linkages, that will arise over coming decades.

There is so much potential that everyone in the arts, but not GCC, can envision here !

The arts and culture sector in Australia is watching GCC – be wise - embrace your invaluable GASP!

Julie Gough
juliegoughtasmania@gmail.com
www.juliegough.net

From: Russell, Debra L (DoE)
Sent: 18 Apr 2019 07:59:46 +1000
To: GCC Corporate Mail
Subject: Sale of Wilkinson Point

Hi,

I wish to comment on Wilkinson Point's proposed sale.

This is a public amenity with access for the public to stunning views of the river and should not be handed over to a private company.

It is important areas like this that are essential to public mental wellbeing and should be cherished by communities.

Please do not sell this area but perhaps work in conjunction with a new owner of the DEC for the good of all.

Thankyou.

Debra Russell

Sent from Windows Mail

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LATE

From: Tess Campbell
Sent: 18 Apr 2019 00:57:10 +1000
To: GCC Corporate Mail
Subject: Re: Opposition to Wilkinsons Point Disposal Tess Campbell

To:
General Manager
(Attn: Property Assets section)
Glenorchy City Council
PO Box 103, Glenorchy 7010

From:
Tess Campbell
194 Goulburn St
West Hobart
7000 TAS

To the General Manager,

It is to my great disappointment to hear that the Glenorchy Art and Sculpture Park (GASP) Wilkinsons Point area is to be disposed of as public land.

This public land which holds sites that are part of the GASP and frequented by locals is an asset to the Hobart community. The site offers quiet contemplation, leisurely walks and outdoor recreational facilities. For this reason alone it remains an asset offering a sense of greatness and well being for the community.

I am a recent graduate of University of Tasmania School of Contemporary Art and Media and have lived in Hobart having moved down from Launceston to study in 2011. I have observed the growth in Hobart's 'cultural vibrancy' over the years, which has gradually attracted more and more young people to stay in this state rather than leaving it to live in other cities that offer something outside the homogenous blend of corporatised culture. I have been lucky to experience the beauty of this the GASP site, enjoyed its alluring design and been delighted by the arts and music programming. I also had the pleasure of operating as a volunteer site manager for *Hobienale* 2017, a coming-together of artist-run initiatives nationwide. To break this down it was a dynamic and vibrant arts festival that drew in artists from Australia, and New Zealand too, to show their work in Hobart, one of the sites being Wilkinsons Point.

If young, creative people are staying, and young, creative people are choosing to move here then why would we take away a cultural asset such as GASP on Wilkinsons Point? From my participation in Hobart's cultural activities and observations in my current work at the Museum of Old and New Art I have learned that strength and growth in a community comes from *diversifying experiences*. That alone builds resilience, sustainability and an attractiveness of a place to live.

GASP may not align with what the Glenorchy City Council aspires or needs to be and that is a good thing. For this reason please hear the GASP board's proposition if change needs to occur. Members of this board understand the cultural need and significance of the site and they must be heard and taken seriously.

All the best with future discussions together and if you would like to contact me further on the above issues I would be happy to respond further.

Warmest,

Tess Campbell

On Wed, 17 Apr 2019 at 23:59, Tess Campbell <tesscampbell93@gmail.com> wrote:

LATE

From: Judith Clark
Sent: 18 Apr 2019 06:33:54 +1000
To: GCC Corporate Mail
Subject: Proposed sale of foreshore land near DEC

This is to register my strong opposition to the sale of the foreshore land in front of the Derwent Entertainment Centre.

I can't believe the Council is contemplating it. It is incredibly short sighted. I use the path along the foreshore on a regular basis and know it is used by many in the community at all hours of the day. That is just current usage. The possibilities of making the area more vibrant (more exhibitions, possible markets, possible pop up food stalls like the Franko Street Eats, possible community events like Moonah's Taste of the World) are endless but GCC seems to have an extremely limited imagination and no initiative at all. Even more picnic tables and chairs would make the place more attractive but even without any of that, it is an area of Glenorchy that has a very high casual usage by members of the community.

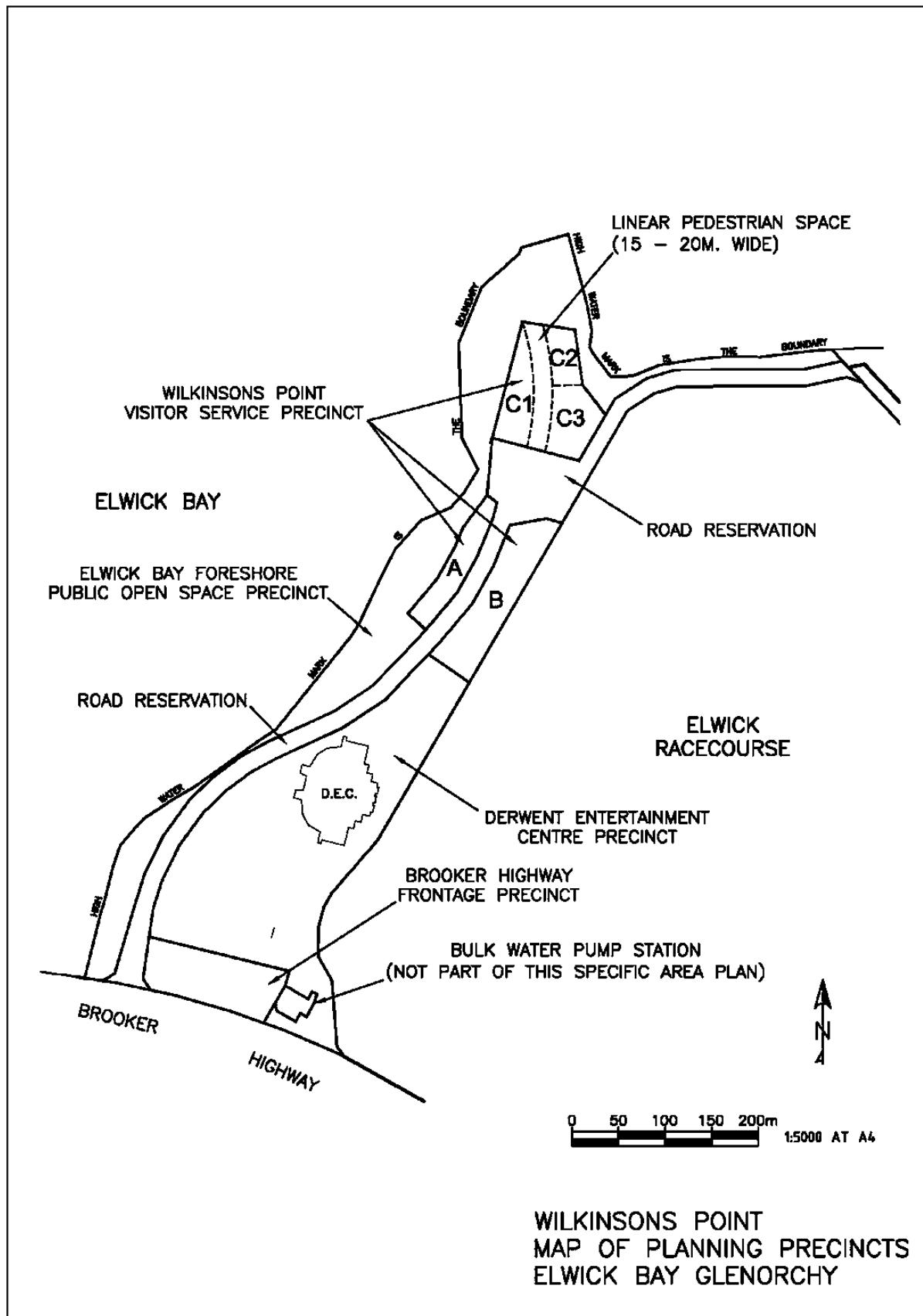
To alienate any area of foreshore land from public usage is archaic thinking. Many areas of Australia have spent years trying to buy back land along foreshores at great expense.

It is a particularly stupid decision given that Wilkinson's Point already has the infrastructure that would make a terminal for the proposed ferry services on the river much easier to establish.

I beg you to reconsider. The chances of retaining public access to land covered only by a "recommendation" are slim to non-existent. This is a public asset the loss of which would be a great source of regret for the community now and in the future.

Judith Clark
32 Anfield St
Glenorchy 7010

LATE





Title	Traffic Calming Devices
Council Resolution	Item XX (DD MMM YYYY) as per Council Minutes
Responsible Directorate	Infrastructure and Works
Due for Review	Four (4) years from Council Resolution Date
Strategic Plan Reference	<u>Valuing our Environment</u> 3.1.3 Manage the City's transport network and the associated infrastructure to promote sustainability, accessibility, choice, safety and amenity for all modes of transport.
ECM	Council Policies

PURPOSE

This policy provides clarity and consistency around the installation of traffic calming devices on roads under the care, control or management of Council, and reinforces the requirement to comply with the relevant Acts and guidelines.

SCOPE

This policy applies to any installation (or proposed installation) of traffic calming devices on roads under the care, control or management of Council in the Glenorchy municipality, and when, where, and what need to be installed.

STATUTORY REQUIREMENTS

Acts	<i>Traffic Act 1925</i> <i>Local Government (Highways) Act 1982</i> <i>Local Government Act 1993</i>
Regulations	N/A
Australian/International Standards	<i>Austroads Guide to Traffic Management – Part 8: Local Area Traffic Management</i> <i>Australian Standard AS1742.13: Local Area Traffic management</i>

DEFINITIONS

Traffic Calming	The use of physical design and other measures to improve safety for motorists, pedestrians and cyclists. It aims to encourage safer, more responsible driving and potentially reduce traffic flow. Many traffic calming devices have been developed and implemented for traffic calming, including raised pedestrian crossing and road humps.
Raised Pedestrian Crossing	Raised pedestrian crossing (also known as pedestrian table top or wombat crossing) is a type of traffic calming devices, where the road ramps up to meet the level of footpath for the purpose of lowering vehicle speeds and providing level access for pedestrians. Raised



	pedestrian crossings are most commonly used in high pedestrian low speed traffic areas.
Road Hump	<p>A section of raised pavement constructed or placed in or on, and across or partly across, a road to restrict the speed of vehicles along that road defined under Section 49(1) of the Traffic Act 1925.</p> <p>In generally, road hump (also known as speed hump), is a speed reduction device in the form of a raised curved or raised flat top profile extending across the roadway. Note that it is primarily intended to lower average traffic speeds, reduce the number and severity of crashes and, in some cases, lower the volume of through traffic.</p>
Hooning	Hoon-like behaviour or Hooning includes reckless or dangerous driving, street racing or time trials, making unnecessary and unreasonable noise, an exhibition of speed, acceleration or loss of traction, speed at or in excess of 45km/h over the speed limit, driving while disqualified, evading police under the Police Powers Act 2000, trespassing on the property of another with a vehicle or refusing to leave an area or returning to an area after being told by police officers to leave. ¹

POLICY STATEMENT

1. To create a safe, inclusive, active, healthy and vibrant place for Glenorchy residents to live and work, Council is committed to providing a safe road environment that is suitable for all road users and endeavouring to ensure that any traffic-related complaints or concerns are properly assessed and addressed wherever feasible and practical.
2. Council will develop and use an investigation procedure to identify whether traffic calming devices, such as road humps or raised pedestrian crossings, are required, in accordance with the requirements set out in this policy.
3. Council will investigate whether the installation of traffic calming devices (e.g. road humps, speed cushions, raised pedestrian crossing, etc) on a street is desirable in the following circumstances:
 - a) where a preliminary investigation by Council officers indicates traffic calming devices may improve road safety on the street (e.g. speed reduction, likely accident reduction)
 - b) where, over an extended period, a number of residents from the same street have requested that traffic calming devices be installed or have complained about speeding related issues, or
 - c) where a letter or petition² is submitted to Council and signed by the majority of the residents of the same street requesting that traffic calming devices be installed. A letter or petition requesting the installation of traffic calming devices should state clearly and concisely that the residents, who agree with the installation of traffic calming devices on

¹ Tasmania Police, Hooning, Hobart, 2018

² If the request is in the form of a petition (to be presented to Council), it must comply with the requirements of section 57 of the *Local Government Act 1993*.



- the street, understand the purpose of the request and in the knowledge that a traffic calming device may be placed on the road adjacent to their residence once the request or the petition is accepted by Council.
4. Council will proceed with an investigation in accordance with relevant Acts and Australian Standards. However, where any of the following conditions exist, Council will not be required to undertake an investigation:
 - (a) the road is classified either as a collector or arterial road
 - (b) the road is less than 160m in length
 - (c) the speed limit is more than 50km/h
 - (d) the road carries traffic volumes of between 500 and 3,000 vehicles per day, with a heavy vehicle volume (4.5 tonne GVM or greater) less than 50 vehicles per day
 - (e) the road has an average grade of more than 5%
 - (f) the 85th percentile speed is within 10km/hr of the posted speed limit, or
 - (g) the issue is related to hoon-like behaviours or hooning which is a police-matter and as such will be referred to the Tasmanian Police.
 5. Council officers may make exceptions to the exemptions listed in paragraph 4 where:
 - (a) sites are within defined CBD areas, including Glenorchy, Moonah and Claremont CBDs, where large volume of pedestrian traffic is observed
 - (b) crash data for the site suggests a history of crashes that may be reduced by the installation of road humps or raised pedestrian crossing, or
 - (c) the subject road has a higher than normal incidence of unprotected road users such as pedestrians, cyclists or school children or the street width and/or proximity of dwellings to street frontage are such that there may be substantial benefit from the installation of road humps or raised pedestrian crossings.
 6. The investigation will assess the social, technical, and cost implications of any installation and alternatives to manage concerns raised by the community. Together with the feedback received during the community engagement period, a business case will be presented at a Council meeting for a decision. The agenda item will include any budget requirements and a time frame for installation. All residents in the street will be notified of Council's decision.
 7. The General Manager or Council may request a business case be presented to Council where a section of road may not meet the criteria set out in paragraph 4, but may deem that it is in the public interest to do so.
 8. Council is of the view that hoon-like behaviours or hooning is a police matter, and will not consider the installation of traffic calming devices where the primary issue is to eliminate hoon-like behaviour or hooning.

PROCEDURES

This Policy will be supported by a traffic calming devices procedure, which will document the processes that Council officers will follow to assess whether the installation of traffic calming devices (such as road humps) at a particular location is appropriate, and to obtain the necessary approvals for installation to commence.

BACKGROUND



Our community demands and deserves a safe, inclusive, active, healthy and vibrant place where they can live and work. Having a safe road environment that is suitable for all the road users is very important to achieve this goal.

Council receives numerous customer requests complaining speeding, hooning or other dangerous and antisocial driving behaviour on our roads every year (average 40-50 complaints/requests received each year). It is common for residents to request that Council installs road humps, or other types of traffic calming devices, to deter such behaviours.

Traffic calming devices such as road humps are designed to lower average traffic speeds, reduce the number and severity of crashes and, in some cases, lower the volume of through traffic. Council installed a number of road humps across the municipality in the past and received mixed feedbacks from residents and road users.

Feedback received in the past from these residents who complained about speeding or requested road humps was suggesting that Council need to form a policy position and to develop a consistent and practical approach in the management of road humps and other traffic calming devices.

Despite road humps having the advantage of being largely self-enforcing and creating a visual impression that an area is not intended for speeding, it is a common misconception across Australia that road humps would eliminate individual inappropriate driving behaviour and create a better road environment.

Traffic calming devices, and particularly road humps are also the most complained about devices currently used in Australia due to the impacts experienced in areas where these devices are installed³. These unpleasant impacts experienced include:

- loss of on-street parking
- increase in noise and fumes (due to accelerating/decelerating) next to the road humps
- increased glare at night from car lights and additional street lighting
- increased maintenance costs to Council due to pavement damage and line marking renewal costs
- increase in traffic volumes in neighbouring streets
- slower access for emergency vehicles
- incompatibility with bus traffic and heavy vehicle traffic, and
- transfer of the problem elsewhere.

In fact, road humps are not designed to address individual inappropriate driving behaviour. In some cases, they may encourage dangers or antisocial driving behaviours and even lead to a more serious consequence (e.g. a hooning car losing control when encountering a road hump and crashed into nearby properties).

Based on the above, careful consideration must be given by Council when investigating if the installation of traffic calming devices, including road humps, are appropriate.

This policy outlines Council's position in terms of when, where and what to investigate and install traffic calming devices on roads under the care, control or management of Council in the Glenorchy municipality. The policy also requested a procedure to be formed to guide the investigation of whether the installation of road humps is desirable.

³ Austroads, Guide to Traffic Management Part 8: Local Area Traffic Management, Sydney, 2016

Glenorchy City Council

QUARTERLY REPORT

Year to date
ending
31 March
2019



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Strategic and Operational Highlights

I am pleased to present the Quarterly Report for Glenorchy City Council for Quarter 3 in 2018/19 (quarter ending 31 March 2019).

CBD Revitalisation

Phase 3A works to revitalise Glenorchy's CBD area are on schedule, enabling streetscape revitalisation works to be completed on the western side of Main Road between Terry Street and Barry Street (in the Council Chambers forecourt).

The works include new paving, street furniture (seating) and garden beds.

Work is continuing on the planning and design of future stages to extend along Main Road in the direction of Barry Street.

City Deal

Mayor Kristie Johnston signed the Hobart City Deal, along with the Prime Minister, Premier and the Lord Mayor of Hobart and Mayors of Clarence and Kingborough on 24 February 2019.

The Hobart City Deal is a 10-year agreement between the governments and the councils to deliver a range of initiatives to benefit Greater Hobart.

The initiatives most relevant to Glenorchy are:

- establishing a reliable, sustainable and cost effective transport system, including activation of the former rail corridor
- the delivery of a diverse range of affordable housing options
- establishing governance to support better strategic planning for the city in the form of a Greater Hobart Act, and
- investing to support Hobart as a smart, liveable and investment ready city.

All parties are working together with the aim of developing an Implementation Plan for the City Deal within six months which will set out key milestones for projects, timeframes and who will be responsible.

Communications Strategy

The development of a Facebook page for Council was a key plank of the Communications Strategy adopted by Council in October last year.

Preparations are advanced for the imminent launch of Glenorchy City Council's Facebook page at the beginning of April.

Derwent Entertainment Centre

Council resolved on 29 October 2018 to reject an unsolicited proposal from the Hydraplay Consortium for sale of the DEC and to proceed with an open expression of interest process inviting proposals for its purchase or lease.

Based on independent property consultancy advice that to maximise disposal prospects for the DEC, it would be sensible to market the broader Wilkinsons Point precinct. Council resolved at its meeting on 25 March 2019 to invite public submissions about whether to dispose of the balance of Wilkinsons Point. That decision was made on the clear proviso that public access to the foreshore and roadway (Lloyd road) are maintained.

Derwent Park Stormwater Harvesting

Council decided in May 2018 to switch off the water treatment component of the Derwent Park Stormwater Harvesting Scheme and to dispose of and write off the saleable elements of the plant to save \$200,000 in its first year of closure and an estimated \$500,000 per year thereafter.

The flood mitigation components of the scheme will continue to operate, as they did during the May 2018 storm event to minimise flooding in the Derwent Park catchment.

Following negotiations with the Commonwealth, the Minister for Agriculture and Water Resources, the Hon. David Littleproud MP, visited Council on 26 March 2019 to advise the Mayor that agreement had been reached to a settlement of the matter. Council has negotiated the retention of 50% of the sale proceeds of any redundant infrastructure that is disposed of.

In return for the Federal Government not enforcing its right under the funding agreement to require repayment of \$7M in grant funding, Council has agreed to a range of measures to improve water quality in the Derwent River project management. These include:

- installation of a gross pollutant trap
- fire trail works in Wellington Park
- additional funding of the Derwent Estuary Program
- foreshore planting works
- a project management review

KGV Sports and Community Hub Project

Significant progress has been made over the quarter in relation to construction issues and tenancy matters relating to the KGV Sports and Community Hub Project.

Council and the building's tenants continue to work through the issues surrounding operating costs in order to reach agreement and finalise leases.



Ministerial Directions

Council is in the process of working to address a range of Ministerial Directions that were issued by the (then) Minister for Planning and Local Government.

By 31 March 2018, 53 out of 58 Ministerial Directions had been complied with, with no outstanding requirements exceeding the timelines set.

MONA Hotel Proposal

On 17 December 2018, MONA lodged a planning permit application with Council's planning program for the development of a 170-room hotel at its Berriedale site. The estimated cost of development for the project is \$380M.

During Quarter 3, Crown and Council consents to the making of the application were given.

A planning appeal was brought by MONA on 12 March 2019 in relation to Council's further information requirement. As at the end of the quarter, productive discussions were underway between Council and the applicant with a view to resolving the appeal by agreement.

Organisational Structure Repair Project

Council has progressed the Organisational Structure Repair Project approved in February 2018 to substantively fill vacancies at Director and Manager levels within the Council's organisational structure.

All Director positions have now been substantively filled, completing the new Executive Leadership Team.

Recruitment to Management level positions is largely complete. The Manager Finance and ICT, the Manager Customer Services, the Executive Officer and the Manager People and Culture started during the quarter.

Recruitment of the Manager Corporate Governance is advanced.

There is an Acting Manager occupying the Waste and Property portfolios.

Planning Scheme Review

At its meeting on 26 November 2018, Council endorsed the Local Provisions Schedule for the City being submitted to the Tasmanian Planning Commission (TPC).

From this point, the TPC will assess the Local Provisions Schedule and determine when a 60-day community consultation process on the local provisions schedule may begin.

Recent enquiries from Council suggest that due to TPC staff leave and workloads, it is unlikely that the TPC will be able to discuss any issues they have with the draft with Council until the end of May 2019.



Repairs from May 2018 Storm Event

Infrastructure in Glenorchy was significantly affected by the 1 in 100-year storm event that took place in May last year.

\$2 Million was set aside in the 2018/19 budget to address storm damage including bridge and retaining wall repairs at O'Brien's Bridge and Brent Street Bridge and repair of road subsidence in Molesworth Road.

The Molesworth Road repair and the bridge and stabilisation project on New Town Rivulet have commenced with contracts due for completion by 30 June 2019.

Due to the timing of disaster relief funding, works are expected to take place across two financial years.

Tolosa Park Dam Remediation

Council is exploring the future options for remediation of Tolosa Park Dam, which centre around the method of decommissioning the dam and the extent to which fill could be used to restore the contours of the site. The options for decommissioning the dam range from demolition of the dam wall to putting a notch in it. The fill options range from no fill to some fill to complete restoration. The options present different opportunities, risks and time frames for the project.

Council considered two remediation options at its meeting on 29 October 2018 and resolved to request that a further report be presented at a future Council meeting, incorporating a revised business case which includes an additional option (which would partially restore the contours using fill which might be generated from the MONA hotel proposal). Council also resolved to defer any decision on the use of the Tolosa Dam site until that report and revised business case have been considered.

Council continues to work with TasWater and MONA to help it evaluate a preferred option.

Waste Management Futures for Glenorchy

At its meeting on 29 March 2019, Council resolved to update its Waste Management Strategy.

At the same meeting, Council resolved to initiate a fortnightly FOGO (Food organic, green organic) service from February 2020. Staff are working on the detailed implementation arrangements for FOGO for Council's future consideration.

Council is also actively managing the available capacity at the Jackson Street landfill, with a business case for landfill extension under development and landfill optimisation measures, including waste diversion and separation being employed.


Strategic and Key Operational Risks

Council endorsed a Strategic and Key Operational Risk Register at its meeting on 26 February 2018

The following table shows quarterly progress in the top 10 strategic and key operational risks:

Rank	Risk Category	Risk Type	Comment as at 31 March 2018
1	Work health and safety	Key Operational	<p>A desktop review of Council's Safety Management Systems was undertaken, which identified significant improvement opportunities. This was benchmarked against the AS/NZS 4801:2001 Occupational Safety Management Systems. Following this review, consultation has commenced with service providers who can deliver a robust safety management system. An integrated safety management system will provide a holistic entrenched management approach to maintain and monitor Council's ongoing compliance and due diligence obligations across all work health and safety aspects of the business</p> <p>Consultation with IPM and the engagement of a safety consultant has occurred to workshop parts of the business, which will improve WH&S knowledge, risk registers (operational) and support the implementation of a dedicated safety management system. An internal investigation of Council's current system capabilities within TechOne and MyData was undertaken. It revealed that certain aspects of Council's current system will not allow for specific functions such as email escalation of overdue actions, or a system designed to meet with current ISO and Australian Standards. This will be rectified with a new safety management system.</p>
2	Organisational Structure	Strategic	<p>The organisational structure repair project is advanced with all Directors now appointed, most appointments made to the Management positions and the final Management positions currently under recruitment with the exception of an Acting Manager overseeing the Waste and Property portfolios.</p>
3	Brand and reputation	Strategic	<p>Implementation of a Council Facebook page is imminent as an outcome of the Communications Strategy adopted by Council in October 2018.</p> <p>Council has completed 53 of the 58 Ministerial Directions and is receiving monthly reports on the progress of implementation of those Directions.</p>

Rank	Risk Category	Risk Type	Comment as at 31 March 2018
4	Resource Management	Key Operational	<p>Council is addressing legacy issues around poor choice, scoping, planning, monitoring and review of major projects. Particular focus at present is on addressing issues relating to the KGV Sports and Community Hub and the Derwent Park Stormwater Harvesting Scheme.</p> <p>A project management review has been agreed to be undertaken using part of the proceeds arising from sale of redundant Derwent Park Stormwater Harvesting Scheme assets.</p> <p>A virtual Project Management office is being explored.</p>
5	Culture	Strategic	<p>Alderman have now been operating for nearly 15 months with clear and cohesive strategic direction.</p> <p>Regular reporting to Council from various Directorates and the General Manager align with the Annual Plan, Strategic Plan and Community Plan.</p>
6	Process control	Key Operational	<p>A number of Directives have been either reviewed or developed.</p> <p>Work continues to address the outstanding items identified through internal and external audit processes.</p> <p>Compliance items are regularly reviewed by due dates with adjustments made as identified.</p>
7	Contractor management	Key Operational	<p>Contractor inductions continue to be held on a regular basis.</p> <p>The People and Culture Department monitors the qualifications and insurances of contractors working for Council.</p> <p>WHS staff undertake regular site visits to work areas to monitor contractors and documentation.</p>
8	Contract management	Key Operational	<p>This risk addresses issues around accountability for management of contracts for projects. The major response is to elevate the organisation's contract and project management capability.</p> <p>One of the major exposures is around ensuring the currency of contract insurances. WHS retain information that is reviewed monthly to ensure insurances remain current. Contractors cannot work on the site without current insurances</p>
9	Emergency management	Key Operational	<p>Council has an emergency management committee, and the emergency management plan has been reviewed (2018) pending formal adoption.</p>



Rank	Risk Category	Risk Type	Comment as at 31 March 2018
10	Financial sustainability	Strategic	<p>Monthly financial reporting to Council has been introduced along with more detailed quarterly reporting. As of the March Council meeting, the timeliness of this financial information being put before Council has been improved from a two month lag to reporting on the prior month's performance.</p> <p>Budget planning is underway for the 2019/20 financial year, with Council budget workshops continuing through the quarter.</p>

Financial Performance

Summary

Operating Result

Council's net operating result for the quarter ended 31 March 2019 is a surplus of \$604k comprising \$723k more in income which is offset by \$119k more in expenditure. This is an improvement on the 2nd quarter result of a \$370k surplus. The primary contributors are [Favourable/(Unfavourable)]:

Income

\$404,000 Capital Grants

\$380,000 Operating Grants

\$240,000 Other

\$62,000 Interest on Investments

\$79,000 Rates

(\$248,000) Investment in TasWater

(\$125,000) User Fees & Charges

(\$71,000) Contributions - Cash

Expenses

\$141,000 Employee Expenses

\$97,000 Depreciation

(\$373,000) Materials and Services

Operational Income

Total actual income is \$54.975 million compared to budgeted income of \$54.252 million. This represents a favourable result of \$723k or 1.3% ahead of budget. Of particular note:

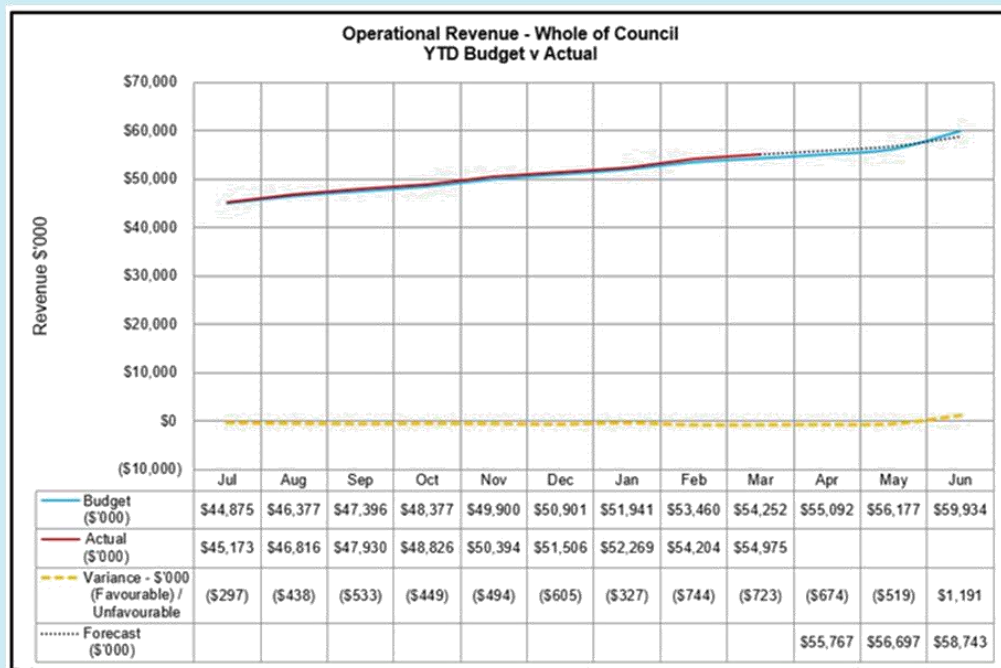
Additional operational and capital grant revenue has been received for Early Flood Warning System (\$75,000), Glenorchy Mountain Bike Trail (\$100,000), Granton Cycleway (\$200,000) and Childcare Subsidies (\$378,000).

Other Income records an above budget result of \$240,000 primarily due to amounts paid to us by our Insurers (\$142,000), POW Bay Sports Ground Fencing Contribution (\$37,000) and an unexpected Land Tax refund (\$28,000).

Rate income is ahead of budget by \$80k due to adjustments from supplementary valuations provided by the Valuer-General.

Investment income from TasWater is behind by \$248,000 at \$1.038 million received year to date. Payments received during the year are only interim and a final reconciliation is undertaken at the end of the year that may result in top-up payments being received.

User charges at \$10.370 million are within 1% of budget with notable variations being shortfalls in landfill (\$228,000) and parking / general infringements (\$75,000). On the positive side, there is increased income from planning fees (\$89,000).



The forecast result includes items presented to Council in the mid-year review at the February Council meeting.

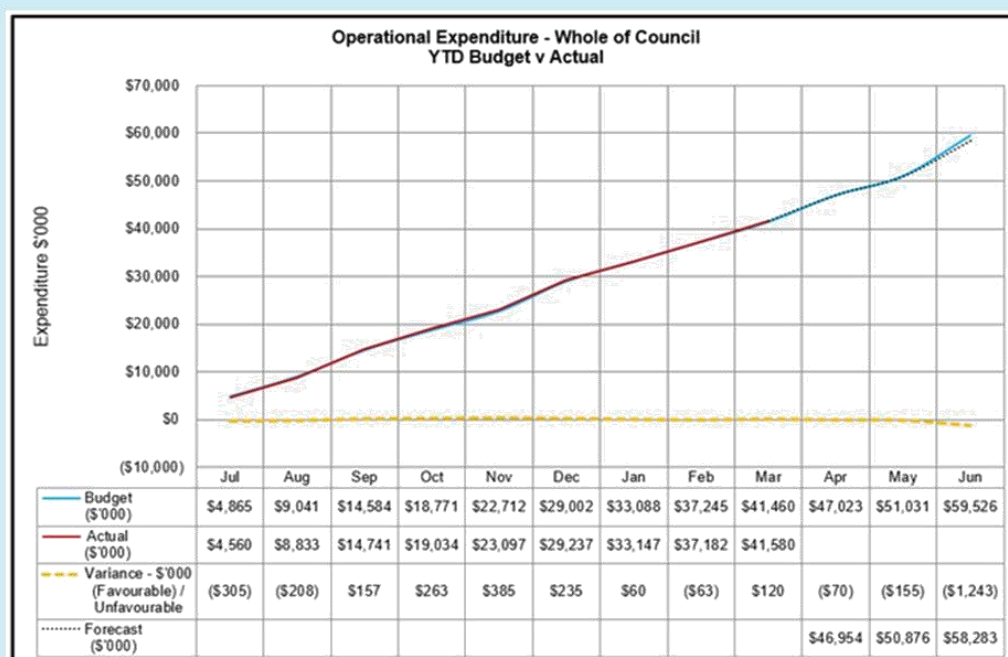
Operational Expenditure

Total actual expenditure is \$41.580 million compared to budgeted income of \$41.460 million. This represents an unfavourable result of \$120k or 0.30% above budget.

Employment costs are under budget at \$16.326 million, a favourable variation from budget of \$141k.

Materials and services recorded actual expenditure of \$11.466 million, an unfavourable variation from budget of \$373k. This is predominantly unbudgeted flood damage expenditure of \$429k.

Minor favourable variations exist for Depreciation (\$97,000) and Other Expenses (\$17,000).



The forecast result includes items presented to Council in the mid-year review at the February meeting.

Cash and Investments

At 31 March 2019, actual funds available in cash and investments totalled \$25.882 million compared to a budgeted position of \$25.219 million. There are no further Rate instalments due, so the remainder of the year will predominantly see an outflow in cash down to the budgeted balance of \$13.8 million.

Capital Works

The capital works program at 31 March 2019 shows actual expenditure of \$7.497 million against a year to date budget of \$9.590 million, representing a current underspend of \$2.093 million.

The Infrastructure Management Group has recently approved budget reallocations to projects that can be undertaken by 30 June in lieu of those deferred. This will assist the capital works program in expending its budget to the best possible extent. The individual capital works programs have recorded the following results at 31 March 2019:

Roads

\$4.491 m actual against a year to date budget of \$5.939 m

Property

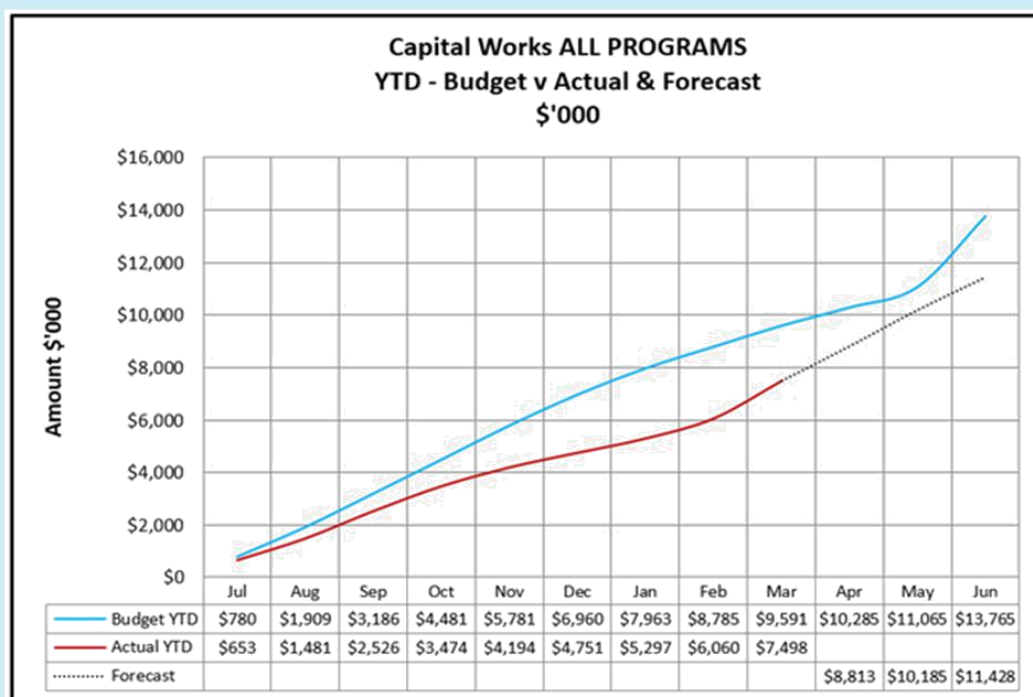
\$1.533 m actual against year to date budget of \$1.769 m

Stormwater

\$910,000 actual against a year to date budget of \$1.143 m

ICT, Fleet, Plant and Equipment

\$563,000 actual against year to date budget of \$739,000



Rates Collections

The target amount remaining to be collected at 31 March 2019 is 4.00%, however an improved result of 3.80% has been achieved. Recovery action has commenced for overdue amounts.

FTE Positions

A stable position is evident at 31 March 2019 with no appreciable variation to the full-time or part-time equivalent numbers for the quarter.

Employment Class	Current FTE (Q2)	Prior FTE (Q1)
Full Time	186.77	186.84
Part Time	55.31	54.86

Financial Reports

Statement of Comprehensive Income to 31 March 2018

Year-to-Date (YTD)	2019 Budget \$'000	2019 Actual \$'000	2018 Actual \$'000	2019 Variance Actual to Budget
Income				
Recurrent Income				
Rates	39,776	39,855	35,513	↑ 0.2%
User charges and licences	10,495	10,370	9,677	↓ -1.2%
Interest	292	380	288	↑ 30.1%
Grants	1,420	1,800	1,525	↑ 26.8%
Contributions - cash	102	31	214	↓ -69.5%
Investment income from TasWater	1,286	1,038	1,681	↓ -19.3%
Other income	447	687	603	↑ 53.6%
	53,817	54,161	49,501	↑ 0.6%
Capital Income				
Contributions – non-monetary assets	-	-	-	
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	5	(19)	35	↓ >100%
Capital grants received specifically for new or upgraded assets	429	833	905	↑ 94.3%
Fair value recognition of land under roads	-	-	-	
	434	814	939	↑ 87.5%
Total Income	54,252	54,975	50,440	↑ 1.3%
Expenses				
Employment costs	16,467	16,326	15,993	↓ -0.9%
Materials and services	11,093	11,466	10,308	↑ 3.4%
Depreciation and amortisation	10,363	10,266	10,279	↓ -0.9%
State Fire Commission contribution	2,821	2,821	3,999	↔ 0.0%
Finance costs	133	135	174	↑ 2.0%
Assets written off	-	-	-	
Bad and doubtful debts	2	-	1	↓ -88.8%
Other expenses	582	566	396	↓ -2.9%
Total expenses	41,460	41,580	41,149	↑ 0.3%
Surplus/(deficit)	12,791	13,395	9,291	↑ 4.7%
Other Comprehensive income				
Items that will not be reclassified to surplus or deficit				
Net gain/(loss) on revaluation of property, plant and equipment	-	-	-	
Items that may be reclassified subsequently to surplus or deficit				
Financial assets available for sale reserve	-	-	-	
-Fair value adjustment on available for sale assets	-	-	-	
Total other comprehensive income	-	-	-	
Total comprehensive result	12,791	13,395	9,291	↑ 4.7%

Statement of Financial Position to 31 March 2018

	2019 YTD \$'000	2018 EOY \$'000
Asset		
Current assets		
Cash and cash equivalents	25,896	14,149
Trade and other receivables	2,654	1,915
Inventories	107	109
Non-current assets classified as held for sale	-	-
Other current assets	170	528
Total current assets	28,827	16,701
Non-current assets		
Investment in TasWater	167,145	167,145
Property, infrastructure, plant and equipment	663,230	673,580
Investment properties	-	-
Other non-current assets	23,600	16,102
Total non-current assets	853,975	856,827
Total assets	882,802	873,528
Liabilities		
Current Liabilities		
Trade and other payables	1,171	4,004
Provisions	4,926	4,944
Borrowings	481	952
Other current liabilities	2,241	2,839
Total current liabilities	8,820	12,739
Non-current liabilities		
Provisions	4,888	4,888
Borrowings	3,105	3,307
Total non-current liabilities	7,992	8,195
Total Liabilities	16,812	20,934
Net assets	865,989	852,594
Equity		
Accumulated Surpluses	525,385	525,385
Reserves	327,208	327,208
Total Equity	852,593	852,593

Explanatory Notes

These notes are provided where a single or collective variance within the Statement of Comprehensive Income requires explanation because (a) it has materially affected the financial position across multiple prior reporting periods or (b) it will continue to materially affect the financial position in future reporting periods or (c) is of particular relevance to require further explanation.

Notes:

1. The threshold for variance reporting only details those areas deemed to be significant

2. Arrow indicators represent:

Revenue higher than budget	↑	Revenue lower than budget	↓
Expense higher than budget	↑	Expense lower than budget	↓

Note	Revenue / Expenditure Item			
1	User charges and licences:			
			Variance \$'000	Variance %
	Landfill -Tip Fees	↓	228	10%
	Planning Application Fees	↑	89	48%
	Changes to landfill operations have been implemented following the decisions made by Council at the December 2018 Council Meeting. Development applications continue to contribute increased fee revenue throughout the year.			
2	Grants:			
			Variance \$'000	Variance %
	Berriedale Child Care Centre – Fed Govt Subsidy	↑	190	76%
	Benjafield Child Care Centre – Fed Govt Subsidy	↑	165	>100%
	On 1 July 2018, the Federal Government introduced the “New Child Care Package”. The subsidy budget was based on conservative assumptions thus resulting in a favourable variance to date. Conversely, the parent contributions recorded in User Fees & Charges may be lower than budgeted due to the assumed effects of the new package.			
3	Investment in TasWater:			
			Variance \$'000	Variance %
	Dividend	↓	185	78%
	Tax Equivalent	↓	65	7%
	The interim dividend declared by TasWater was lower than budgeted.			
4	Capital Grants:			
			Variance \$,000	Variance %
	Granton Cycleway	↑	200	100%
	Eady Street	↑	77	100%
	Early Flood Warning System	↑	75	100%
5	Materials & Services:			
			Variance \$'000	Variance %
	Flood Response Repairs (operational expenditure)	↓	429	100%
	Unbudgeted expenditure relating to the May 2018 floods has been incurred.			

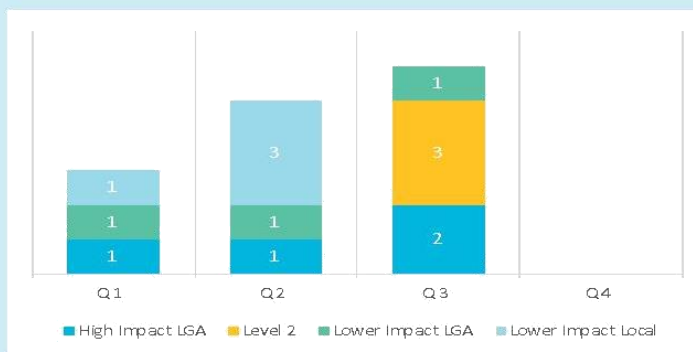
Directorate Key Performance Indicators



Making Lives Better

Number of Engagements

The 6 engagement activities undertaken in Q3 primarily focussed on the Jackson St Landfill and the CBD revitalisation projects. As part of the landfill extension business case, Council wrote to residents seeking feedback and followed up with doorknocking to understand community concerns.



Community Participation

Quarterly results are reflective of the summer period, as usage at the MAC and Claremont Library lessens. This is offset by continued growth in usage at the Multicultural Hub and continued growth in the Parkrun numbers at Montrose Bay. DEC figures also reflect the summer period with the majority of patrons coming from Red Hot Chilli Peppers and Missy Higgins / John Butler concerts.

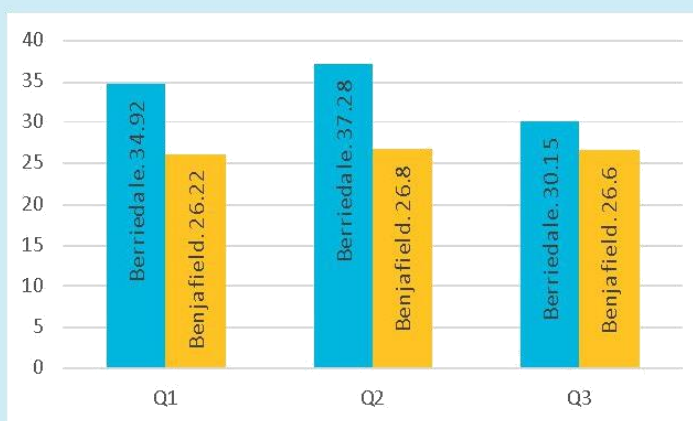


Making Lives Better

Service Delivery – Childcare

Children Enrolled/Day (ave.)

A slight reduction in usage at Berriedale over the quarter is attributable to the summer holiday period, but is counter balanced by the summer dip and increase in usage displaying as stability in the enrolment numbers at Benjafield.



Capital Works Completed (\$m)

Council delivered \$2.7m of work in Q3, meeting the quarterly budget. Overall, the team remains \$2.1m behind schedule and is expected to be \$1.5m under budget for the financial year. While there are some savings, the reduced expenditure is a result of waste and mobility projects waiting for business case approval.



Open for Business

Full Time Equivalent

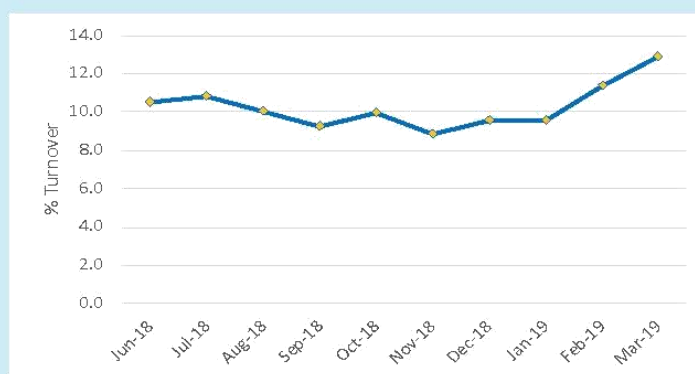
The number of full time equivalent positions remained steady from quarter 2 to 3, with negligible decrease. This is consistent with expectations.



Labour Turnover – 12 Month Moving Average

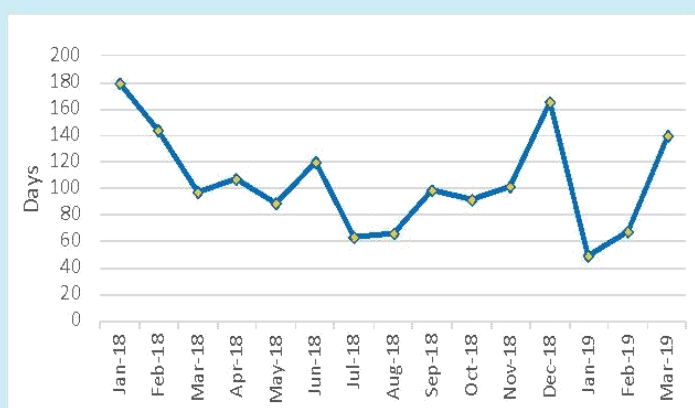
The 2018 AHRI Turnover and Retention Research Report detailed organisations experiencing an average turnover of 16% - 18% based on 250-499 employees. The sample thought the ideal level of turnover should be 1-10%. Council's turnover rose to approx. 13%, slightly above the industry standard. This is in-part due to a seasonal increase caused by increased recruitment activity in January.

https://www.ahri.com.au/media/1222/turnover-and-retention-report_final.pdf



All Employees – Unplanned Leave (Personal Leave)

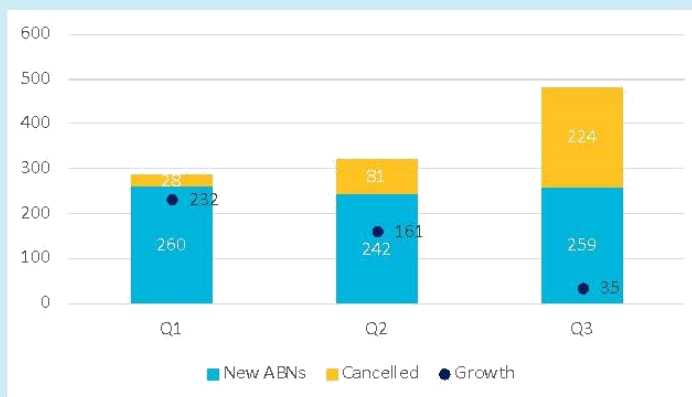
Unplanned leave remains higher in the months of January and December. Whilst there is no conclusive evidence to explain this, it is thought to be mainly attributed to school holiday care requirements.



Open for Business

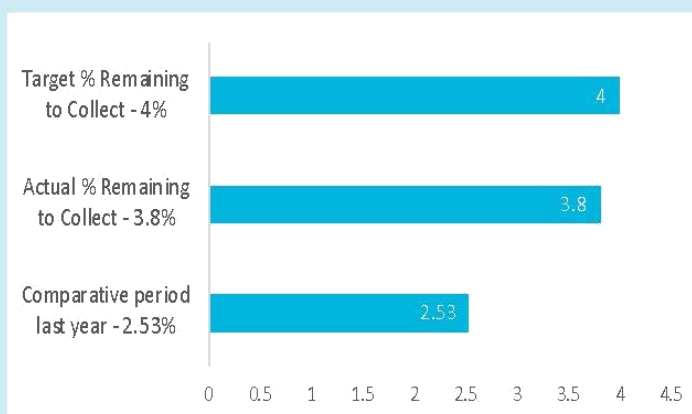
ABR* New Registrations Glenorchy LGA

Net growth in business registrations in Glenorchy was marginally below previous months at 35 for the quarter. There is no conclusive reason for the drop, however seasonal factors may provide some explanation.



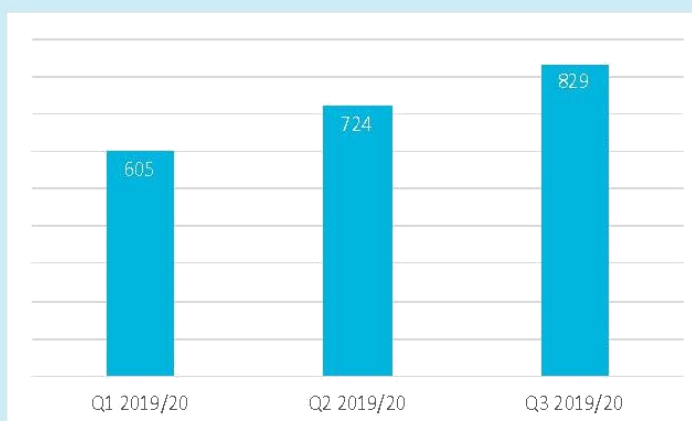
Outstanding Rates Debt Percentage

Collection of rates is trending above expectations after the 12.5% rate increase and is comparable to the same period last year. The introduction of monthly direct debit for ratepayers has been widely taken up.



Work Centre Customer Service Requests

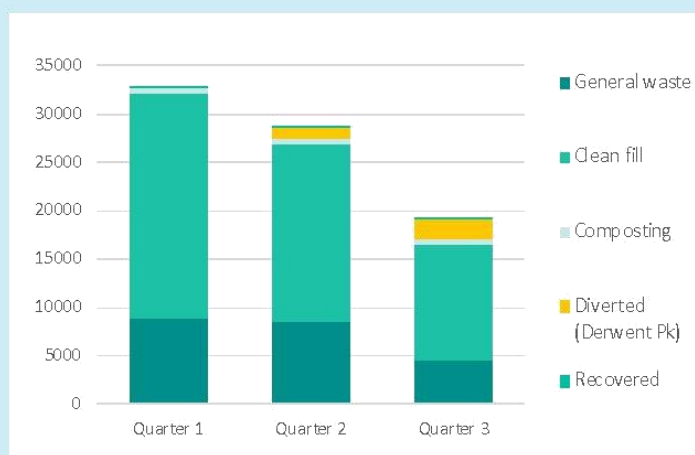
Customer service requests increased over summer. This is consistent with the seasonal average. Council completed more than 90% of the actions requested in the quarter.



Valuing our Environment

Waste Received By Council By Quarter (Tonnes)

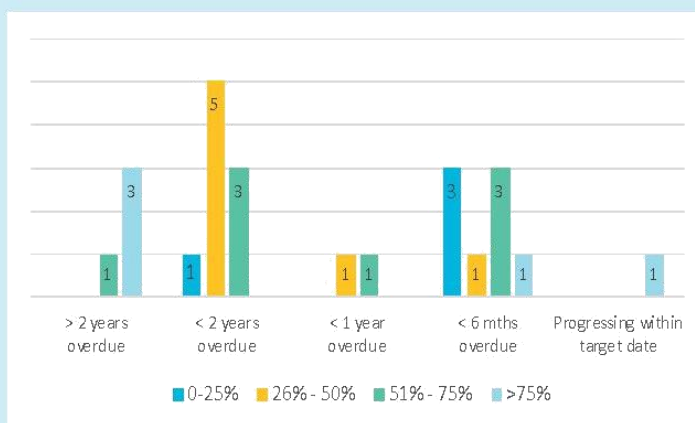
Council successfully implemented waste reduction measures at Jackson Street landfill that has seen waste to landfill reduce by half. Council has also seen improvements in the way locals are separating their waste and keeping the landfill tidy.



Leading our Community

Outstanding Audit Items - Percentage Complete

The number of outstanding audit items is slowly being reduced with a number of items due for completion by 30 June 2019.



Media Mentions

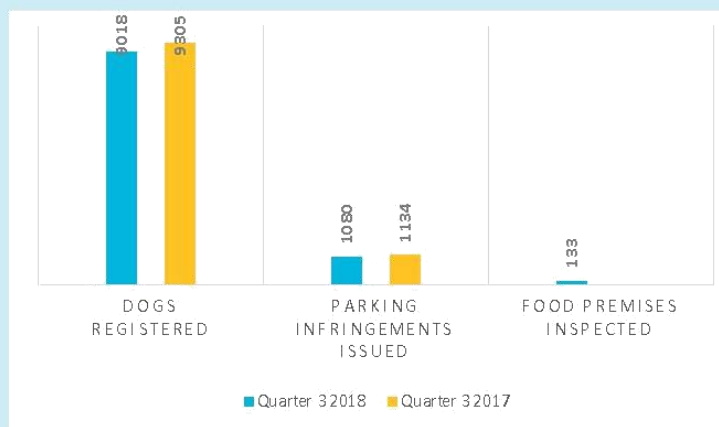
Council received generally positive media coverage for its decision to consider disposing of Wilkinsons Point, and for the Moonah Taste of the World Festival. Coverage of the FOGO decision was generally positive or neutral. Negative mentions predominantly came from letters to the editor around problems with the Red Hot Chili Peppers and John Butler/ Missy Higgins Concerts. Overall, there was a notable positive trend in media reporting around Council's activities.



Leading our Community

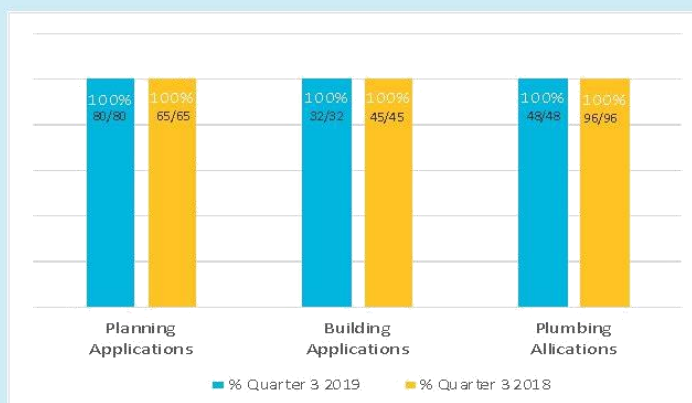
Delivering Services for our Community

Glenorchy has one of the highest rates of dog ownership in Australia, with around 8000 dogs registered by end of 2018. Council continued to deliver services to the Glenorchy community, including inspecting premises where food is handled to keep residents healthy and monitoring parking to rotate cars through busy areas.



Development, Building and Plumbing Applications Assessed on Time

Glenorchy is open for businesses. To help grow our City, Council's Development Department works hard to assess applications for development, building and plumbing works, in a timely and efficient manner, consistently meeting statutory requirements.





374 Main Rd, Glenorchy TAS 7010



PO Box 103 Glenorchy Tas 7010



(03) 6216 6800



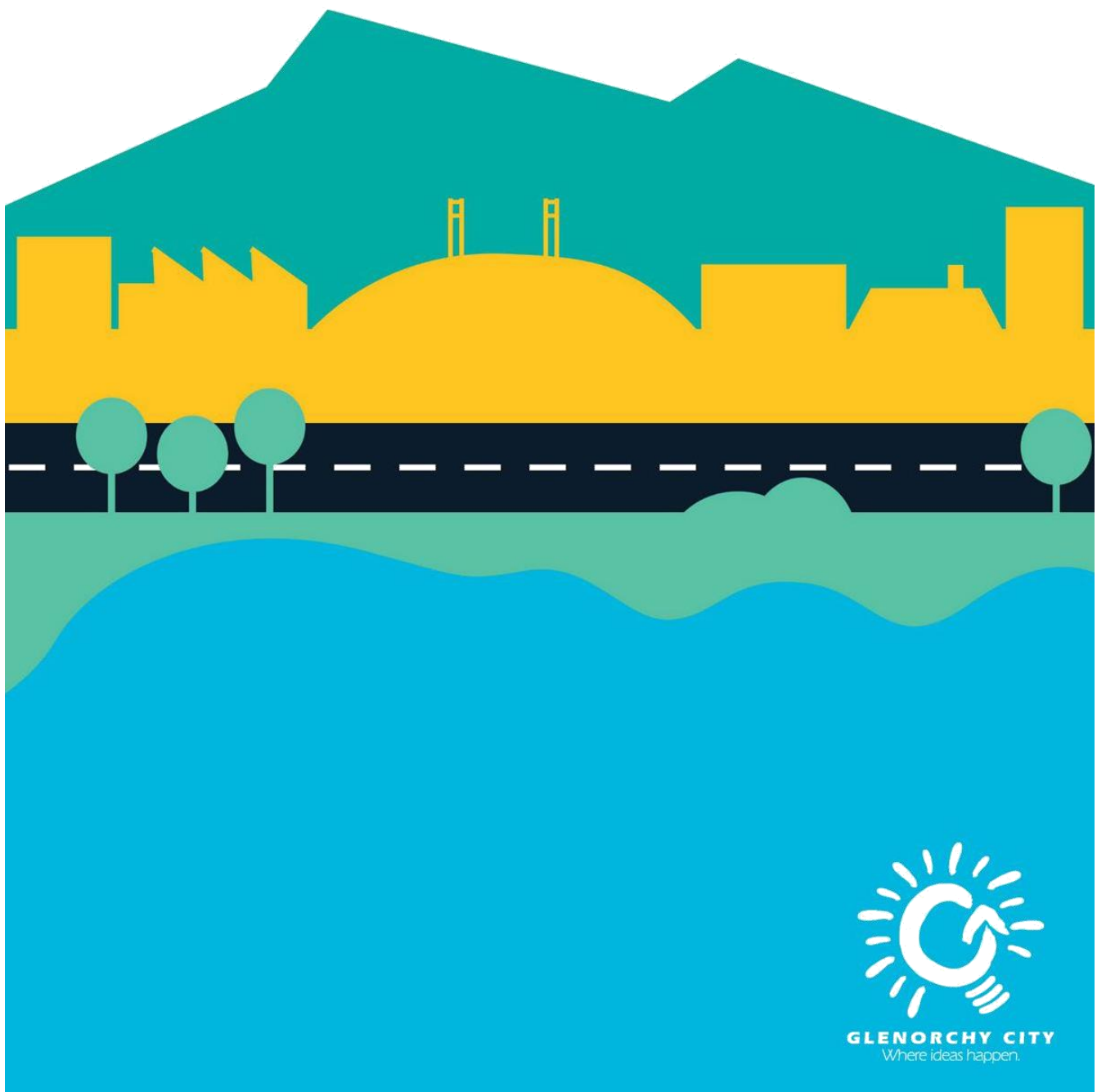
gccmail@gcc.tas.gov.au



GLENORCHY CITY
Where ideas happen.

Annual Plan Progress Report 2018/19 – 2021/22

For the quarter ending 31 March 2019



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Introduction

This report provides information on Glenorchy City Council's Annual Plan performance for the quarter ending 31 March 2019, the third for the financial and planning year.






Annual Plan Performance

The Council's Annual Plan sets out the actions intended to be undertaken each financial year. All actions are aligned to the community outcomes from the Glenorchy Community Plan 2015-2040 and the objectives and strategies from the Council's Strategic Plan.





This report shows:

- Business rules applied when assessing each action measure and status
 - The status, description and comments on 'high priority' actions are given.
(High, Medium and Low priority allocations are determined for each action by the Executive Management Team; referencing Council's Risk Register and Community Plan Priorities)
- Performance for all actions in the Annual Plan at the end of the quarter with action status
- For all actions marked 'review required', the status chart, description and comments are provided. It should be noted that a 'review required' status is assigned to those actions for which there are internal or external factors that present a foreseeable risk to project completion by the deadline set in the annual plan.

Business Rules - Action status

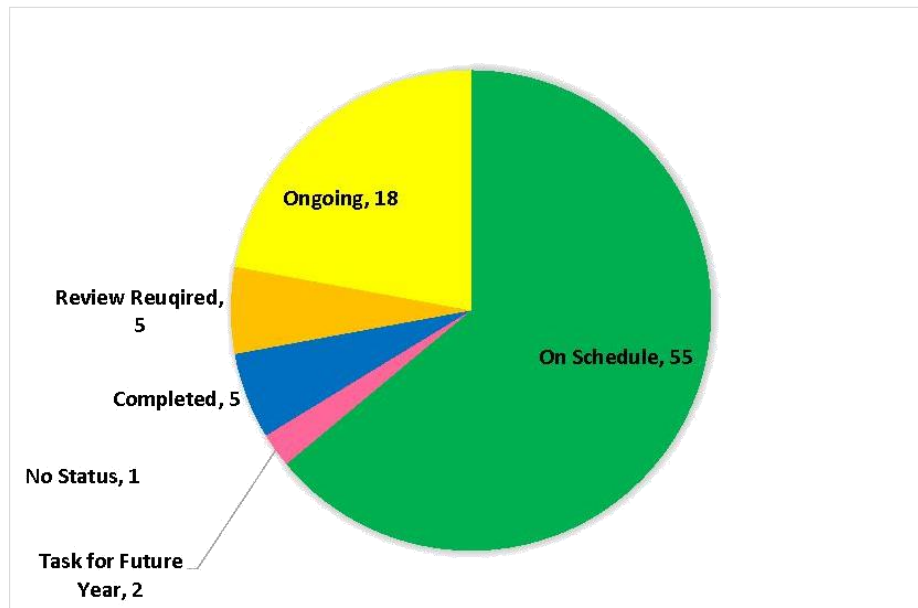
Action Status	Business rule for application of descriptor
Ongoing 	For business as usual tasks (not for use with project tasks).
On schedule 	The task is on track to meet the target set in the Annual Plan.
Review required 	There are internal or external factors that present a foreseeable risk to project completion by the deadline set in the Annual Plan.
Completed 	The task has been completed.
Task for Future Year 	The task is identified in the Financial Year as commencing in an "out year".

Business Rules - Measure status

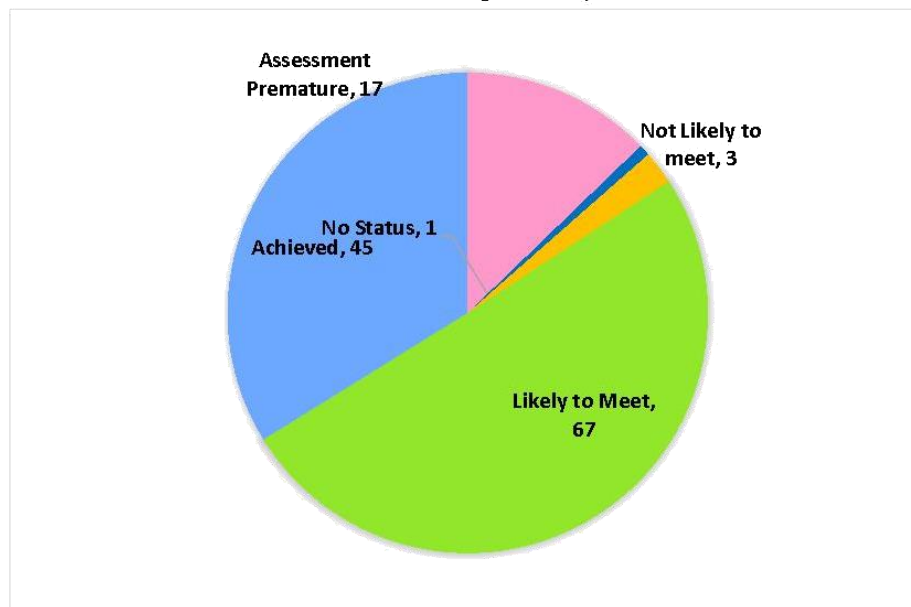
Measure Status	Business rule for application of descriptor
Achieved 	The measure has been met.
Likely to meet 	Task performance is on track to meet the measure and target in the Annual Plan.
Not likely to meet 	Task performance is not likely to meet the measure and target in the Annual Plan due to internal or external factors.
Assessment premature 	It is not possible at the time of reporting to determine task performance against the measure or target because the task has not yet reached its scheduled commencement date; or the task is scheduled to be commenced and undertaken in an out year.

HIGH PRIORITY ACTIONS - Status Report

Status Chart of High Priority Actions



Measure Chart of High Priority Actions




High Priority Actions – Action status.

GOAL: MAKING LIVES BETTER


OBJECTIVE: 1.1 Know our communities and what they value.


STRATEGY: 1.1.1 Guide decision making through continued community engagement based on our Community Plan.

Code	Description	Lead	Target Date	Status	Comment
1.1.1.02	Participate in the Local Government Association Tasmania community satisfaction survey	COMM & STRAT	30-Jun-2019		<p>Q1. Staff have liaised with Local Government Association Tasmania (LGAT) to discuss survey development, collaboration and scheduling. At this time LGAT expect the survey to run in early 2019.</p> <p>Q2. LGAT have developed the initial state-wide survey and the survey will commence early in December and will run through the early part of the new year until around 1200 completed surveys (across Tasmania) are returned</p> <p>LGAT expect the final State-wide report to be available late February 2019, data will be available down to a regional (S, N, N/W) and city, urban, rural level.</p> <p>Q3. LGAT has informed Councils that the draft State-Wide Community Satisfaction Survey Report is being reviewed and finalised, an expected date of circulation is unknown at this point. LGAT will commence individual Council surveys in May.</p>

STRATEGY: 1.1.2 Encourage diversity in our community by facilitating opportunities and connections.

Code	Description	Lead	Target Date	Status	Comment
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1.1.2.01	Deliver the annual Moonah Taste of the World Festival	COMM & STRAT	30-Jun-2019		Q1: Planning for the 2019 event has commenced, including development of a workplan, updating the Festival website and exploring options for activity and food providers. Q2 Expressions of interest have been advertised for both food and activity providers for the festival. During the quarter staffing of the festival changed due to a resignation. Officers have developed a plan to work around the loss of this resource. Q3: Very successful Moonah Taste of the World Festival held in March with a record amount of patrons attending. The Festival program including workshops, musical performances and food stalls was very well received.
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Code	Description	Lead	Target Date	Status	Comment
1.1.2.02	Foster and support community cultural events and projects that celebrate Glenorchy's cultural diversity and build identity, inclusion and City pride	COMM & STRAT	30-Jun-2019		Q1 Attended the NAIDOC Week celebrations and Flag Raising Ceremony at Karadi. Meeting with MCOT Welcoming Cities Project Officer to explore the potential for a Harmony Day and awareness raising activity. Also exploring opportunities with MCOT for a cultural awareness and employment project with the multicultural community. Supporting local community group, the Chigwell Orchard Relocation Project (CORP), with other Council Officers to develop a community orchard project in Chigwell. Provided support letter for Joining the Dots Tasmania - Welcome Dinner Project to apply for a grant be able to offer some community dinners in Glenorchy. Provided support letter for the Salvation Army to apply for funds


to increase their work in the youth area.


Q2 Supported MCOT funding submission for additional internal works and solar panels at the Multicultural Hub. Meeting held with State Government and MCOT to review year 2 Multicultural Hub milestones and identify actions. Council won National 'best community engagement award' for Garage Sale trail. Funding submission for Hear Our Voices Multicultural Women's Gathering, March 2019. Bystander Intervention 'Peace Project' with 136 local primary school students.

Q3: Attended the Welcoming Cities Symposium in Brisbane to gather best practice ideas from local government nationally and internationally. Held the Hear Our Voices Multicultural Women's Gathering at Leprena in March. Participated in the Moonah Taste of the World event March 2019.

OBJECTIVE: 1.3 Facilitate and/or deliver services to our communities.

STRATEGY: 1.3.1 Directly deliver defined service levels to our communities.

Code	Description	Lead	Target Date	Status	Comment
1.3.1.01	Operate Council's Child Care Centres in accordance with the Education and Care Services National Law and Regulations	COMM & STRAT	30-Jun-2019		Q1 Both centres continue to focus on complying with the National Quality Standard and providing high quality education and care for all children. During the last quarter Berriedale CCC has averaged 34.92 enrolled children per day of a possible 53 and Benjafield CCC has averaged 26.22 enrolled children per day of a possible 43 in the first quarter. Both services have had

1.3.1.06	Administer kerbside waste collection and landfill services	INFRA WORKS	30- Jun- 2019		<p>an increase to utilisation in this quarter. Q2: Both centres remain compliant with the National Quality Standard, Benjafield has a Meeting NQS rating, Berriedale underwent Assessment & Rating in October and has now received a DRAFT A & R report of 'Meeting' all 7 standards.</p> <p>Q2 Berriedale averaged 37.28 enrolled children per day of a possible 53 and Benjafield CCC has averaged 26.80 enrolled children per day of a possible 43 in this quarter.</p> <p>Q3 Both Centres remain compliant with the NQS, both services maintain a quality rating of 'Meeting' National Quality Standard. Berriedale averaged 30.15 enrolled children per day of a possible 53 and Benjafield averaged 26.60 enrolled children per day of a possible 43 for this quarter. During this quarter there has been a small decrease to utilisation across both centres this is due to children leaving to commence Kindergarten, however utilisation is currently stable and higher than predicted.</p> <p>Q1. Landfill - total waste tonnages received 32,796 with a total of 24,726.6 tonnes or 75.4% diverted. No of light vehicle transactions 17,472. 80 days out of the 92 fully open with a total of 36.9 hours closed for the period - no full days closed. Kerbside - total number of waste and recycling collections for the period was 254,382 with a total of 179 missed bin collections or 0.07%.</p> <p>Q2. Landfill - total waste tonnages received 27,781 with a total of 19,208 tonnes or 69.14%</p>
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diverted. No of light vehicle transactions 22,399. 81 days out of the 92 fully open with a total of 43.42 hours closed for the period - no full days closed. Kerbside - total number of waste and recycling collections for the period was 255,078 with a total of 245 missed bin collections or 0.09%.

Q3. Landfill - total waste tonnages received 17,302.8 with a total of 12,769.3 tonnes or 73.8% diverted. No of light vehicle transactions 16,156. 63 days out of the 89 fully open with a total of 133.17 hours closed for the period - 4 full days closed. Kerbside - total number of waste and recycling collections for the period was 255,078 with a total of 317 missed bin collections or 0.12%.

GOAL: OPEN FOR BUSINESS

OBJECTIVE: 2.1 Stimulate a prosperous economy.

STRATEGY: 2.1.1 Foster an environment that encourages investment and jobs.


Code	Description	Lead	Target Date	Status	Comment
2.1.1.05	Develop an economic development strategy for Glenorchy	COMM & STRAT	30-Jun-2019		Q1. Preliminary work is underway; including identification of stakeholders, economic participants, available data sources, knowledge gaps and opportunity for collaboration. The information gathered as part of this PESTEL style analysis is to ensure the limited funds allocated to the development of the strategy is

utilised carefully; forming the basis for both the project plan and independent consultancy requirements. Officers continue to seek funding/matched funding opportunities for development of the strategy.


Q2. At an Aldermanic workshop (3 Dec) officers presented an overview of the project and identified high level expectations of Council and undertook stakeholder mapping. The next step will be procurement of economic analysis consultancy services.

Q3. In collaboration with Clarence, Brighton, Kingborough and Hobart Council economic development officers, Glenorchy officers undertook joint procurement of an Economic Development Gaps and Opportunities study. Eight consultancies provided quotes for service, and the Councils jointly identified a successful consultancy in late March. This consultancy study will provide the launch point for collaborative development of the draft economic development strategy.

STRATEGY: 2.2.1 Target growth sectors based on our understanding of the City's competitive advantages

Code	Description	Lead	Target Date	Status	Comment
2.2.1.02	Develop a Leasing Policy	INFRA WORKS	1- Mar- 2019		<p>Q1/Q2 Initial draft Leasing Policy has been completed. Work will continue with internal stakeholders in preparation for March 2019 due date.</p> <p>Q3. Initial draft Leasing Policy has been completed. Legal review completed and next step to bring key stakeholders together to finalise the policy to take to</p>


Council. To be completed prior to the EOFY.

Code	Description	Lead	Target Date	Status	Comment
2.2.1.03	Implement the Leasing Policy	INFRA WORKS	30- Jun- 2019		<p>Q1. Council have commenced the renewal of leases. To date 7 leases have been renewed resulting in an increase of lease revenue of \$13k above CPI.</p> <p>Q2. 10 leases have been renewed to date. Of these 10 leases an increase of \$14K has be realised. In addition, 2 new leases have been granted with an additional income of \$4K. However, Council's rental property at 1 Grove Road has been vacated and is now not suitable for tenancy. This property will be sold and the \$10K in rental income will not be realised. In addition, due to the delay in the completion of the KGV project, there is an expected net reduction in the rental income.</p> <p>Q3. 11 leases have been renewed in total. The total increase in rental revenue is \$18,100. Property section is transitioning to administering all lease and licence's within Tech One operating system, this will allow for efficient monitoring and prompt actions relating to leases and licences.</p>


GOAL: VALUING OUR ENVIRONMENT

OBJECTIVE: 3.1 Create a liveable and desirable City.

STRATEGY: 3.1.1 Review the draft Glenorchy CBD Strategic Framework and develop an action plan for the Glenorchy CBD

Code	Description	Lead	Target Date	Status	Comment
3.1.1.01	Review the draft Glenorchy CBD Strategic Framework and develop an action plan for the Glenorchy CBD	INFRA WORKS	1-Apr-2019		<p>Q1: The first workshop of the project, involving council senior management and aldermen representative, suggested that the project name and its scope need to be reviewed.</p> <p>Q2: Two additional workshops have occurred that undertook a visioning and needs analysis. This analysis has led to a discussion in regard to a change in focus from the CBD framework to a broader strategic focus using spatial analysis.</p> <p>Q3: Nothing further to report at this stage.</p>



STRATEGY: 3.1.3 Manage the City's transport network and the associated infrastructure to promote sustainability, accessibility, choice, safety and amenity for all modes of transport.

Code	Description	Lead	Target Date	Status	Comment
3.1.3.03	Develop a traffic calming policy	INFRA WORKS	30-Jun-2019		<p>Q1: The approval for traffic calming devices is currently sitting with the Department of State Growth. Council is waiting for the legislation change to be tabled in Parliament in November 2018. Council can then legally develop/adopt the Policy.</p> <p>Q2: The approval for traffic calming devices is currently sitting with the Department of State Growth. Council is waiting for the legislation change in 2019. The first draft of the Policy</p>

is completed and going through internal consultation process.

Q3: Legislation change has been made by the Parliament. A draft policy is going to be finalised and presented to Council.

STRATEGY: 3.1.4 Deliver new and existing services to improve the City's liveability.

Code	Description	Lead	Target Date	Status	Comment
3.1.4.07	Review the 10-year capital program for Council owned property	INFRA WORKS	30-Jun-2019		<p>Q1. Review of program has yet to commence. Current focus of the unit is on project delivery. Program to be reviewed as part of annual planning and budget process.</p> <p>Q2. Property area has commenced the development programs as part of the development of 2019/20 capital.</p> <p>Q3. Property area has completed the development of 2019/20 capital expenditure with a four-year outlook plan.</p>
3.1.4.10	Implement the Waste Management Strategy	INFRA WORKS	30-Jun-2019		<p>Q1 Project Manager has been engaged to undertake the following projects:</p> <ol style="list-style-type: none"> 1.Landfill Extension Investigation 2.Landfill Optimisation Investigation 3.Waste Transfer Station Investigation 4.Food Organic Green Organic FOGO Investigation 5.Review and update the Waste Management Strategy

Q2 Above Project works continue to be undertaken.

1. Design drawings completed & EPA guidelines received

2. Diversion of kerbside waste and public litter to Lutana

3. FOGO Survey Completed & results compiled

Q3 Project works undertaken:

1. Landfill Extension & Final Surface - Community consultation conducted & engaged consultant for environmental works and redesign


2. Waste Strategy Business case completed and approved by Council

3. FOGO Business case completed and approved by Council

GOAL: LEADING OUR COMMUNITY

OBJECTIVE: 4.1 Govern in the best interests of our community.

STRATEGY: 4.1.1 Manage Council for maximum efficiency, accountability and transparency


Code	Description	Lead	Target Date	Status	Comment
4.1.1.03	Implement the communications strategy	COMM & STRAT	30-Jun-2019		The Communications Strategy was adopted by Council Oct 2018. The highest year 1 priority was the to begin using Social Media (Face Book) as a communications tool. In Q3, the project team was assembled, led by external consultants, detailed planning and an internal governance structure established, policy and strategy framework documents approved, and training

undertaken for key staff undertaken. Council's Face Book page will go live within the first few days of the next reporting period (on 4 April 2019).

Council's Communications and Marketing officer left Council in early March 2019. At the end of Q3, a Senior Communications Officer position to replace the existing position has been advertised. Once recruited, the new officer will be tasked with reviewing the Communication Strategy and implement a whole of Council communications plan for implementation by 30 September 2019.

Code	Description	Lead	Target Date	Status	Comment
4.1.1.02	Develop a communications strategy	COMM & STRAT	30-Sep-2018		Q1 Council presented with draft strategy - scheduled to go to October Council meeting for adoption. Q2 Council adopted Communications Strategy at Oct 2018 meeting. Q3 NA

STRATEGY: 4.1.2 Manage the City's assets soundly for the long-term benefit of the Community.


Code	Description	Lead	Target Date	Status	Comment
4.1.2.03	Maintain, renew and replace Council's infrastructure in accordance with Council's asset management framework	INFRA WORKS	30-Jun-2019		Q1: Stormwater and transport 10-year capital plan will be reviewed in May 2019. 2019/2020 capital work program is under development and plan to have its draft presented to IMG in Feb 2019. The asset management strategy is currently under review and revision.

Q2: Stormwater and transport 10-year capital plan will be reviewed in May 2019. 2019/2020 capital work program is under development and plan to have its draft presented to IMG in Feb 2019. The asset management strategy has its first draft completed and consulted with all the key internal stakeholders.

Q3: Stormwater and transport 10-year capital plan will be reviewed in May 2019. 2019/2020 capital work program is under development and plan to have its draft presented to IMG in March 2019. The asset management strategy has revised after consulting with all the key internal stakeholders and will be presented to Council in May/June for endorsement.


OBJECTIVE: 4.2 Prioritise resources to achieve our communities' goals.

STRATEGY: 4.2.2 Ensure that we have a skilled, capable and safety-focused workforce.


Code	Description	Lead	Target Date	Status	Comment
4.2.2.01	Implement the People and Safety Strategy	CORP SERV	30-Jun-2019		Q2. The intranet page has been developed and the next stage involves attaching the supporting documentation. Key documents already completed include; Code of Conduct, Fitness for Work and an annotated Enterprise Agreement. Work is underway to complete all required directives and supporting documentation. Q3. As per Q2.

OBJECTIVE: 4.3 Build strong relationships to deliver our communities' goals.

STRATEGY: 4.3.1 Foster productive relationships with other levels of government, other Councils and peak bodies to achieve community outcomes.

Code	Description	Lead	Target Date	Status	Comment
4.3.1.05	Participate in the Development of the Hobart City Deal	GM	31-Dec-2018		<p>Q1 The General Manager has been involved over the period in the Senior Officials Group for the Hobart City Deal, as well as active involvement in the Working Groups on Transport and on the Greater Hobart Act. The Acting Director Community Economic Development and Business has been actively involved in the Affordable Housing Working Group. The change of Prime Minister may affect the timing of a City Deal. However, the new Prime Minister has affirmed his commitment to the Hobart City Deal. Q2 The working parties concluded their work during this period to firm up a proposal that was presented to Council in Dec 2018.</p> <p>Q3 The 4 inner metropolitan councils, State and Federal Governments signed the Hobart City Deal on 24 February 2019. Work is underway between the parties to develop an Implementation Plan, with a target date of August 2019.</p>

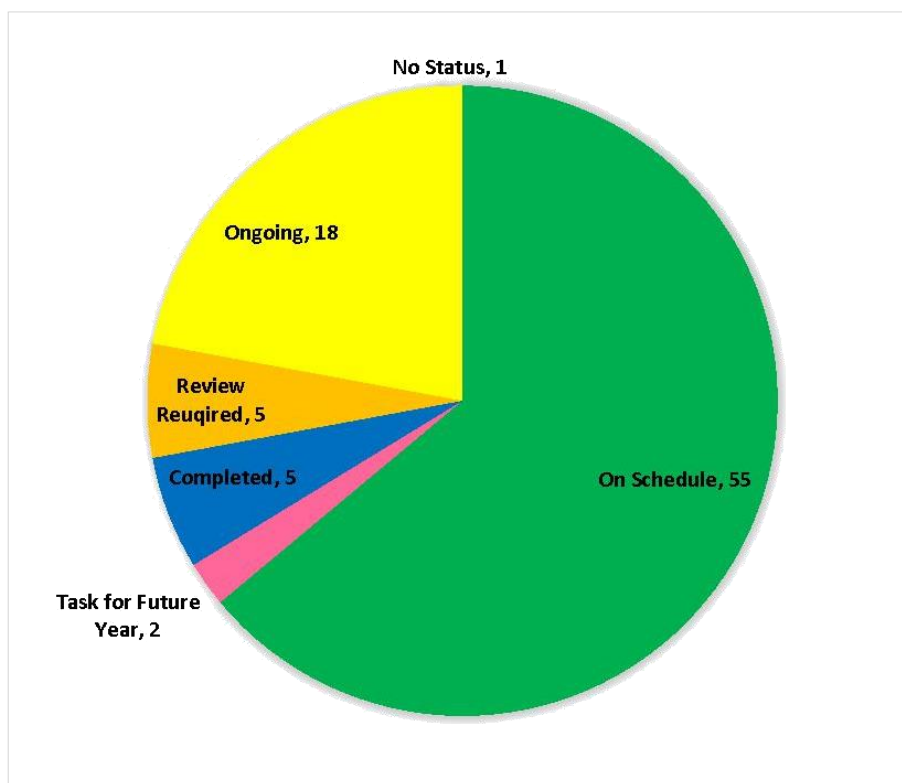
Code	Description	Lead	Target Date	Status	Comment
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4.3.1.01	Liaise with the State Government as appropriate on matters of strategic priority	GM	30-Jun-2019		<p>Q1 Major points of liaison with the State Government over the period have included the ongoing monitoring of progress on Ministerial Directions, the Hobart City Deal process, the proposed sale of the Derwent Entertainment Centre and comment on the draft terms of reference for a review of the Local Government Act. Council resolved to support the Tasmanian Government's part ownership proposal for TasWater at its meeting on 24 September 2018. The State Government's TasWater proposal was supported by the majority of local government owners at a special meeting in Launceston on 27 September 2018.</p> <p>Q2 The state government continue to be liaised with in relation to the following items, achievement of Ministerial Directions, Hobart City Deal process, proposed sale of the DEC, and review of Local Government Legislation Framework.</p> <p>Q3 During the quarter, the Council liaised with the State government in relation to: achievement of Ministerial directions (progress reporting), Hobart City Deal process (Implementation Working Group and Greater Hobart Act Working Group), disposal of the Derwent Entertainment Centre (ongoing status</p>
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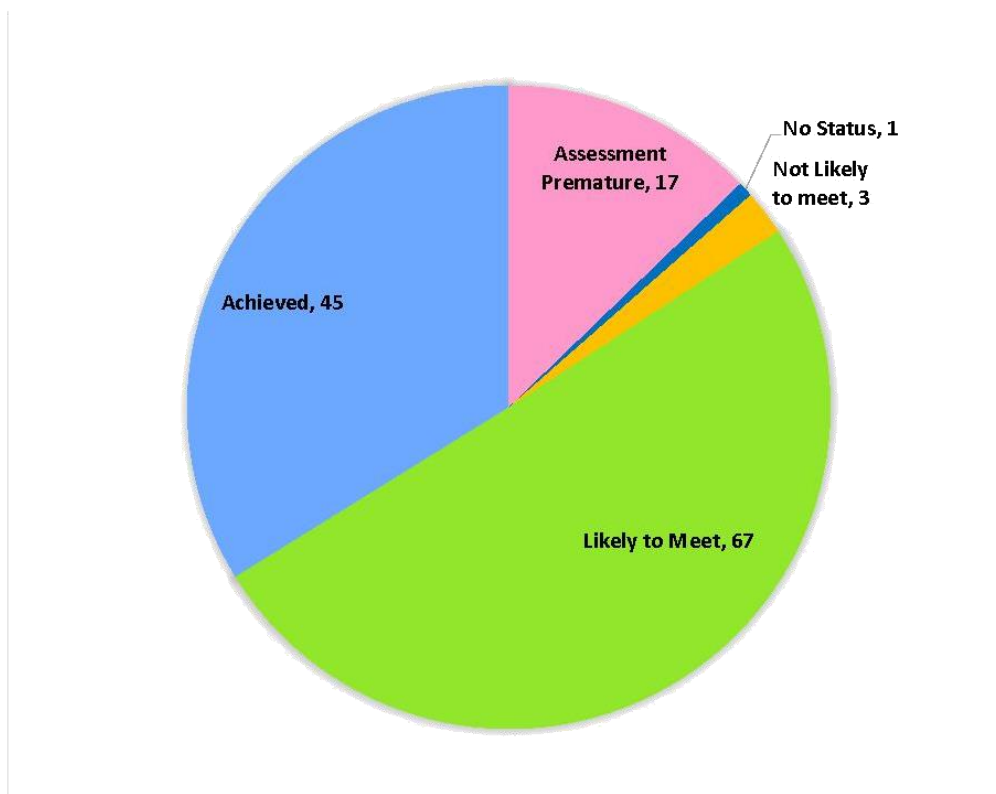
communication) and Local
Government Act review
(formal submission made).

ALL ANNUAL PLAN ACTIONS -Status Report

Status Chart of All Annual Plan Actions



Measure Chart of All Annual Plan Actions





ALL ANNUAL PLAN ACTIONS - *Dashboard*



GOAL: MAKING LIVES BETTER

OBJECTIVE: 1.1 Know our communities and what they value.

STRATEGY: 1.1.1 Guide decision making through continued community engagement based on our Community Plan.

Code	Description	Lead	Priority	Target Date	Status
1.1.1.01	Engage with our communities to guide our decision-making, using the Community Engagement Strategy	COMM & STRAT	M	30-Jun-2019	
1.1.1.02	Participate in the Local Government Association Tasmania community satisfaction survey	COMM & STRAT	H	30-Jun-2019	

STRATEGY: 1.1.2 Encourage diversity in our community by facilitating opportunities and connections.

Code	Description	Lead	Priority	Target Date	Status
1.1.2.01	Deliver the annual Moonah Taste of the World Festival	COMM & STRAT	H	30-Jun-2019	
1.1.2.02	Foster and support community cultural events and projects that celebrate Glenorchy's cultural diversity and build identity, inclusion and City pride	COMM & STRAT	H	30-Jun-2019	

OBJECTIVE: 1.2 Support our communities to pursue and achieve their goals.

STRATEGY: 1.2.1 Encourage and support communities to express and achieve their aspirations.

Code	Description	Lead	Priority	Target Date	Status
1.2.1.01	Support the operation of Council's Special Committees	COMM & STRAT	M	30-Jun-2019	
1.2.1.02	Implement the Positive Ageing Strategy	COMM & STRAT	L	30-Jun-2019	

STRATEGY: 1.2.2 Build relationships and networks that create opportunities for our communities.

Code	Description	Lead	Priority	Target Date	Status
1.2.2.01	Implement the Children and Families Strategy	COMM & STRAT	L	30-Jun-2019	
1.2.2.02	Promote volunteerism through the Glenorchy Volunteer Program and the Annual Volunteer Awards	COMM & STRAT	L	30-Jun-2019	
1.2.2.03	Implement the Healthy Communities Plan	COMM & STRAT	L	30-Jun-2019	
1.2.2.04	Implement Council's Youth Strategy	COMM & STRAT	L	1-Jul-2019	
1.2.2.05	Implement the Community Safety Framework and Action Plan	COMM & STRAT	L	30-Jun-2019	
1.2.2.06	Partner with other stakeholders to support priority initiatives which address social disadvantage	COMM & STRAT	L	30-Jun-2019	
1.2.2.07	Convene inter-agency groups to address gaps in services for children under 12 (GAIN*), Youth 12 - 25 (YANG*) and older adults (Linkages)	COMM & STRAT	L	30-Jun-2019	

STRATEGY: 1.2.3 Promote creative expression and participation and life-long learning as priorities for our communities.


Code	Description	Lead	Priority	Target Date	Status
1.2.3.01	Plan, promote & deliver activities that address community learning opportunities, in conjunction with the LEARN network	COMM & STRAT	L	28-Jun-2019	
1.2.3.02	Review the Arts & Cultural Plan	COMM & STRAT	M	29-Jun-2019	
1.2.3.03	Plan, promote and present an annual program of arts and cultural exhibitions, workshops, concerts and events	COMM & STRAT	M	30-Jun-2019	

OBJECTIVE: 1.3 Facilitate and/or deliver services to our communities.

STRATEGY: 1.3.1 Directly deliver defined service levels to our communities.

Code	Description	Lead	Priority	Target Date	Status
1.3.1.01	Operate Council's Child Care Centres in accordance with the Education and Care Services National Law and Regulations	COMM & STRAT	H	30-Jun-2019	
1.3.1.02	Deliver the maintenance program for Council in accordance with agreed service levels	INFRA WORKS	M	30-Jun-2019	
1.3.1.03	Deliver Customer Service Charter commitments	DEV & CUST SERV	M	30-Jun-2019	
1.3.1.04	Review current maintenance service levels	INFRA WORKS	M	30-Jun-2019	
1.3.1.05	Conduct waste education and promotion	INFRA WORKS	L	30-Jun-2019	
1.3.1.06	Administer kerbside waste collection and landfill services	INFRA WORKS	H	30-Jun-2019	





STRATEGY: 1.3.2 Identify and engage in partnerships that can more effectively deliver defined service levels to our communities.

Code	Description	Lead	Priority	Target Date	Status
1.3.2.01	Undertake a strategic review of services to ensure services are value for money and meet the expectations of the community	GM	M	30-Jun-2019	






GOAL: OPEN FOR BUSINESS

OBJECTIVE: 2.1 Stimulate a prosperous economy.

STRATEGY: 2.1.1 Foster an environment that encourages investment and jobs.

Code	Description	Lead	Priority	Target Date	Status
2.1.1.01	Progress the Interim Planning Scheme to a Single State-wide Planning Scheme	DEV & CUST SERV	M	27-Aug-2018	
2.1.1.02	Deliver a program of events at the Derwent Entertainment Centre	COMM & STRAT	M	30-Jun-2019	
2.1.1.03	Review the business & marketing plan for the Derwent Entertainment Centre	COMM & STRAT	M	30-Nov-2018	
2.1.1.04	Partner with the Glenorchy Arts and Sculpture Partnership	COMM & STRAT	L	30-Jun-2019	
2.1.1.05	Develop an economic development strategy for Glenorchy	COMM & STRAT	H	30-Jun-2019	


STRATEGY: 2.2.1 Target growth sectors based on our understanding of the City's competitive advantages

Code	Description	Lead	Priority	Target Date	Status
2.2.1.01	Partner with Destination Southern Tasmania	COMM & STRAT	M	30-Jun-2019	
2.2.1.02	Develop a Leasing Policy	INFRA WORKS	H	1-Mar-2019	
2.2.1.03	Implement the Leasing Policy	INFRA WORKS	H	30-Jun-2019	
2.2.1.04	Develop a list of property for consideration for disposal	INFRA WORKS	M	1-Dec-2019	
2.2.1.05	Dispose of property	INFRA WORKS	M	30-Jun-2020	



GOAL: VALUING OUR ENVIRONMENT

OBJECTIVE: 3.1 Create a liveable and desirable City.





STRATEGY: 3.1.1 Review the draft Glenorchy CBD Strategic Framework and develop an action plan for the Glenorchy CBD

Code	Description	Lead	Priority	Target Date	Status
3.1.1.01	Review the draft Glenorchy CBD Strategic Framework and develop an action plan for the Glenorchy CBD	INFRA WORKS	H	1-Apr-2019	


STRATEGY: 3.1.2 Enhance our parks and public spaces with public art and contemporary design.










Code	Description	Lead	Priority	Target Date	Status
3.1.2.01	Work with TasWater to decommission Tolosa Reservoir	INFRA WORKS	L	1-Sep-2019	
3.1.2.02	Facilitate development and approval on the Berriedale Peninsula through working with all stakeholders	DEV & CUST SERV	L	30-Jun-2021	

STRATEGY: 3.1.3 Manage the City's transport network and the associated infrastructure to promote sustainability, accessibility, choice, safety and amenity for all modes of transport.

Code	Description	Lead	Priority	Target Date	Status
3.1.3.01	Manage external grant funding in relation to transport infrastructure	INFRA WORKS	L	30-Jun-2019	
3.1.3.02	Review the strategic pedestrian and cycle network to link open space, CBD, activity centres, and the intercity cycleway	INFRA WORKS	L	30-Nov-2019	
3.1.3.03	Develop a traffic calming policy	INFRA WORKS	H	30-Jun-2019	
3.1.3.04	Cooperatively pursue opportunities to progress the Hobart/Glenorchy public transit (former rail) corridor	COMM & STRAT	L	30-Jun-2019	



STRATEGY: 3.1.4 Deliver new and existing services to improve the City's liveability.

Code	Description	Lead	Priority	Target Date	Status
3.1.4.01	Implement the Access Action Plan 2016-2021	COMM & STRAT	L	30-Jun-2018	


3.1.4.02	Ensure the construction and maintenance of safe and healthy buildings through compliance with the National Construction Code	DEV & CUST SERV	M	30-Jun-2019	
3.1.4.03	Plan for the sustainable development of the City, ensuring compliance with the planning scheme and community involvement in the planning process	DEV & CUST SERV	M	30-Jun-2019	
3.1.4.04	Protect the City's heritage through planning scheme listing and assessment processes	DEV & CUST SERV	M	30-Jun-2019	
3.1.4.05	Implement the Council's Graffiti Action Plan	INFRA WORKS	L	30-Jun-2019	
3.1.4.06	Deliver the capital works program for roads and stormwater	INFRA WORKS	M	30-Jun-2019	
3.1.4.07	Review the 10-year capital program for Council owned property	INFRA WORKS	H	30-Jun-2019	
3.1.4.08	Deliver the annual capital program for property	INFRA WORKS	M	30-Jun-2019	
3.1.4.09	Promote, implement and monitor public health standards	DEV & CUST SERV	M	30-Sep-2018	
3.1.4.10	Implement the Waste Management Strategy	INFRA WORKS	H	30-Jun-2019	

OBJECTIVE: 3.2 Manage our natural environments now and for the future.



STRATEGY: 3.2.1 Identify and protect areas of high natural values.

Code	Description	Lead	Priority	Target Date	Status
3.2.1.01	Manage the fire risk in the city's bushland reserves	INFRA WORKS	M	30-Jun-2019	
3.2.1.02	Protect the City's natural values through planning processes, enforcement, on-ground activities and community National Resource Management support	INFRA WORKS	M	30-Jun-2019	

STRATEGY: 3.2.2 Encourage access to and appreciation of natural areas through the development of trail networks and environmental education

Code	Description	Lead	Priority	Target Date	Status
3.2.2.01	Promote Council's natural areas through websites, media, interpretation and education programs and collaborations	INFRA WORKS	L	30-Jun-2019	






STRATEGY: 3.2.3 Enhance, protect and celebrate the Derwent Foreshore.

Code	Description	Lead	Priority	Target Date	Status
3.2.3.01	Participate in the Derwent Estuary Program	INFRA WORKS	L	30-Jun-2019	
3.2.3.02	Monitor recreational water quality	DEV & CUST SERV	M	30-Sep-2018	





GOAL: LEADING OUR COMMUNITY


OBJECTIVE: 4.1 Govern in the best interests of our community.

STRATEGY: 4.1.1 Manage Council for maximum efficiency, accountability and transparency





Code	Description	Lead	Priority	Target Date	Status
4.1.1.01	Submit Council's operations to regular internal and external audit under the advisory supervision of the Audit Panel	CORP SERV	M	30-Jun-2019	
4.1.1.02	Develop a communications strategy	COMM & STRAT	H	30-Sep-2018	
4.1.1.03	Implement the communications strategy	COMM & STRAT	H	30-Jun-2019	
4.1.1.04	Comply with the Ministerial Directions issued on 23 January 2018	CORP SERV	M	30-Jun-2019	
4.1.1.05	Implement priority actions arising from the Audit process	GM	M	30-Jun-2019	

STRATEGY: 4.1.2 Manage the City's assets soundly for the long-term benefit of the Community.

Code	Description	Lead	Priority	Target Date	Status
4.1.2.01	Decommission and dispose the stormwater reuse component of the Derwent Park Stormwater Harvesting and Reuse Scheme	INFRA WORKS	M	30-Jun-2019	
4.1.2.02	Review Council's accommodation needs	INFRA WORKS	M	30-Jun-2020	
4.1.2.03	Maintain, renew and replace Council's infrastructure in accordance with Council's asset management framework	INFRA WORKS	H	30-Jun-2019	
4.1.2.04	Implement the Plant and Fleet Review recommendations	INFRA WORKS	L	30-Jun-2019	





4.1.2.05	Ensure preparedness for disaster by maintaining and continually reviewing the City's Emergency Management Strategies	INFRA WORKS	M	30-Jun-2019	
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STRATEGY: 4.1.3 Maximise regulatory compliance in Council and the community through our systems and processes.

Code	Description	Lead	Priority	Target Date	Status
4.1.3.01	Ensure community compliance with legislative requirements on matters of material importance within Council's jurisdiction	DEV & CUST SERV	M	30-Jun-2019	
4.1.3.02	Ensure community compliance with legislative requirements on matters of material importance within Council's jurisdiction	DEV & CUST SERV	M	30-Jun-2019	
4.1.3.03	Facilitate Council compliance with Commonwealth and State legislative requirements on matters of material importance	CORP SERV	M	30-Jun-2019	
4.1.3.04	Implement the Governance Framework compliance Action Plan	CORP SERV	M	30-Jun-2019	

OBJECTIVE: 4.2 Prioritise resources to achieve our communities' goals.

STRATEGY: 4.2.1 Deploy the Council's resources effectively to deliver value.

Code	Description	Lead	Priority	Target Date	Status
4.2.1.01	Coordinate development and production of Council's 2019/20 - 2022/23 Annual Plan	COMM & STRAT	M	30-Jun-2019	
4.2.1.02	Review the information and communications technology (ICT) Strategy	CORP SERV	M	31-Jul-2018	
4.2.1.03	Implement the information and communications technology (ICT) strategy	CORP SERV	M	30-Jun-2019	
4.2.1.04	Investigate & scope My Data & GPS Tracking project for improved service efficiency	INFRA WORKS		31-Dec-2018	
4.2.1.05	Complete the Annual Financial Report compliant with Australian Accounting Standards	CORP SERV	M	31-Oct-2018	
4.2.1.06	Implement the Corporate Risk Management Action Plan	CORP SERV	M	30-Jun-2019	

4.2.1.07	Develop the annual budget estimates in line with the Financial Management Strategy and provide regular reporting of actuals to budget	CORP SERV	M	30-Jun-2019	
4.2.1.08	Scope GCC Project Management coordination	INFRA WORKS	M	30-Jun-2019	
4.2.1.09	Implement Procurement Strategy action plan	CORP SERV	M	30-Jun-2019	

STRATEGY: 4.2.2 Ensure that we have a skilled, capable and safety-focused workforce.

Code	Description	Lead	Priority	Target Date	Status
4.2.2.01	Implement the People and Safety Strategy	CORP SERV	H	30-Jun-2019	
4.2.2.02	Implement the enterprise agreement	CORP SERV	M	30-Jun-2019	
4.2.2.03	Implement the organisational repair project	CORP SERV	M	30-Nov-2018	

OBJECTIVE: 4.3 Build strong relationships to deliver our communities' goals.

STRATEGY: 4.3.1 Foster productive relationships with other levels of government, other Councils and peak bodies to achieve community outcomes.


Code	Description	Lead	Priority	Target Date	Status
4.3.1.01	Liaise with the State Government as appropriate on matters of strategic priority	GM	H	30-Jun-2019	
4.3.1.02	Continue to contribute to the local government reform process in accordance with Council's guiding principles	GM	M	30-Jun-2019	
4.3.1.03	Partner and, where feasible, share resources with other Councils	GM	M	30-Jun-2019	
4.3.1.04	Actively participate in peak local government bodies (LGAT & the STCA) to advance community priorities	GM	M	30-Jun-2019	
4.3.1.05	Participate in the Development of the Hobart City Deal	GM	H	31-Dec-2018	

'REVIEW REQUIRED' ACTIONS – Report detail

(There are internal or external factors that present a foreseeable risk to project completion by the deadline set in the Annual Plan.)

STRATEGY: 1.2.2 Build relationships and networks that create opportunities for our communities.


Action: 1.2.2.01 Implement the Children and Families Strategy				
Lead: COMM & STRAT	Priority: L	Target Date: 30-Jun-2019		
Q1: Outstanding actions reviewed and included in a 12-month implementation plan. Researching and collecting data for the development of a new Children and Families Framework and implementation plan. This will be developed in parallel with the updated Youth Framework and in line with the proposed new Community Development Strategy. Continued to support the development of a Local Drug Action Network Community Action Plan focused on children and young people and their families. Attended the Child and Family Centre Advisory Body meeting in August.	YEAR	2018/19	2019/20	2020/21
		Y		
Q2: Research and preparation to develop the next Children and Families Framework, in line with the Youth Development Framework and Community Development Strategy. Supported Austins Ferry Primary Student Health initiative visit to Council. Continued support to CFC Chigwell.				
Q3 The Local Drug Action Network partners (GCC/YMCA/Salvation Army/Karadi/Goodwood Community House) met twice. YMCA, supported by Council's Youth Participation Officer, delivered the HAPPY (Healthy, Active, Preventative Programs for Young People) weekly program session at Goblins Reserve. Children and young people aged between 6 and 15 years and parents/carers involved in a range of recreational activities. Program funded by the Alcohol and Drug Foundation.				

MEASURE		Status	Comments
	Review and prioritisation of outstanding actions complete	 Achieved	outstanding actions incorporated in a 12-month implementation plan 2018-2019.

Action: 2.2.1.03 Implement the Leasing Policy			
Lead: INFRA WORKS	Priority: H	Target Date: 30-Jun-2019	
<p>Q1. Council have commenced the renewal of leases. To date 7 leases have been renewed resulting in an increase of lease revenue of \$13k above CPI.</p> <p>Q2. 10 leases have been renewed to date. Of these 10 leases an increase of \$14K has be realised. In addition, 2 new leases have been granted with an additional income of \$4K. However, Council's rental property at 1 Grove Road has been vacated and is now not suitable for tenancy. This property will be sold and the \$10K in rental income will not be realised. In addition, due to the delay in the completion of the KGV project, there is an expected net reduction in the rental income.</p>			

Q3. 11 leases have been renewed in total. The total increase in rental revenue is \$18,100. Property section is transitioning to administering all lease and licence's within Tech One operating system, this will allow for efficient monitoring and prompt actions relating to leases and licences.

YEAR	2018/19	2019/20	2020/21	2021/22
	Y	Y	Y	Y

MEASURE		Status	Comments
	Increase lease revenue by \$10,000 or 1%	 Not likely to meet	current forecast is a reduction of approximately \$50K.

Action: 3.1.1.01 Review the draft Glenorchy CBD Strategic Framework and develop an action plan for the Glenorchy CBD


Lead: INFRA **Priority:** H **Target Date:** 1-Apr-2019

Q1: The first workshop of the project, involving council senior management and aldermen representative, suggested that the project name and its scope need to be reviewed.

YEAR	2018/19	2019/20	2020/21	2021/22
	Y	Y		

Q2: Two additional workshops have occurred that undertook a visioning and needs analysis. This analysis has led to a discussion in regard to a change in focus from the CBD framework to a broader strategic focus using spatial analysis.

Q3: Nothing to report at this stage.

MEASURE		Status	Comments
	Present action plan to Council for adoption	 Not likely to meet	

Action: 3.1.2.01 Work with TasWater to decommission Tolosa Reservoir



Lead: INFRA **Priority:** L **Target Date:** 1-Sep-2019

Q2. Business Case and Council Report developed and presented at the September Council meeting for two options for the

YEAR	2018/19	2019/20	2020/21	2021/22
	Y	Y		

site. A representation was received from MONA for a possible third "hybrid" option and the decision was deferred by Council for one month. Meetings were held with Council, TasWater and MONA to discuss viability of the "hybrid" option. TasWater have since provided Council with a formal letter advising that the it is their intention to not have responsibility for the Dam after March 2019, or have the Dam decommissioned by December 2019. A revised report and business case will be presented to Council at a future meeting.

Q3. A Business Case and Council Report is currently being prepared for the April Council meeting. This business case will include the latest costings for the options and provide recommendations on the preferred option.

MEASURE		Status	Comments
	Business plan presented to Council for consideration	 Likely to meet	Business case to be presented to Council at a future meeting
	On-site works for decommissioning underway.	 Assessment premature	

Action: 4.1.1.05 Implement priority actions arising from the Audit process

Lead: GM **Priority:** M **Target Date:** 30-Jun-2019


Q1: Progress of the implementation of priority actions arising from the Audit process was reported to the Audit Panel at their 19 July and 13 September 2018 meetings.

YEAR	2018/19	2019/20	2020/21	2021/22
	Y	Y	Y	Y

Q2: Progress of the implementation of priority actions arising from the Audit process was reported to the Audit Panel at their 26 October and 10 December 2018 meeting. The full register of outstanding audit issues was tabled at their December meeting at which date: 22 items are outstanding in the Top Three Risk Ranking, and another six (6) are on hold

Q3: Progress of implementation of priority actions arising from the Audit process was reported to the Audit Panel meeting on 7 March 2019. In the Top Three Risks category, 4 more items have progressed to the 75% to < 100% band bringing the number to 9. However, the total number of high, significant or notable risk items has remained unchanged at 28. The Audit Panel emphasised to Management the need to see greater progress in relation to these matters, with a further review at the Audit Panel's May meeting.

Q3: Progress of the action items was discussed at the March 2019 Audit Panel meeting. Limited progress has been made since the last update, but all Directors have been requested to prioritise actioning these items with any overdue items requiring the Director to present their action plan at the May 2019 Audit Panel meeting. A number of the items with lengthy due dates have been brought forward for more immediate attention.

MEASURE		Status	Comments
	Number of high priority actions completed	 Assessment premature	For further review May 2019

Annual Plan Progress Report – as at Q3 31 March 2019.

Compiled using Cambron corporate reporting software.

Ministerial Directions Implementation Progress Report – April 2019

Glenorchy City Council



No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
01	1 – Governance	1(a)	<ul style="list-style-type: none"> Developing a Statement of Expectations between the General Manager and Aldermen to establish clear and agreed protocols for the fulfilment of their mutual and respective roles and functions 	<ul style="list-style-type: none"> Statement of Expectations adopted by Council at its meeting held on Monday, 26 March 2018 	26 Mar 2018	Completed
02		1(b)	<ul style="list-style-type: none"> Developing a Statement of Expectations between the General Manager and Mayor to establish clear and agreed protocols for the fulfilment of their mutual and respective roles and functions 	<ul style="list-style-type: none"> (see above) 	26 Mar 2018	Completed
03		1(c)	<ul style="list-style-type: none"> Developing a Statement of Expectations between the Mayor and Aldermen to establish clear and agreed protocols for the fulfilment of their mutual and respective roles and functions 	<ul style="list-style-type: none"> (see above) 	26 Mar 2018	Completed
04		1(d)	<ul style="list-style-type: none"> Developing a Statement of Expectations between Aldermen to establish clear and agreed protocols for the fulfilment of their mutual obligations roles and functions 	<ul style="list-style-type: none"> (see above) 	26 Mar 2018	Completed
05		1(e)	<ul style="list-style-type: none"> Within 2 months, ensuring all Aldermen, the Mayor and General Manager sign the Statement of Expectations they are party to 	<ul style="list-style-type: none"> Statement of Expectations signed by all Aldermen, the Mayor and General Manager on Monday, 16 April 2018 	16 Apr 2018	Completed
06		1(f)	<ul style="list-style-type: none"> Publishing the Statement of Expectations on the Council website within 1 month of signing 	<ul style="list-style-type: none"> Signed Statement of Expectations published on Council website on Wednesday, 18 April 2018 	18 Apr 2018	Completed
07		1(g)	<ul style="list-style-type: none"> Publicly committing to engage in ongoing professional development and abide by the principles of good governance, as established in the <i>Good Governance Guide</i>, within a period of three (3) months 	<ul style="list-style-type: none"> Incorporated within the Statement of Expectations 	26 Mar 2018	Completed
08		1(h)	<ul style="list-style-type: none"> Within a period of 9 months, in consultation with the community, developing a communication and consultation plan for all internal and external communications and consultation processes that is consistent with the eight characteristics of good governance outlined in the <i>Good Governance Guide</i> 	<ul style="list-style-type: none"> A Communications Strategy (incorporating the eight characteristics of good governance outlined in the <i>Good Governance Guide</i>) was adopted by Council (Item 13 – 29 October 2018) 	29 Oct 2018	Completed

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Glenorchy City Council



No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
09	1 – Governance (cont.)	1(i)(i)	<ul style="list-style-type: none"> Reviewing, and amending if appropriate, within the 2018-19 budget period: the Strategic Plan 	<ul style="list-style-type: none"> Council considered and reconfirmed its satisfaction with the current Glenorchy City Council Strategic Plan 2016-2025 (with minor changes being updated or organisational structure and Aldermanic photos)(item 13 – 26 November 2018) 	26 Nov 2018	Completed
10		1(i)(ii)	<ul style="list-style-type: none"> Reviewing, and amending if appropriate, within the 2018-19 budget period: the long term financial management plan 	<ul style="list-style-type: none"> Council's ten (10) year long-term financial management plan was adopted by Council (item 2 – 25 June 2018) as per section 70 of the LG Act 	25 Jun 2018	Completed
11		1(i)(iii)	<ul style="list-style-type: none"> Reviewing, and amending if appropriate, within the 2018-19 budget period: the financial management strategy 	<ul style="list-style-type: none"> Progressing Note that Council's Financial Management Strategy was adopted by Council (item 4 – 15 May 2017) as per section 70A of the LG Act 		Actively Progressing
12		1(i)(iv)	<ul style="list-style-type: none"> Reviewing, and amending if appropriate, within the 2018-19 budget period: long-term strategic asset management plan 	<ul style="list-style-type: none"> Programmed in Council's Annual Plan for FY 2018-19 (road, stormwater, parks and building assets portfolios) Note that Council's ten (10) year long-term strategic asset management plan (inclusive of a long-term capital work programme updated annually) was adopted by Council (item 10 – 1 Sep 2014) as per section 70B of the LG Act 		Actively Progressing
13		1(i)(v)	<ul style="list-style-type: none"> Reviewing, and amending if appropriate, within the 2018-19 budget period: asset management policy 	<ul style="list-style-type: none"> Asset Management Plan was considered and readopted by Council (item 15 – 30 July 2018) as per section 70C of the LG Act 	30 Jul 2018	Completed
14		1(i)(vi)	<ul style="list-style-type: none"> Reviewing, and amending if appropriate, within the 2018-19 budget period: asset management strategy 	<ul style="list-style-type: none"> Programmed in Council's Annual Plan for FY 2018-19 Noting that Council's asset management strategy for infrastructure assets adopted by Council (item 10 – 1 Sep 2014) as per section 70D of the LG Act 		Actively Progressing

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
15	2 – Training	2(a)	<ul style="list-style-type: none"> Reviewing its induction program for the Mayor and Aldermen within a period of three (3) months of the January 2018 election, to ensure that the induction already undertaken within the three (3) months and planned future induction will provide all Aldermen with the information and knowledge they need to fulfil their roles 	<ul style="list-style-type: none"> A facilitated workshop for the Mayor and all Aldermen was conducted on Saturday, 3 February 2018. The workshop covered a range of relevant topics and included presentations from the Director of Local Government, Tasmanian Audit Office, Local Government Association Tasmania, the Mayor, General Manager and Acting Director Corporate Governance 	3 Feb 2018	Completed
16		2(b)(i)	<ul style="list-style-type: none"> Facilitating training within three (3) months for all Aldermen on, though not limited to: their roles and responsibilities under the Act, with specific reference to the Model Code of Conduct, and the <i>Good Governance Guide</i> 	<ul style="list-style-type: none"> A workshop co-facilitated by the Integrity Commission and the Director of Local Government was held on Monday, 7 May 2018 	7 May 2018	Completed
17		2(b)(ii)	<ul style="list-style-type: none"> Facilitating training within three (3) months for all Aldermen on, though not limited to: ethical decision making 	<ul style="list-style-type: none"> A workshop co-facilitated by the Integrity Commission and the Director of Local Government was held on Monday, 7 May 2018 	7 May 2018	Completed
18		2(b)(iii)	<ul style="list-style-type: none"> Facilitating training within three (3) months for all Aldermen on, though not limited to: financial fundamentals, including understanding of financial statements and budget preparation 	<ul style="list-style-type: none"> A facilitated workshop for all Aldermen was held on Monday, 9 April 2018 The workshop covered a range of relevant topics and was facilitated by the Mr Ross Byrne 	9 Apr 2018	Completed
19		2(b)(iv)	<ul style="list-style-type: none"> Facilitating training within three (3) months for all Aldermen on, though not limited to: decision-making in reference to the <i>Land Use Planning and Approvals Act 1993</i> 	<ul style="list-style-type: none"> A facilitated workshop for all Aldermen was held on Thursday, 8 February 2018 The workshop covered a range of relevant topics and was facilitated by the Registrar of the Resource Management and Planning Appeal Tribunal and Simmons Wolthagen 	8 Feb 2018	Completed
20		2(b)(v)	<ul style="list-style-type: none"> Facilitating training within three (3) months for all Aldermen on, though not limited to: meeting procedures as per the Act and the <i>Local Government (Meeting Procedures) Regulations 2015</i> 	<ul style="list-style-type: none"> A workshop facilitated by the Director of Local Government was held on Monday, 21 May 2018 	21 May 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
21	2 – Training (cont.)	2(c)	<ul style="list-style-type: none"> Implementing a professional development program for all Aldermen as a result of the first annual review as specified in Direction 5(a) 	<ul style="list-style-type: none"> Several Aldermen have taken the opportunity to attend the Elected Members Professional Development Weekend (scheduled to be held 23-24 March 2019 in Launceston) 	19 March 2019	Actively Progressing
22		2(d)	<ul style="list-style-type: none"> Development and facilitating, a program of training for all relevant staff in relation to the Act, Regulations, ethics in the work place, and good governance, including in meeting procedure and the proper recording of minutes, within a period of six (6) months 	<ul style="list-style-type: none"> Relevant staff attended a meeting procedures training workshop was facilitated by the Director of Local Government on Monday, 21 May 2018 Most Directors and Managers participated in an Ethical Decision Making workshop conducted by the Integrity Committee on Friday, 24 November 2017 Integrity Commission and Council staff have scoped an ethics in the workplace training module for roll-out through the organisation in early 2019 		Actively Progressing
23	3 – Policies and Procedures	3(a)	<ul style="list-style-type: none"> Ensuring, within four (4) months, there is an appropriate Grievance Policy for Council staff, including referral procedures to an independent party for addressing complaints against the General Manager and senior staff 	<ul style="list-style-type: none"> Council adopted a new 'Grievances Involving the General Manager Policy' (Item 15 – 26 February 2018) that included referral procedures to an independent party for addressing complaints against the General Manager The General Manager has issued a Grievance Directive which requires independent investigation of grievances involving Directors or the Manager People and Safety (February 2018) 	26 Feb 2018	Completed
24		3(b)	<ul style="list-style-type: none"> Ensuring, within six (6) months, there is an appropriate policy on the appointment of staff within the Council based on merit 	<ul style="list-style-type: none"> Council approved a Human Resources policy (Item 11 – 20 March 2017) which stated in part: <i>Council recognises that human resource directives provide workplace structure and support equal employment opportunity in giving fair treatment to applicants and employees throughout the recruitment process and the employment experience.</i> 	1 Jun 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
25	3 – Policies and Procedures (cont.)	3(c)(i)	<ul style="list-style-type: none"> Developing, within two (2) months, an appropriate policy and protocols for Council workshops, to ensure a clear separation between matters considered at Council meetings and workshops that specifically include a policy on the attendance of staff at Council workshops (and meetings) to ensure the efficient use of staff time is balanced with assisting Council to make decisions 	<ul style="list-style-type: none"> In addition, the General Manager approved an internal Recruitment Directive (6 February 2018) which also contains commitments to recruitment and selection decisions being based on merit-based principles. The General Manager approved an internal Council Meetings and Workshops Directive (14 June 2018) which covers access to agendas and workshop materials, staff attendance, catering and security. The Directive complements material within the Statement of Expectations 	14 Jun 2018	Completed
26		3(c)(ii)	<ul style="list-style-type: none"> Developing, within two (2) months, an appropriate policy and protocols for Council workshops, to ensure a clear separation between matters considered at Council meetings and workshops that specifically include a policy on the provision of information to Aldermen and attendees including timeframes to ensure Aldermen are sufficiently prepared 	<ul style="list-style-type: none"> The General Manager approved an internal Council Meetings and Workshops Directive (14 June 2018) which covers access to agendas and workshop materials, staff attendance, catering and security. The Directive complements material within the Statement of Expectations 	14 Jun 2018	Completed
27		3(d)	<ul style="list-style-type: none"> Developing a calendar of Council meetings and workshops, including adequate provision for determining the capital works and spending program 	<ul style="list-style-type: none"> Calendar of Council meetings and scheduled workshop dates has been published on the Council website 	23 Mar 2018	Completed
28		3(e)	<ul style="list-style-type: none"> Publishing the calendar of Council meetings and workshops on the Council website within two (2) months 	<ul style="list-style-type: none"> (see above) 	23 Mar 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
29	3 – Policies and Procedures (cont.)	3(f)	<ul style="list-style-type: none"> Ensuring the General Manager provides sufficient budget and financial reporting to Council consistent with BOI recommendation 50 	<ul style="list-style-type: none"> General Manager has provided to Aldermen three (3) budget workshops (April, May and June 2018) in the lead-up to the FY 2018/19 Council Budget adoption (June 2018) Aldermen are also provided comprehensive monthly and quarterly financial performance reports Council received and noted the Mid-Year Financial Performance Report for the period ended 31 December 2018 and forecast for the year ended 30 June 2019 (Item 14 – 25 February 2019) 	25 Feb 2019	Completed
30		3(g)	<ul style="list-style-type: none"> Developing within three (3) months, an appropriate policy in relation to media statements that is consistent with section 27(1)(e) of the Act and the Model Code of Conduct 	<ul style="list-style-type: none"> Council adopted a new Media Policy (Item 13 – 28 May 2018) that is consistent with section 27(1)(e) of the Act and the Model Code of Conduct 	28 May 2018	Completed
31		3(h)	<ul style="list-style-type: none"> Reviewing, within three (3) months, Council's credit card procedures and policies to ensure consistency, in the use and reporting of credit cards, with the recommendations of the Auditor-General's Report 	<ul style="list-style-type: none"> A revised General Manager's Corporate Credit Card Directive was approved on 10 January 2018. It was drafted taking into account the recent findings and recommendations by the Tasmanian Audit Office and the Glenorchy City Council Board of Inquiry and for consistency with the Code for Contracts and Tendering adopted by Council on 10 July 2017 	10 Jan 2018	Completed
32		3(i)(i-iii)	<ul style="list-style-type: none"> Ensuring, there is a policy, within four (4) months, to address the use of external legal advisers to include guidance on the circumstances in which the General Manager may seek external legal advice, direction on the maximum expense to be incurred before the matter needs to be brought to Council for approval, and clear and transparent reporting of legal expenses to Council 	<ul style="list-style-type: none"> Council adopted a Legal Services Policy (Item 4 – 12 December 2017) which addressed the use of external legal advisers and reporting of legal expenses The adoption of a Legal Services Panel via a competitive public procurement process has been completed An internal directive and line of authority for the approval of requests for external legal advice was signed by the General Manager 	13 Feb 2019	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
33	4 – Committees and Membership	4(a)	<ul style="list-style-type: none"> Reviewing existing Council committees, including special committees, within 6 months, to determine appropriateness and, where required, the establishment of new committees with appropriate terms of reference 	<ul style="list-style-type: none"> Council adopted a new Council Committees Framework which included updated Committees Policy, Committees Guide and Procedure and Committee Nominations and Appointments Policy (Item 16 – 30 July 2018) Council has also directed that all committees and external bodies covered under the Committees Policy adopt updated Terms of Reference in the form required by the Policy and Committees Guide and Procedure by 31 December 2018, and that the first annual committees report to Council is required to be presented to Council in July or August 2019 after the end of the current financial year 	30 July 2018	Completed
34		4(b)	<ul style="list-style-type: none"> Reviewing, within three (3) months, representation procedures for all committees, including elections and nominations and external representatives on special committees, with specific consideration on the suitability and aptitude of Aldermen seeking appointment 	<ul style="list-style-type: none"> Council adopted a revised Nominations and Appointments to Committees and Other Bodies Policy (Item 4 – 15 January 2018) with specific amendments to reiterate Council's position that where it is intended that the Mayor or Deputy Mayor is a member of a particular committee by virtue of their office, it is inappropriate that that protocol be abandoned and that any Aldermen other than the Mayor or Deputy Mayor (as applicable) be nominated for or appointed to that position Over the past four (4) months, a number of ballots have been held for Council Committees and the results are available on Council's website At each committee vote, where there were multiple candidates for limited positions, the candidates provided a statement why they should be the preferred candidate, in effect providing specific consideration on the suitability and aptitude of Aldermen seeking appointment 	1 Jun 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
35	4 – Committees and Membership (cont.)	4(c)	<ul style="list-style-type: none"> Ensuring that all Council representatives on special committees and external bodies report, at a minimum, annually to Council 	<ul style="list-style-type: none"> Council adopted a Committees Procedure policy (Item 13 – 21 November 2016) which allows for regular reporting of special committees, Council bodies and external bodies on at least an annual basis. As these committees meet under the new Council, a mechanism will be established to ensure that Responsible Officers under the policy understand their reporting obligations. 	1 Jul 2018	Completed
36		4(d)	<ul style="list-style-type: none"> Developing, if the Council chooses to establish one, appropriate terms of reference for a General Manager's Performance Review Committee, that includes: the right for any alderman who is not a member of the committee, to attend any meetings of the committee as an observer, and that the committee is empowered only to make recommendations to be provided to the full Council for decisions 	<ul style="list-style-type: none"> Council endorsed a revised terms of reference for a General Manager's Performance Review Committee (Item 7 – 26 February 2018) that included the right for any alderman who is not a member of the committee, to attend any meetings of the committee as an observer, and that the committee is empowered only to make recommendations to be provided to the full Council for decisions 	26 Feb 2018	Completed
37		4(e)	<ul style="list-style-type: none"> Ensuring that any committee established to review the General Manager's performance, is established as a Council committee as per section 23 of the Act, and not as a special committee as per section 24 of the Act 	<ul style="list-style-type: none"> Council endorsed a revised terms of reference for a General Manager's Performance Review Committee (Item 7 – 26 February 2018) that established the committee as a Council committee as per section 23 of the Act 	26 Feb 2018	Completed
38		4(f)	<ul style="list-style-type: none"> Reviewing, within six (6) months, the membership of the Council's Audit Panel including considering the merits of all members being independent (non-Aldermen). Where aldermanic appointments are made to the Audit Panel, the Council is to ensure that the appointed Aldermen have relevant professional skills for the effective functioning of the Audit Panel 	<ul style="list-style-type: none"> Council considered and resolved that the current composition of the Audit Panel remains as being constituted of three (3) independent members (of which one (1) is appointed the Chairperson) and two (2) Aldermanic members (Item 15 – 26 November 2018) 	26 Nov 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
39	5 – Compliance	5(a)(i)	<ul style="list-style-type: none"> Developing an annual review program, within six (6) months, to ensure a program of future compliance with, though not limited to: the Act and associated relevant regulations 	<ul style="list-style-type: none"> At its 28 May 2018 Council Meeting (Item 15), Council <ul style="list-style-type: none"> noted the proposed approach by the Audit Panel to accommodate the requirements under Direction 5(b) of the Ministerial Directions, as reported directed the Audit Panel to undertake an annual review of Council's compliance with the following, in accordance with Direction 5(b) of the Ministerial Directions: <ul style="list-style-type: none"> Local Government Act 1993 Local Government (General) Regulations 2015 Local Government (Meeting Procedures) Regulations 2015 Code for Tenders and Contracts Corporate Credit Card Directive (January 2018) Statement of Expectations (April 2018) Council Policies and Procedures, and Employment policies and merit based selection/appointment, and noted that the Audit Panel will report back to Council in February 2019 (and annually thereafter to the term of the current Council) as to Council's compliance under Direction 5(b) of the Ministerial Directions. 	28 May 2018	Completed
40		5(a)(ii)	<ul style="list-style-type: none"> Developing an annual review program, within six (6) months, to ensure a program of future compliance with, though not limited to: the Code for Tenders and Contracts 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
41	5 – Compliance (cont.)	5(a)(iii)	<ul style="list-style-type: none"> Developing an annual review program, within six (6) months, to ensure a program of future compliance with, though not limited to: credit card usage in line with the Auditor-General's Report 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
42		5(a)(iv)	<ul style="list-style-type: none"> Developing an annual review program, within six (6) months, to ensure a program of future compliance with, though not limited to: the Code of Conduct 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
43		5(a)(v)	<ul style="list-style-type: none"> Developing an annual review program, within six (6) months, to ensure a program of future compliance with, though not limited to: the Statements of Expectations 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
44		5(a)(vi)	<ul style="list-style-type: none"> Developing an annual review program, within six (6) months, to ensure a program of future compliance with, though not limited to: Council policies and procedures 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
45		5(b)(i)	<ul style="list-style-type: none"> Directing the Audit Panel to undertake an annual review of Council's compliance with, though not limited to: the Act and the <i>Local Government (General) Regulations 2015</i> 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
46		5(b)(ii)	<ul style="list-style-type: none"> Directing the Audit Panel to undertake an annual review of Council's compliance with, though not limited to: the <i>Local Government (Meeting Procedures) Regulations 2015</i> including the appropriate use of closed meetings and accuracy of relevant minutes 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
47		5(b)(iii)	<ul style="list-style-type: none"> Directing the Audit Panel to undertake an annual review of Council's compliance with, though not limited to: the Code of Tenders and Contracts 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
48		5(b)(iv)	<ul style="list-style-type: none"> Directing the Audit Panel to undertake an annual review of Council's compliance with, though not limited to: the Credit Card Policy 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
49	5 – Compliance (cont.)	5(b)(v)	<ul style="list-style-type: none"> Directing the Audit Panel to undertake an annual review of Council's compliance with, though not limited to: the Code of Conduct 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
50		5(b)(vi)	<ul style="list-style-type: none"> Directing the Audit Panel to undertake an annual review of Council's compliance with, though not limited to: the Statements of Expectations 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
51		5(b)(vii)	<ul style="list-style-type: none"> Directing the Audit Panel to undertake an annual review of Council's compliance with, though not limited to: Council's policies and procedures 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
52		5(b)(viii)	<ul style="list-style-type: none"> Directing the Audit Panel to undertake an annual review of Council's compliance with, though not limited to: Council's employment policies, to ensure the principles of merit-based appointments is upheld 	<ul style="list-style-type: none"> (see above) 	28 May 2018	Completed
53	6 – Employment Contracts	6(a)	<ul style="list-style-type: none"> Council undertake a review of the approach to managing performance under the General Manager's contract of employment, including: the setting of performance indicators, in conjunction with the scheduled time in the General Manager's contract 	<ul style="list-style-type: none"> In closed Council under Regulation 15(2)(a) and (g) of the <i>Local Government (Meeting Procedures) Regulations 2015</i>, Council considered and approved a process for the development of the General Manager's Key Performance Indicators in accordance with the General Manager's Contract of Employment and with the Glenorchy City Council Ministerial Directives (Item 26 – 26 February 2018) 	26 Feb 2018	Completed
54		6(b)	<ul style="list-style-type: none"> Council undertake a review of the approach to managing performance under the General Manager's contract of employment, including: providing all Aldermen with an opportunity to provide input into the setting of performance indicators 	<ul style="list-style-type: none"> In closed Council under Regulation 15(2)(a) and (g) of the <i>Local Government (Meeting Procedures) Regulations 2015</i>, Council considered and approved a process for the development of the General Manager's Key Performance Indicators in accordance with the General Manager's Contract of Employment and with the Glenorchy City Council Ministerial Directives (Item 26 – 26 February 2018) 	26 Feb 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
55	6 – Employment Contracts (cont.)	6(c)	<ul style="list-style-type: none"> Council undertake a review of the approach to managing performance under the General Manager's contract of employment, including considering the merits of including a provision in the General Manager's contract to clarify who approves any leave (annual or personal), noting the usual practice would be the Mayor on behalf of Council 	<ul style="list-style-type: none"> The General Manager's contract provides for Annual Leave to be taken in agreement between the Mayor and the General Manager, or in the absence of agreement, when the General Manager is directed by Council on at least one (1) months' notice In addition, the Statement of Expectations provides 'The General Manager will, wherever practicable, ensure that the Mayor is given sufficient notice of this intention to be absent from duty for any reason or that they are otherwise unavailable or unable to perform the functions of the office of General Manager' Notwithstanding, section 61B of the LG Act provides due process if the General Manager is absent from duty for any reason 	26 Mar 2018	Completed
56		6(d)	<ul style="list-style-type: none"> Council undertake a review of the approach to managing performance under the General Manager's contract of employment, including ensuring the review of the General Manager's performance under his or her contract is conducted using best practice, objective processes, including the use of a professional service provider to facilitate the review process 	<ul style="list-style-type: none"> In closed Council under Regulation 15(2)(a) and (g) of the <i>Local Government (Meeting Procedures) Regulations 2015</i>, Council considered and approved a process for the development of the General Manager's Key Performance Indicators in accordance with the General Manager's Contract of Employment and with the Glenorchy City Council Ministerial Directives (Item 26 – 26 February 2018) 	26 Feb 2018	Completed

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No	Direction	Item	Ministerial Direction	Progress Comment	Date Completed	Indicator
57	6 – Employment Contracts (cont.)	6(e)	<ul style="list-style-type: none"> Council undertake a review of the approach to managing performance under the General Manager's contract of employment, including obtaining independent legal advice to assist in matters pertaining to the General Manager's contract of employment 	<ul style="list-style-type: none"> It is noted that the current General Manager's contract of employment was prepared by an independent legal advisor briefed by the then Commissioner Furthermore, under Council's Legal Service Policy (adopted by Council Item 11 – 12 December 2017), Council recognises that the engagement of external law firms is appropriate in a number of circumstances including (but not limited to) matters pertaining to the General Manager's contract of employment. This is also recognised within that Council policy that to 'protect the integrity of Council's legal advice from conflicts of interest, loss of privilege and by ensuring the confidentiality of legal advice ... Council directs that any advice required to assist Council in matters pertaining to the General Manager's contract of employment be obtained from independent external lawyers' To this end, Council expects that when undertaking a review of the General Manager's performance under the General Manager's contract of employment, Council will obtain independent legal advice to assist in matters pertaining to the same 	18 Apr 2018	Completed
58	7 – Reporting to the Minister	7	<ul style="list-style-type: none"> Report quarterly for the term of the current Council to the Minister on the progress of actions taken to comply with these Directions, and make the report publicly available on the Council's website 	<ul style="list-style-type: none"> Fourth quarterly report acknowledged and approved by Council (Item 16 – 29 January 2019) and on-sent by the Mayor to the Minister and the Department of Local Government The report has been made publicly available on Council's website 	Ongoing	Actively Progressing

Ministerial Directions Implementation Quarterly Progress Report

Fifth Quarter – April 2019



Summary of Council's progress of actions required to comply with the Directions as at 24 April 2019	
Actions completed	53
Actions being actively progressed	5
Actions not yet started but within time	0
Actions not yet started and outside due date	0
	58

Summary of completed actions over the Quarter			
Direction	Item	Description	Comment
3 – Policies and Procedures	3(f)	Ensuring the General Manager provides sufficient budget and financial reporting to Council consistent with BOI recommendation 50	<ul style="list-style-type: none"> General Manager has provided to Aldermen three (3) budget workshops (April, May and June 2018) in the lead-up to the FY 2018/19 Council Budget adoption (June 2018) Aldermen are also provided comprehensive monthly and quarterly financial performance reports Council received and noted the Mid-Year Financial Performance Report for the period ended 31 December 2018 and forecast for the year ended 30 June 2019 (Item 14 – 25 February 2019)(Attachment 1)
	3(j)(i)-iii)	Ensuring, there is a policy, within four (4) months, to address the use of external legal advisers to include guidance on the circumstances in which the General Manager may seek external legal advice, direction on the maximum expense to be incurred before the matter needs to be brought to Council for approval, and clear and transparent reporting of legal expenses to Council	<ul style="list-style-type: none"> Council adopted a Legal Services Policy (Item 4 – 12 December 2017) which addressed the use of external legal advisers and reporting of legal expenses (Attachment 2). The Policy was revised by Council on 25 March 2019 (at the suggestion of the Director) to address additional requirements relating to reporting requirements to Council on expenditure on external legal services and the requirement to seek Council approval. An internal directive and line of authority for the approval of requests for external legal advice was signed by the General Manager in February 2019 but revised in late March and signed off on 5 April 2019 (Attachment 3). The revisions signed in April were to support the requirements of the revised policy relating to reporting legal expenses to Council and seeking Council's approval for expenditure. The adoption of an external panel of legal firms through a competitive public tender process was completed in mid 2018.

Ministerial Directions Implementation Quarterly Progress Report

Fifth Quarter – April 2019



Summary of completed actions over the Quarter				
Direction	Item	Description	Comment	Date
2 – Training	2(c)	Implementing a professional development program for all Aldermen as a result of the first annual review as specified in Direction 5(a)	<ul style="list-style-type: none"> Several Aldermen have taken the opportunity to attend the Elected Members Professional Development Weekend (scheduled to be held 23-24 March 2019 in Launceston) 	19 March 2019

Attachments:

1. Mid-year Financial Performance Review Report (February 2019)
2. Legal Services Policy (Revised 25 March 2019)
3. Legal Services Directive (Originally completed February 2019, but revised in April 2019)



Purchasing Exemption Register

19 March to 19 April 2019

Regulation 28(i) Local Government (General) Regulations 2015

(requirement to report to Council where goods or services purchased in circumstances where a public tender or quotation process is not used)

Date	Supplier	Amount (exc GST)	Exemption Clause (see over page)	Reason	Requested by	Approved By
21 March 2019	Moreton Group Solutions	\$3,910.00	(f)	Training First Aid and CPR	Manager People and Culture	Director Corporate Services
2 April 2019	Tifreno Builders Pty Ltd	\$4,545.45	(g)	Insurance Repair	Insurance Officer	Director Corporate Services
10 April 2019	Safety Circle	\$3,000.00	(b)	Training	Administrative Officer	Director Corporate Services